

# ANNUAL REPORT 2020/21



**District Council of Robe**  
PH | 08 8768 2003  
PO Box 1, Robe SA 5276  
3 Royal Circus Robe, SA 5276  
E | [council@robe.sa.gov.au](mailto:council@robe.sa.gov.au)

**Robe Library & Visitor Information Centre**  
PH | 08 8768 2465  
Mundy Terrace, Robe SA 5276  
E | [visitrobe@robe.sa.gov.au](mailto:visitrobe@robe.sa.gov.au)

**Valuer-General**  
Valuation queries  
and objections  
process  
PH 1300 653 346



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## **Acknowledgement of Country**

The District Council of Robe acknowledges that we are meeting on the traditional lands of the Boandik people and we respect their spiritual relation with their Country. We also acknowledge the Boandik people's deep feelings of attachment and relationship with this land and that their cultural and heritage beliefs are still as important to the living Boandik people today.

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## MESSAGE FROM THE MAYOR

This year posed many of the same challenges as the previous year with COVID-19 restrictions, closed borders, lockdowns and masks all becoming a part of our usual landscape.

Our community has always been resourceful and adaptable and we saw that again throughout 2020-21.

If there was an upside to restrictions, it encouraged many people to travel within our state and visit areas that they would not normally go to. Many regional areas, us included, showed strong tourism growth, even in our traditionally quieter months.

The Spendmapp data showed the following increases in spending in 2020-21:

- Total local spending increased by 47 percent
- Visitor local spending increased by 62 percent

This equates to an overall increase in total local spending of \$23,787,613 and of this total increase, \$21,877,640 was additional visitor expenditure in our economy.

This year our community provided us all with an impressive list of events to enjoy including:

- Blessing of the Fleet
- ANZAC Day Celebrations
- Easter Surf Classic Competition
- Giant Fly In
- Karatta Southern Ocean Art Prize
- Remembrance Day
- NAIDOC celebrations
- Santa's Cruise Around Town
- Robe RSL 75 Year Celebration
- Health Harmony and Happiness Weekend
- Late Night Shopping in Robe and Lighting of the Christmas Tree

As well as many others, which is a great achievement given the complexity of holding events during COVID-19 restrictions.

We managed to promote ourselves on Sunrise, SA Water TV advertisement, The Australian, QANTAS and RAA magazines as well as the Rex inflight magazine all of which showcased our region. We are fortunate to live in such a beautiful place, but we are even more fortunate to live in such a great community.

Some of the work we were involved with this year includes:

- Organising to have the channel dredged in time for the start of fishing season despite the contractors having to come from Victoria
- Working through the changes in the Development and Planning sector
- Finalising the Lake Butler Marina Review Report from which we will base our decisions on into the future
- Working through the Local Government Reform changes
- Developing our first Four Year Business Plan and Budget 2020/21-2023/24 following significant community consultation
- Visiting our ratepayers in Greenways, Nora Creina, Boatswains Point, Mount Benson and Adelaide. Our visit to Horsham was cancelled at the last minute due to changing restrictions but we offered a Zoom alternative instead
- Working through the lease with the Robe Sports and Recreation Association
- Working through the lease for the Optus Tower
- We are still currently working through leases with the Robe Bowling Club and the Robe Golf Club as well as the hangar leases at the airstrip
- The Entrance Statement became a reality and continues to be a place to stop for a photo opportunity.



## MESSAGE FROM THE MAYOR

Elected Members engaged with the community in many ways this year. We ran sessions on the Four Year Business Plan and Budget 2020/21-2023/24, held 'Have Your Say Day' and 'Evening with the Mayor' with varying degrees of success.

Some of the highlights of the year were:

- Our Australia Day celebrations where we recognised and celebrated those who had done something outstanding for our community. This year our award winners were:
  - Citizens of the Year; Emma Vasek and John Fenton for their FoodHub initiative during COVID-19
  - Young Citizen of the Year; Lucy Smith for a long list of community involvement over her short life
  - Event of the Year; the Bushfire Relief Concert
  - Mayoral Award went to the very successful Sandmasters Event 2020



- The ANZAC Day Celebration (for 2020 held in 2021) was an amazing two day event that continues to give back to the community, even now. It's not possible to put into words the feeling around the town at that time but suffice to say it was very special
- We won the inaugural SA Top Tourism Small Town which was a great feather in the cap for everyone involved. A big thankyou to all who voted and Camille Lehmann, Manager Tourism & Events who put it all together.

We received a total of \$739,478 in three phases of Government funding through the Local Roads and Community Infrastructure Program which has provided us with much needed funds to achieve things on the community 'wish list'. The Town Entrance Statement was fully funded by this and there are many other things in the pipeline for 2021-22. We thank the Federal Government for supporting our community as part of their COVID-19 stimulus package.

We ended our financial year with a deficit of \$240,000 as opposed to the original deficit forecast of \$638,000, which is mostly due to some projects being held over to 2021-2022 as well as finding some savings across the budget.



## MESSAGE FROM THE MAYOR

As the financial reports to Elected Members became more informative, it became clear that the assets of the community required more money than previously thought. For the past decade, we have averaged replacing our assets at 52 percent instead of the recommended 100 percent.

As we worked through the budget process, Elected Members took a strong approach and opted to increase rates by 4.9 percent (CPI was 1.2 percent for the 2021/22 financial year and allowance was made for growth). Combined with an increase in capital values provided by the Valuer General, some people's rates went up considerably. This is always difficult however it is an indication of strong growth in the value of property in our town and region.

If we needed a reminder of how fragile our coastline is, we were provided with a stark reminder when the area around the blowhole collapsed in spectacular fashion. Thankfully no one was nearby when it occurred, but it is a sign of things to come for our coastline. This, combined with the beach erosion in town will be an ongoing challenge we face into the future.



Finally, thank you to our diligent and committed Elected Members whose decisions are well researched and logical. The more Mayors I meet, the more I understand how lucky we are to have a chamber like ours. My personal thanks to you all.

I also want to thank the employees of the District Council of Robe. People may not see or understand what you really do, but know that it is appreciated by all of us who live and visit this amazing community.

Mayor Alison Nunan



# STRATEGIC DIRECTION

## COUNCIL'S VISION

*Building a stronger and more cohesive community*

To achieve this vision, we need to:

- Design, plan and deliver the society we want to live in
- Protect what we already have, in particular our heritage, the marina, the environment and the village feel of Robe, i.e. protect the character of Robe for our residents and visitors
- Provide and continuously improve Council's services
- Prepare for and seek external funding, e.g. grants to support growth
- Councillors to represent the views and ideas of all citizens
- Consider business and our economy in all decisions
- Grow our town as a destination with a key focus on the following sectors:
  - Tourism
  - Fishing
  - Farming
  - Seeking new opportunities that leverage our strengths
- Engage widely, participate in debates, challenge each other and understand the reasons for Council's decisions

## PURPOSE

The District Council of Robe will achieve its vision by:

- Working with our community to meet its aspirations
- Building a sense of community
- Maintaining our built and natural environments
- Providing strong leadership and prudent stewardship
- Meeting our legislative responsibilities
- Delivering projects and services within a sound financial framework and aligned with our agreed roles.

## CORE VALUES

**ROBE A TEAM** That is committed to strengthening our community by working cohesively together

**ROBE TRUSTED** To act with integrity in all decisions that we make

**ROBE RESPECTFUL** And inclusive of all people that we interact with

**ROBE INSPIRED** By creating innovative solutions for leading our community into the future

**ROBE PROUD** In what we do and how we do it everyday

## GOALS

### Community

*A vibrant, engaged, inclusive, diverse community providing a healthy, quality lifestyle*

### Economic Development

*A strong, diverse economy that is innovative and adaptable*

### Natural and Built Environment

*Our natural and built environments are protected and enhanced*

### Governance and Financial Sustainability

*Provide effective and inspired leadership, good governance and efficient, effective and responsive Council services*



# COMMUNITY

## **Goal: A vibrant, engaged, inclusive, diverse community providing a healthy quality lifestyle**

The Robe District has a long and proud history, both European and Aboriginal, and the community of today has built upon the foundations that have been laid in the past.

Robe township is well serviced by recreation, sporting, leisure and arts facilities and a growing network of shared use trails which encourage passive recreation while allowing the users to enjoy the natural beauty of the coastline.

The community of Robe prides itself on its vibrant volunteer ethos, where members of the community help and support each other. This ethos is highly valued and acknowledged as an important factor in the development of our District.

Council's community goal has been developed to ensure that the community is supported by both public and private sector services that are relevant and provided in an efficient manner with a result that the quality of life within our community is enhanced.

Changing demographics, shifting community expectations and technological innovations require Council and the community to regularly evaluate services and how they are provided. As the District's population ages there will be growing demand for the provision of specialised aged and health care services.

Council's roles will vary across our roles continuum depending on circumstances. Often, given our finite resource base and the responsibilities of other bodies, our roles will be as **Advocate, Facilitator, Part Funder, Regulator** or **Asset Owner**. In a limited number of cases our role will be **Service Provider**.

### **The following objectives support achievement of the Community goal:**

- 1.1 An active and healthy community where people feel safe
- 1.2 An involved, creative and connected community
- 1.3 All parts of our community are able to access services to meet their needs

### **Achievements against this strategic objective include:**

#### **Targets for 2020/2021**

<b>PROJECT</b>	<b>OUTCOME FOR 2020/21</b>	<b>COMMUNITY PLAN REFERENCE</b>
Consultation on the future of the Obelisk	Commenced consultation on the future of the Obelisk	1.3.2
Develop a Footpath Strategy for Robe	Surface discussions and priority footpaths identified	2.2.1
Support planning for new facilities at the Sports Complex	Draft plan and new constitution for Robe Sport and Recreation Association	1.1.1
Continue to campaign for aged care in Robe	Ongoing campaign with potential developers hosted	1.3.1
Look at grant funding to deploy drinking fountains in Robe	Investigated but grant funding was not found in 2020/21	1.3.2
Negotiate the purchase of Robe history	Alexander Tolmer Lithograph purchased	1.2.3

#### **Projections and Targets for 2021/2022**

##### **PROJECT**

Implement Footpath Strategy  
 Community Facilities & Services  
 Disability Access & Inclusion Plan  
 Parks & Recreation  
 Community Land Management Plan

##### **TIMING AND DELIVERY**

2021/22, 2022/23, 2023/24, 2024/25  
 2021/22, 2022/23, 2023/24, 2024/25  
 2021/22, 2022/23, 2023/24, 2024/25  
 2023/24, 2024/25  
 2021/22



# ECONOMIC DEVELOPMENT

## **Goal: A strong, diverse economy that is innovative and adaptable**

The four pillars of the economy in the Robe District are:

- Agriculture
- Commercial fishing/ Aquaculture
- Service Industries
- Tourism

The future of the District's economy will partly depend upon the ability to maintain and grow current businesses and industries with an emphasis on diversification of the economic base and the ability to continue to attract new industries and services to the District. The future impacts of Climate Change may mean that businesses including agriculture will need to develop adaptation strategies to adjust to the new environment in which they operate.

Council's roles in economic development vary. With responsibilities for land use planning and Development Approvals the Council has a role of **Regulator**. In the case of infrastructure, the Council may be the **Asset Owner**, (e.g. of a Council road) but may also be an **Advocate** or **Facilitator** for infrastructure of other bodies. In other areas such as business development the Council may have roles of **Information Channel**, **Advocate** or **Facilitator**.

### **The following objectives support achievement of the Economic Development goal:**

- 2.1 Our unique features provide a great setting for business and lifestyle
- 2.2 Our fit for purpose infrastructure supports economic success
- 2.3 The Robe District is regarded as a good place to do business.

### **Achievements against this strategic objective include:**

#### **Targets for 2020/2021**

<b>PROJECT</b>	<b>OUTCOME FOR 2020/21</b>	<b>COMMUNITY PLAN REFERENCE</b>
Develop and implement a Tourism and Events Strategy	Strategy developed and adopted by Council and the Robe Tourism Association. 2020/21 activities being implemented	2.3.2
Continue to track the number of people and spend in Robe	Regular Spendmapp reports to Council and Robe Tourism Association	2.3.1
Commence planning for a Conference Centre in Robe	Submissions made to State to freehold marina land; market led proposal assessed	2.2.1
Install a water point for caravans at the Depot	Water point installed at depot	2.2.1

#### **Projections and Targets for 2021/2022**

<b>PROJECT</b>	<b>TIMING AND DELIVERY</b>
Develop and commence Robe 2050 Plan	2021/22, 2022/23
Implement Marina Review	2021/22, 2022/23, 2023/24, 2024/25
Negotiate Conference Centre Lease	2021/22
Implement Tourism & Events Strategy	2021/22



# NATURAL AND BUILT ENVIRONMENT

## ***Goal: Our natural and built environments are protected and enhanced***

Robe has an attractive rural and natural character including vistas of white beaches, abundant lakes, rugged coastline and productive farm land. Tracts of unspoilt natural vegetation and waterways still exist within the District and its air and seas are clean and relatively free of pollution.

The blend of heritage buildings and sites within the township has become one of the unique attractions of Robe. The community's expectation is that the Council will ensure that the future development of the town and District will respect the attractive characteristics of our township and achieve improvement to the environmental assets.

The community has expressed a desire to protect the existing natural and built environment to ensure that the area largely retains its current 'rural' seaside ambience.

Waste, as a component of resource management, will continue to require careful management as the District and community expectations grow and legislative compliance increases.

Local street environments including the main street must be both functional and aesthetically pleasing. The District Council of Robe's network of sealed and unsealed roads service its community. The maintenance of roads in accordance with Council's Asset Management Plans ensures they contribute to the economic development and growth of the community. The increased costs associated with road asset construction and renewal will require Council to continue to pursue external funding sources for this work.

The growth of Robe's popularity as a tourist destination will continue to place pressures on Council in relation to the provision of refuse management, effluent disposal, transport and other infrastructure. Services need to be at a level to ensure they can cater for the peak loads placed upon them during the holiday season.

Overlaying consideration of future directions in relation to the natural and built environment is the need to adapt to a changing climate including management of impacts upon the coast.

The Council's roles in the natural and built environment vary across the range of the roles continuum. Its roles as a **Regulator** (in relation to development) and **Asset Owner** (infrastructure) will require sufficient resourcing. Expectations about the Council being a **Service Provider** will need to be tempered by its limited financial base and more innovative means of meeting community needs through roles of **Information Channel, Advocate** and **Facilitator** will need to be explored.

## **The following objectives support achievement of the Natural and Built Environment goal:**

- 3.1 Protection of the natural environment
- 3.2 Growth that respects the built environment
- 3.3 Efficient, effective and sustainable resource management
- 3.4 Increased resilience to a changing climate



# NATURAL AND BUILT ENVIRONMENT

**Achievements against this strategic objective include:**

## Targets for 2020/2021

PROJECT	OUTCOME FOR 2020/21	COMMUNITY PLAN REFERENCE
Refurbish the Robe Institute	Work complete and the Kathleen Browne Room ready to be occupied after 14 years	1.2.3
Investigate options for public toilet at Boatswains Point and plan for the upgrade/replacement of the Foreshore toilet	Decision made to incorporate into the Foreshore Project. Discussion held with SLSSA and Robe Bowling Club. Project built into the Four Year Business Plan. SLSSA funding delayed project. Boatswains Point not started	1.1.2/1.3.2/3.2.2
Heritage Renewal Program - Customs House and Cemetery Wall	Project rolled into 2021/22	1.1.2/1.3.2/3.2.1
Commence installation of signage and wayfinding in accordance with the new strategy	Strategy complete and being implemented in 2021/22	2.2.1
Installation of Signage and Entrance Statement for Robe (Funded by Stimulus Funding)	Entrance Statement installed	2.2.1
Recladding of the Mechanics Shed at Works Depot	Not started	2.2.1
Undertake Marina channel dredging that did not proceed in 2019-20 due to COVID-19	Marina Channel dredging complete	2.2.1/3.2.1
Develop a Cycling and Walking Strategy	Not started	1.1.1/2.2.1/3.2.2
Bitumen Reseal Township Streets: <ul style="list-style-type: none"> <li>• Morphett Street from O'Halloran Street</li> <li>• Gruschen Street including intersection</li> <li>• Jackson Street and Park Terrace</li> <li>• Banks Road</li> </ul>	Complete	2.2.1/3.2.2
Road Construction - Tobruk Avenue	Complete	2.2.1/3.2.2
Resheeting Rural Roads: <ul style="list-style-type: none"> <li>• Powells Road</li> <li>• Cowans Road</li> <li>• Baxter Hill Stage 1</li> </ul>	Powells Road constructed; rubble strategy approved by Council; Issues with competencies of outdoor employees; plan developed to improve skills before commencing work on Cowans Road and Baxters Hill Stage 1 in 2021/22	2.2.1/3.2.2
Partner with Flinders University to undertake Coastal Dynamics Research	Submission to ARC for funding; Successful in obtaining \$50K in grant funding from Coast Protection Board	3.1.1
Provide funding to 'green' Robe	Funding used to plant on dunes at Hoopers and Fox Beaches	3.1.1

## Projections and Targets for 2021/2022

### PROJECT

Signage and Wayfinding Strategy

Roads & Capital Works

Natural Environmental Management

Coastal Adaption Strategy

### TIMING AND DELIVERY

2021/22, 2022/23, 2023/24

2021/22, 2022/23, 2023/24, 2024/25

2021/22, 2022/23, 2023/24, 2024/25

2021/22, 2022/23, 2023/24



# GOVERNANCE AND FINANCIAL SUSTAINABILITY

**Goal: Provide effective and inspired leadership, good governance, and efficient, effective and responsive Council services**

Council's activities will be conducted in a manner that reflects good governance and financial sustainability.

Good communication within the Council as well as communication with the community is essential for the success of the District Council of Robe. It is important that Council engages with, consults, and/or informs the community and utilises contemporary techniques to ensure that the best processes are used.

Council will listen to the views of its community and give these views due regard when decisions are being made. It will also communicate with the community utilising appropriate methods.

Effective planning processes will ensure that Council is moving in the right direction into the future and that it has the ability to measure its performance against set criteria. The planned management of community assets linking to Council's Long Term Financial Plans is vital to ensure that resources are allocated efficiently.

To ensure that the outcomes of Council's plans are achieved the Council will take leadership in representing a balanced view within the community whilst having regard to the ideas and concerns of all stakeholders.

**The following objectives support achievement of the Governance and Financial Sustainability goal:**

- 4.1 Provide effective leadership and good governance
- 4.2 Engage effectively with our community
- 4.3 Be financially sustainable
- 4.4 Maintain effective and transparent business systems
- 4.5 Ensure that our skilled, committed and professional staff operate in a supportive and accountable environment

**Achievements against this strategic objective include:**

## Targets for 2020/2021

PROJECT	OUTCOME FOR 2020/21	COMMUNITY PLAN REFERENCE
Develop a '2050' Plan for Robe	Plan rescoped with Council to include more community engagement and therefore timeline extended to commence in 2021/22	4.1.2
Review of the Marina	Lake Butler Marina Review adopted by Council	4.3.3
Complete the implementation of the Capacity and Capability Review	Structural component of the Capacity and Capability Review complete	4.5.2
Negotiate a new Enterprise Bargaining Agreement	Negotiation in process	4.5.2
Undertake a Rate Review	Rate review adopted by Council, including moving to a differential rating system	4.4.1
Complete the Representation Review	Representation Review adopted by Council with no changes made	4.1.1
Work with Robe Primary School on parking option on Squires Drive	Draft plan developed and discussion held with Principal. Works included in the Four Year Business Plan and Budget 2020/21-2023/24	4.1.3
Continue to refine our Emergency Management Plan	Revised Emergency Management Plan adopted	4.4.1
Explore options to improve safety at the intersection of Southern Ports Highway and Wildfield Road	Options explored with DIT	2.2.1/3.2.2
Develop a Disability Access & Inclusion Plan	Plan developed and adopted by Council	4.4.1



# GOVERNANCE AND FINANCIAL SUSTAINABILITY

## Projections and Targets for 2021/2022

### PROJECT

Review Service Standards  
Create & Update Asset Management Plans  
Update Long Term Financial Plan  
Zero Base Budgeting  
Implement Local Government Act Reform  
Commence Government Frameworks Reporting Tool

### TIMING AND DELIVERY

2021/22  
2021/22  
2021/22  
2022/23, 2023/24  
2021/22  
2021/22





## THE AREA

The District Council of Robe area is comprised of the township of Robe and the hamlets of Nora Creina, Greenways, Mt Benson, Bray and Boatswains Point. The historic coastal township located 335km south of Adelaide and 520km east of Melbourne has a long history as a council, having been formed in 1869.

Robe is home to approximately 1,378 permanent residents and a retreat to a large number of holiday homeowners. During peak holiday periods, Robe accommodates large numbers of holidaymakers and other visitors estimated to peak at between 10,000 to 15,000. This influx of visitors has resulted in the township developing high numbers of accommodation providers, restaurants and cafes, wineries and breweries, boutique gift and clothing shops and galleries which cater for these visitors.

According to Spendmapp by Geographia; when comparing data from 2019/20 with 2020/21 it was found that the total increase in local spend was approximately \$23,787,613.00 being a 47 percent increase. From that data, it was noted that Robe had a 62 percent increase in Visitor Local Spend in 2020/21. The Total Visitor Local Spend in Robe for 2020/21 was approximately \$57,000,000 with the most significant monthly increase being in April. The 1431 percent increase between April 2020 and April 2021 is due to the peak of COVID being in April 2020 when travelling bans and other restrictions were heightened.

Tourism, commercial fishing, service industries, and agriculture are key industries, with the predominate use of rural land being:

- Sheep and cattle grazing
- Cropping
- Viticulture
- Forestry
- Horticulture





# DISTRICT AND COMMUNITY PROFILE

It is important to understand the profile of the community that a council cares for, prior to making decisions which may affect them.

*Unless otherwise shown, the following socio-economic characteristics of the Robe community are based on the ABS 2016 Census of Population and Housing data as provided by Regional Development Australia Limestone Coast.*

## DEMOGRAPHICS

### Population

	District Council of Robe	Whole of Limestone Coast	Whole of South Australia
Population	1,378	66,698	1,723,671
Median Age	50	42	40
% of the population aged 65 years or older	25.1%	18.9%	18.1%
% of the population aged 14 years or younger	14%	19.1%	17.8%
Male	51.1%	50.6%	49.4%
Female	48.9%	49.4%	50.6%

	District Council of Robe	Whole of South Australia
Couples with children	120 (34.2%)	184,733 (41.6%)
Couples without children	204 (58.1%)	178,588 (40.2%)
Single parents	24 (6.8%)	73,128 (16.5%)
Occupied private dwellings	552 (38.7%)	638,782 (87.4%)
Unoccupied private dwellings	876 (61.3%)	92,242 (12.6%)

## ECONOMY

### Key industry sectors

Sector	No. of employees	% of workforce	No. of businesses	Value add by sector
Agriculture/Forestry and Commercial Fishing	213	33.2	117	\$24m
Construction	79	12.3	27	\$5.7m
Accommodation and food services	81	12.6	13	\$6.2m
Retail	60	9.4	16	\$4.8m
Rental hiring and estate	32	4.9	26	\$6.3m
Public service	30	4.5	3	\$1.8m
Health care and social services	27	4.3	1	\$2.4m

### Workforce

	District Council of Robe	Whole of Limestone Coast	Whole of South Australia
Number of people employed	610	29,911	746,105
Employed full-time	51.2%	59%	53.9%
Employed part-time	36.1%	39%	37.1%
Unemployed looking for work	2.9%	5.2%	7.5%

*Data source: District Council of Robe Economic Overview – Regional Development Australia Limestone Coast*



## THE COUNCIL

The District Council of Robe comprises a Mayor and six Elected Members. The Council set strategic directions and makes policy decisions for implementation under delegation to the Chief Executive Officer and council employees.

Council also delegates specific responsibilities to its committees, including the Council Assessment Panel.

All Council meetings are held in the District Council of Robe Council Chambers and are open to the public, except for the circumstances where confidentiality orders prevent the public from being in attendance.

Meetings are held at the Council Chambers, Smillie Street, Robe on the second Wednesday of each month, commencing at 6.30pm.

To ensure inclusion in the agenda, correspondence for council meetings must be received at the Council office one week prior to the meeting.

If a member of the public wishes to address the council, there is a public forum during the meeting. Arrangements to address the council at this time must be made through the Mayor or the Chief Executive Officer. Members of the public may submit written petitions or discuss any issue relevant to Council with their Elected Member.

Agendas for all council meetings are placed on public display at the council office three business days prior to the meeting. Minutes are placed on display at the council office, within five business days of the meeting being held. These documents are also available on council's website [www.robe.sa.gov.au/documents/councilmeetings](http://www.robe.sa.gov.au/documents/councilmeetings)

### Council Office

3 Royal Circus (PO Box 1)  
Robe, South Australia, 5276  
Monday - Friday  
9:00am - 5:00pm  
T | 08 8768 2003  
E | [council@robe.sa.gov.au](mailto:council@robe.sa.gov.au)  
W | [www.robe.sa.gov.au](http://www.robe.sa.gov.au)

### Robe Public Library and Visitor Information Centre

Mundy Terrace (PO Box 448)  
Robe, South Australia, 5276  
Monday - Friday, 9:00am - 5:00pm  
Saturday - Sunday, 10:00am - 4:00pm  
(hours may vary in peak and low seasons)  
T | 08 8768 2465  
E | [visitrobe@robe.sa.gov.au](mailto:visitrobe@robe.sa.gov.au)

### Council Depot

68 Robe Street, Robe

### Waste Transfer Station

White Street, Robe  
Tuesday  
Thursday  
Sunday  
10am - 12pm

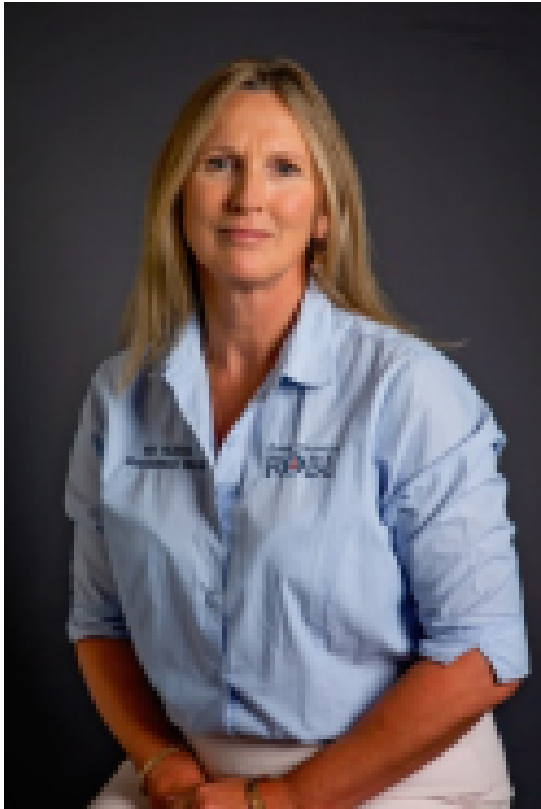




# COUNCIL REPRESENTATION

The periodic election held in November 2018 was a district wide election for six Elected Members and a Mayor. A supplementary election was held in November 2019 after the resignation of Cr Peter Riseley in August 2019, this resulted in the election of Cr Mark Baker.

## MAYOR



**Mayor Alison Nunan**

M | 0427 357 243

E | [mayornunan@robe.sa.gov.au](mailto:mayornunan@robe.sa.gov.au)

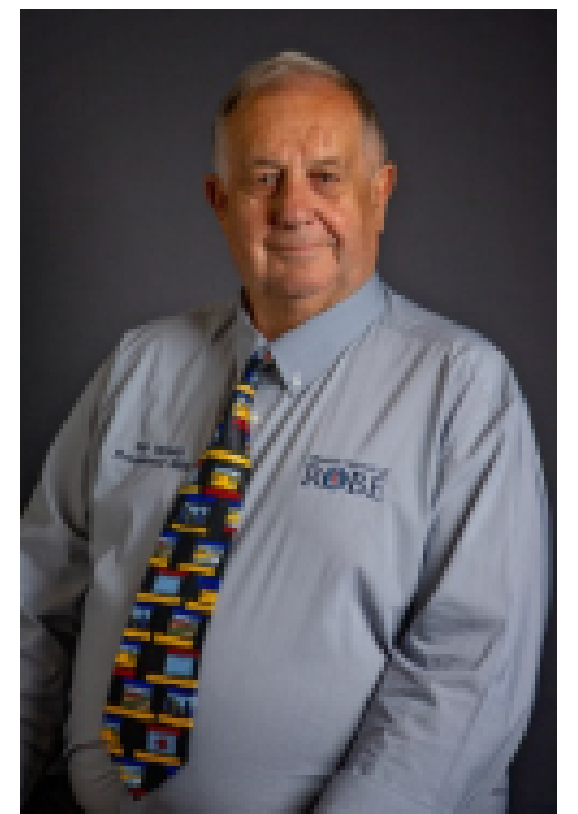
## COUNCILLORS



**Cr David Laurie  
Deputy Mayor**

M | 0427 365 045

E | [crlaurie@robe.sa.gov.au](mailto:crlaurie@robe.sa.gov.au)



**Cr Bob Bates**

M | 0499 909 003

E | [crbates@robe.sa.gov.au](mailto:crbates@robe.sa.gov.au)



**Cr Ned Wright**

M | 0413 750 804

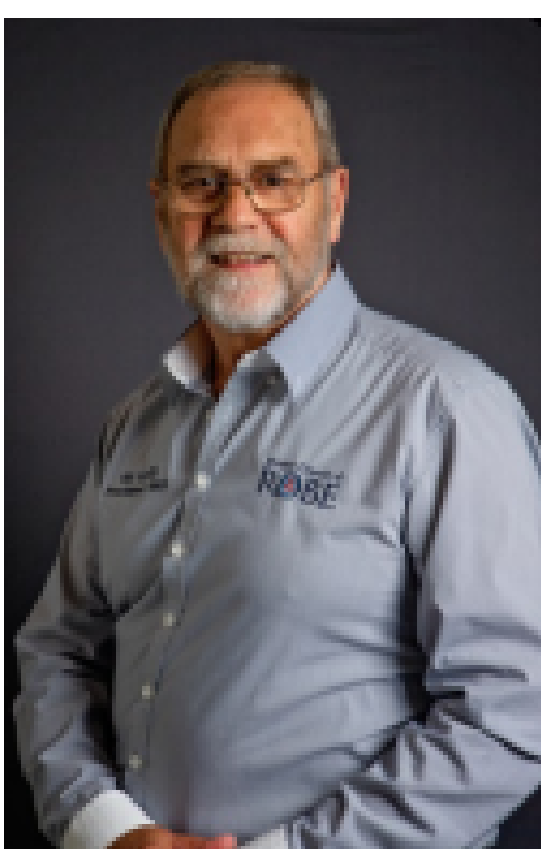
E | [crwright@robe.sa.gov.au](mailto:crwright@robe.sa.gov.au)



**Cr Mark Baker**

M | 0409 677 084

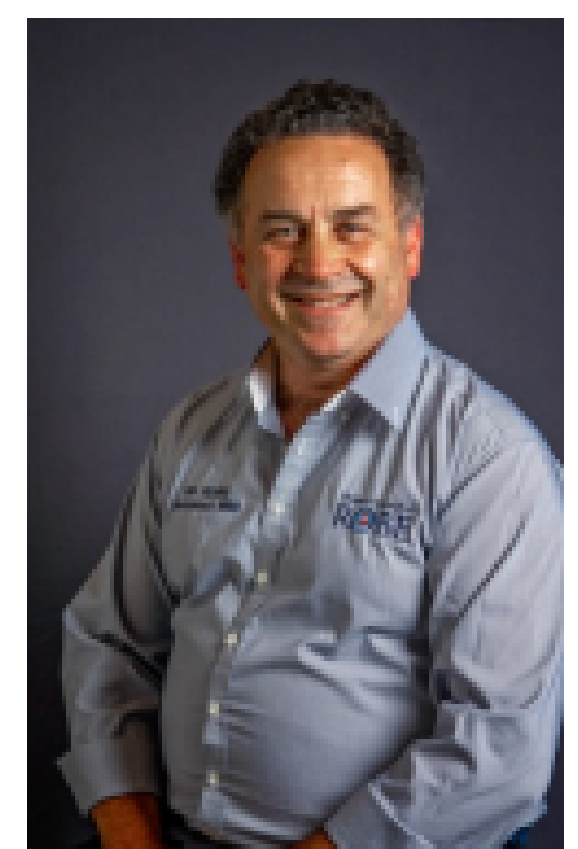
E | [crbaker@robe.sa.gov.au](mailto:crbaker@robe.sa.gov.au)



**Cr Michael Boyd**

M | 0429 388 707

E | [crboyd@robe.sa.gov.au](mailto:crboyd@robe.sa.gov.au)



**Cr Rino Dell' Antonio**

M | 0407 454 647

E | [crdellantonio@robe.sa.gov.au](mailto:crdellantonio@robe.sa.gov.au)



# ELECTED MEMBER INFORMATION

## Representation Review

Council undertook a representation review in the 2020/21 financial year. No changes were made to the current arrangements.

## Elected Member Allowance

Each member of a council is entitled to an allowance, which is determined by the Remuneration Tribunal. When making this determination, the Remuneration Tribunal take into account factors including the role of members of council and the size, population and revenue of the council.

The following allowances became effective from the first meeting of November 2020 and are indexed to CPI annually:

- Mayor \$27,252
- Deputy Mayor \$8,516
- Elected Members \$6,813

Elected Members are reimbursed for expenses incurred through travel for Council related purposes e.g conferences, training and meetings in accordance with Policy 2.8 Elected Members Allowances and Benefits.

Member	Actual Allowance Paid	Reimbursement Paid
Mayor Nunan	\$27,120.00	\$709
Deputy Mayor Laurie	\$8,474.87	\$0
Cr Baker	\$6,780.00	\$0
Cr Boyd	\$6,780.00	\$0
Cr Dell'Antonio	\$6,780.00	\$0
Cr Wright	\$6,780.00	\$0
Cr Bates	\$6,780.00	\$0

## Elected Member Training

Council has adopted a Training and Development Plan, which is in accordance with Policy 2.19 Training and Development – Elected Members. The policy is aimed at providing Elected Members with assistance in the performance and discharge of their functions and duties.

## Elected Member Forums

Council holds Elected Member Forums pursuant to Section 90 subsection (8) of the Local Government Act and Council's Policy 2.29 Policy for Informal Meetings of Elected Members.

These meetings are held to:

- Inform the elected body of matters that may be presented to Council for consideration at upcoming Council meetings.
- Receiving presentations by third parties, consultants or staff on matters relevant to Council.
- Providing a forum for Elected Members to raise matters with staff that require research prior to presentation to future Council meetings.

Council cannot formally debate any matters under consideration at this meeting. The formal debate on the issues or subjects considered at this meeting must be undertaken at the formal monthly Council meeting.

## Elected Member Meeting Attendance 2020/21

During 2020/21, Council held eight Elected Member Forums. Of those eight Forums four items were considered necessary and appropriate to exclude from the public, as set out in the Local Government Act 1999. Throughout 2020/21 Council held 12 Ordinary Meetings and eight Special Meetings.

Member	Ordinary Council Meetings	Special Council Meetings	Elected Member Forum
<b>Total Number of Meetings</b>	<b>12</b>	<b>8</b>	<b>17</b>
Mayor Nunan	12	7	15
Deputy Mayor Laurie	12	8	17
Cr Baker	11	8	16
Cr Boyd	11	7	13
Cr Dell'Antonio	11	5	14
Cr Wright	12	8	17
Cr Bates	12	5	15

No Leave of Absence was requested by an Elected Member in 2020/21.



# CONFIDENTIALITY PROVISIONS

The following subjects were considered in confidence in 2020/21:

<b>Council Meeting Date</b>	<b>Subject</b>	<b>Relevant Section LG Act</b>
26 August 2020	Asset and Project Management Review	90(3)(h)
23 September 2020	Cleaning Tender	90(3)(k)
7 October 2020	Unreasonable Behaviour – Mr Peden	90(3)(h)
9 December 2020	Victoria Street Disabled Carpark	90(3)(k)
9 December 2020	Tobruk Avenue & Lakeside Terrace Reconstruction	90(3)(k)
9 December 2020	Australia Day Award Nominations 2021	91(3)S91(9)
16 December 2020	Town Entrance Statement Tender	90(3)(k)
20 January 2021	Robe Golf Club Lease Renewal	90(3)(b)
10 February 2021	Robe Golf Club Lease Renewal	90(3)(b)
10 February 2021	Rubble Supply	90(3)(b)
10 March 2021	Annual Review of Confidential Minutes	90(3)(a,b,d,g,h,i,j,k)
10 March 2021	Medical Centre Lease	90(3)(b)
10 March 2021	Robe Golf Club Lease Renewal	90(3)(b)
14 April 2021	Application of Rates and Services Charges to Contiguous Parcels of Vacant Land	90(3)(a)
14 April 2021	Director Childcare Vehicle	90(3)(a)
12 May 2021	Request to Transfer Marina Underlease	90(3)(d)
12 May 2021	Market Led Proposal	90(3)(b)
9 June 2021	Community Land Lease	90(3)(h)

Retention of documentation relating to confidential items pursuant to section 91(7) of the Local Government Act.

### ***Schedule of Orders Made Pursuant to Section 91(7) of the Local Government Act that Remain Operative at 30 June 2021***

Total number of orders made under subsection 7 in 2020-2021	18
Number of orders made under subsection 7 that expired, ceased to apply or were revoked during 2020-2021	11
Number of orders made under that subsection that remained as at 30 June 2021	57

The date and subject of each order that remains operative as at 30 June 2021:

<b>Council Meeting Date</b>	<b>Subject</b>
22 May 2009	SELGA – Limestone Coast Regional Development Board *
9 June 2009	SELGA – Limestone Coast Regional Development Board *
25 June 2009	SELGA – Limestone Coast Regional Development Board *
14 July 2009	Legal Action G King v W Peden District Council of Robe *
22 July 2009	Legal Action G King v W Peden District Council of Robe *
11 May 2010	King v Peden and District Council of Robe *
12 March 2013	Membership Council's Marina Committee Section 41 Local Government Act Committee *
27 June 2013	Local Government Association Mutual Liability Scheme – Legal Advice *
9 June 2015	Legal Advice William Peden
9 June 2015	T & W Bishop – Outstanding Accounts
8 September 2015	T & W Bishop – Outstanding Accounts
8 December 2015	T & W Bishop – Outstanding Accounts
9 February 2016	Compensation Request
8 March 2016	Compensation Request
14 June 2016	Compensation Request
12 July 2016	Compensation Request
9 August 2016	Compensation Request
13 September 2016	Chief Executive Performance Review
13 September 2016	Compensation Request
8 November 2016	Compensation Request
13 December 2016	Compensation Request
9 May 2017	Legal Advice – Sea Vu Caravan Park
12 September 2017	Rates Hardship
10 October 2017	Chief Executive Officer Annual Performance Review
12 December 2017	FOI Application W Peden



## CONFIDENTIALITY PROVISIONS

<b>Council Meeting Date</b>	<b>Subject</b>
19 December 2017	A Bishop – Resolution to this Matter
9 January 2018	Investigation of Complaint
14 August 2018	Rates Hardship
29 August 2018	Chief Executive Performance Review
11 December 2018	Revised Provisional Report – Ombudsman’s Own Initiative Investigation and Investigation Pursuant to Referral Under Section 24(2)(a) of the Independent Commissioner Against Corruption Act 2012 (2016/05795 and 2018/08851)
11 December 2018	Building Fire Safety Notice
15 January 2019	CDL Collection Depot
15 January 2019	Request for a Review of Council’s Decision by A Bishop – Attachment “J”
12 March 2019	Ombudsman’s Investigation Ref. 2018/03296 and 2018/05051 Breach of the Elected Members Code of Conduct
12 March 2019	Mutual Liability Scheme – A Bishop
9 April 2019	Rates Hardship
9 April 2019	Limestone Coast Region Waste and Resource Recovery Infrastructure Plan
14 May 2019	Council Minutes
20 May 2019	Conflict of Interest
25 June 2019	Conflict of Interest Investigation
14 August 2019	Carparking Funding Deed
9 October 2019	Carparking Funding Deed
9 October 2019	Rates Hardship
13 November 2019	Robe History
13 November 2019	Request for Release of Legal Advice
11 December 2019	Australia Day Award Nominations 2020
11 December 2019	Offer to Settle Outstanding Dispute
11 December 2019	Carpark Funding Deed
15 January 2020	Robe Medical Centre Lease
12 February 2020	Robe Marina Development Proposal
11 March 2020	Robe Medical Centre Lease
11 March 2020	Capability and Capacity Review Voluntary Separation Packages
8 April 2020	Rates Hardship
8 April 2020	Medical Centre Leases
26 August 2020	Asset and Project Management Review
8 October 2020	Unreasonable Behaviour – Mr Peden
9 December 2020	Australia Day Award Nominations 2021

*\*Note – the information retained in confidence related to Court Action King V William Peden and the District Council of Robe and are bound by a confidential Court Order.*



# COMMITTEES OF COUNCIL

## SECTION 41 COMMITTEES

### **Council Assessment Panel**

from July 2020:

Mr John Petch (Presiding Member)  
Mr Tim Rogers (Independent Member)  
Mr David Yates (Independent Member)  
Mr Ernst Jury (Independent Member)  
Cr Ned Wright (Elected Member)

From March 2021:

Mrs Liz Travers (Presiding Member)  
Cr Ned Wright (Elected Member)  
Mrs Meg Redman (Independent Member)  
Mr Mark Teakle (Independent Member)  
Mr Michael Talanskas (Independent Member)

The Panel dealt with four applications with, the remainder being assessed by staff under delegated authority. Three meetings took place during the 2020/21 period. Meetings are held on an as needs basis in the Council Chambers. Independent Members receive an allowance of \$300.00 per ordinary meeting and \$50.00 per meeting for travel further than 50 kms from Robe.

### **Audit and Risk Management Committee**

Mayor Alison Nunan (Appointed as Member November 2018)  
Cr Bob Bates (Appointed as Member November 2018)  
Cr Ned Wright (Appointed as Member November 2018)  
Cr Michael Boyd (Appointed as Member November 2018)  
Cr David Laurie (Appointed as Member October 2020)  
Mr Deane Nankivell (Presiding Member, Reappointed November 2018)

The Audit Committee met on three occasions during the period. Agenda items considered included; Audit Plan, Risk Management, Governance Report, Terms of Reference, Internal Controls, Audit Services Tender, 2019/20 Annual Financial Statements, Draft Four Year Business Plan and Budget 2021/22 to 2024/25, Draft Long Term Financial Plan. The independent member receives a sitting fee of \$55 per hour for each meeting attended.

## COUNCIL ADVISORY COMMITTEES

### **Robe Marina Advisory Group**

Cr Ned Wright (Chairman)  
Mr Deane Nankivell (Recreational Representative)  
Mr Rod Carmichael (Recreational Representative Proxy)  
Mr Geoff Hunt (Professional Representative)  
Mr Richie White (Community Representative)  
Mr Andrew Dowling (Community Representative)  
Cr Rino Dell'Antonio (Council Representative)

The Robe Marina Advisory Group met on one occasion during the period. Agenda items considered included; Marina Maintenance Issues, Marina Update, Marina Finances Report, Harbour Master Report, Robe Marina Advisory Group – Terms of Reference, Marina Priorities and Lake Butler Marina Review.

### **Robe Cemetery Advisory Group**

Cr David Laurie (Presiding Member)  
Cr Bob Bates (Council Representative)  
Mrs Jillian Davidson (Community Member)  
Mrs Valerie Monaghan (Community Member)  
Mrs Marcia Denning Wasson (Community Member)  
Mr David Loxton (Community Member)

The Robe Cemetery Advisory Group met on one occasion during the period. Agenda items considered included; Cemetery Management Plan, Cemetery Master Plan, Role of the Cemetery Curator, Historical Records, Survey of Historical Cemetery, Historical Wall Conservation and Current Vegetation Management Policy.



# COMMITTEES OF COUNCIL

## Child Care on Wheels Advisory Committee

Cr Ned Wright (Council Representative & acting Chairperson)  
Mrs Melissa Gibson (Parent Representative & Chairperson)  
Mrs Karla Dew (Director Child Care Services)  
Mrs Dominique Turner (Secretary)  
Ms Cristy Hann (Staff Representative)  
Ms Samantha Matthews (Parent Representative)  
Ms Alexandra Grimes (Parent Representative)  
Ms Mahalia Bathurst-Warren (Parent Representative)  
Mr James Holyman (CEO District Council of Robe)

The Robe Child Care on Wheels Advisory Committee would like to thank Mrs Melissa Gibson for her support and advice throughout her time as both Chairperson and Parent Representative for the committee, Melissa offered knowledge on all aspects of childcare and was a valued member of the committee.

Cr Ned Wright was appointed as Chairperson at the committee's April 2021 meeting.

The Robe Child Care on Wheels Advisory Group met intermittently throughout the year when required.

We welcomed two new members, Ms Mahalia Bathurst-Warren, and Ms Alexandra Grimes as parent representatives. We thank you for offering your time and knowledge to the committee.

Various topics were on the agenda for the 2020/21 financial year including, fee changes, COVID-19 closures and restrictions, policy and procedure updates, access, and restrictions on the usage of facilities, as well as the July School Holiday service closure.

The Advisory Committee members offered advice and guidance on a range of issues through out another challenging year, we thank all the committee members for your time and guidance, and look forward to another productive year ahead.



# COUNCIL DELEGATE TO EXTERNAL COMMITTEES/ORGANISATIONS

## **Limestone Coast Local Government Association (LCLGA)**

Mayor Alison Nunan  
Cr David Laurie (Proxy)

## **LCLGA Roads and Transport Management Group**

Mr Robert Moir, Director Infrastructure  
Cr Bob Bates (Proxy)

## **Limestone Coast Economic Development Group**

Mr James Holyman, Chief Executive Officer

## **LCLGA Regional Waste Management Steering Committee**

Mr Robert Moir, Director Infrastructure

## **Limestone Coast Climate Adaption Committee**

Cr David Laurie  
Cr Rino Dell'Antonio (Proxy)

## **Tourism Management Group**

Mrs Camille Lehmann, Manager Tourism & Events

## **Regional Sport and Recreation Advisory Group**

Cr David Laurie  
Mayor Alison Nunan (Proxy)





# ELECTORAL REPRESENTATION

The Council is the decision-making body on all matters of policy and strategic direction.

Council is required to undertake a representation review at least once every eight years, pursuant to the provisions of the Local Government Act 1999.

Council undertook its last review in 2020/21 and as a result of the review Council retained the structure of the Council being:

- A Mayor elected at large
- Six Elected Members
- Retained the Council name

No Changes were made in the representation review.

The next intended review will be in 2028/29 and Council will invite interested persons to make written submissions to Council on the subject of the review.

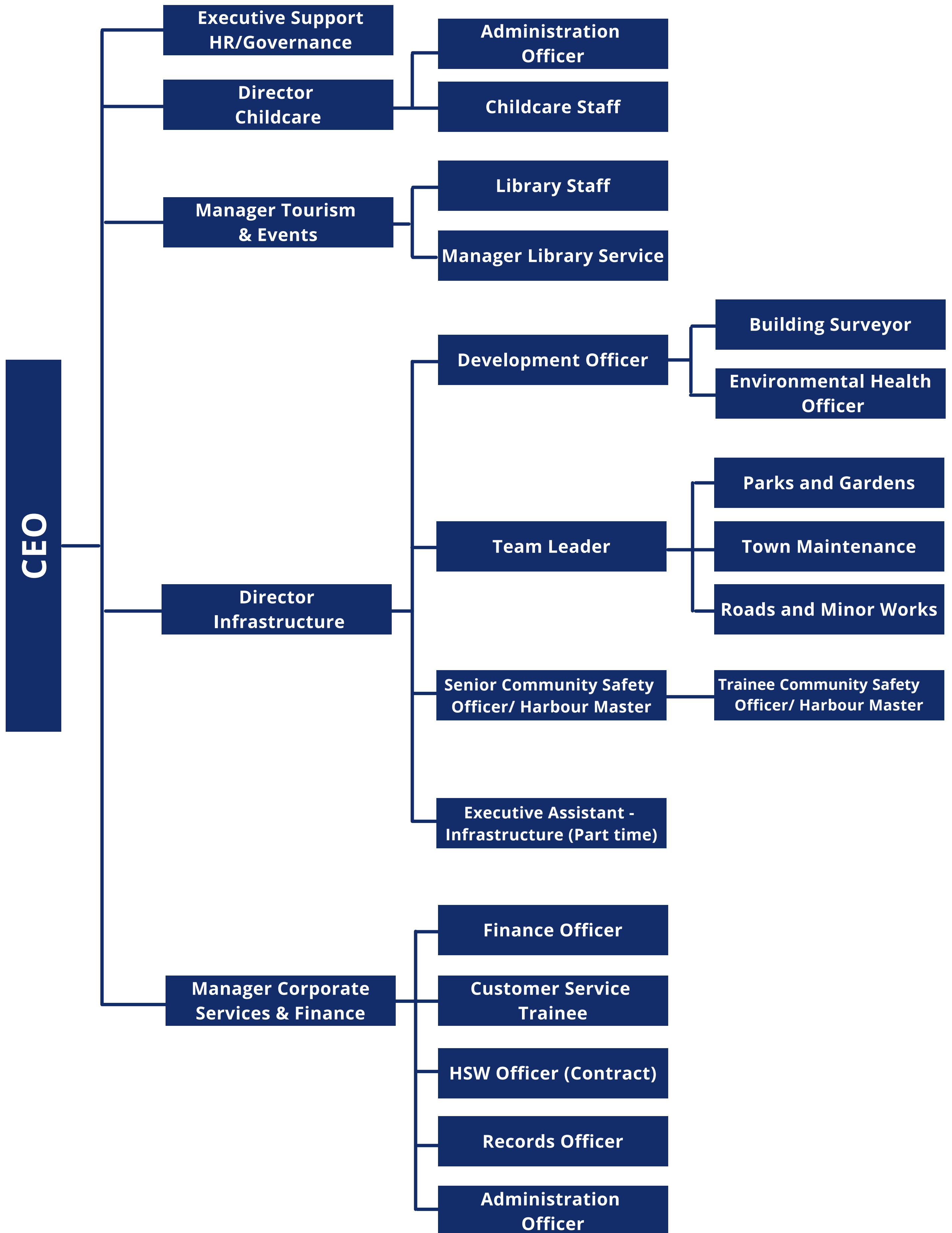
A comparison with rural and regional Councils with a similar population base is shown below.

<b>Council</b>	<b>Councillors</b>	<b>Principal</b>	<b>Electors*</b>	<b>Ward</b>	<b>Ratio (incl Mayor)</b>
<b>District Council of Robe</b>	<b>6</b>	<b>Mayor</b>	<b>1184</b>	<b>0</b>	<b>1:197 (1:169)</b>
Barunga West Council	9	Chairperson	1976	0	1:220
District Council of Cleve	7	Chairperson	1249	0	1:178
District Council of Coober Pedy	8	Mayor	961	0	1:120 (1:107)
District Council of Elliston	8	Chairperson	729	0	1:91
District Council of Franklin Harbour	6	Chairperson	905	0	1:151
District Council of Karoonda East	6	Mayor	746	0	1:124 (1:107)
District Council of Kimba	7	Chairperson	801	0	1:114
District Council of Peterborough	8	Mayor	1205	0	1:151 (1:134)
District Council of Streaky Bay	8	Chairperson	1558	2	1:195
District Council of Tumby Bay	6	Mayor	1981	0	1:330 (1:283)
Kingston District Council	7	Mayor	1827	0	1:261 (1:228)
Southern Mallee District Council	7	Chairperson	1353	0	1:193
The Flinders Ranges Council	8	Mayor	1186	0	1:148 (1:132)
Wudinna District Council	7	Chairperson	846	0	1:121

*\*number of electors from the 2018 Local Government elections provided by ECSA.*



# ORGANISATIONAL STRUCTURE





# HUMAN RESOURCE MANAGEMENT

## Executive Officers

Council's Chief Executive Officer is appointed by the Council to manage the operational requirements of Council, to drive the implementation of Council's Community Plan and to ensure that Council policy directions are followed. The Chief Executive Officer is responsible for overall management of the organisation and reports to the Mayor and Elected Members.

- The Chief Executive Officer's Total Employee Cost package is \$180,955 which includes superannuation guarantee, private use of a fully maintained vehicle and five additional leave days.
- The Manager Corporate Services & Finance's salary cost is \$94,000 plus superannuation guarantee and private use of a fully maintained vehicle.
- The Manager Tourism & Event's salary cost is \$85,000 plus superannuation guarantee and private use of a fully maintained vehicle.
- The Director Infrastructure salary cost is \$140,000 plus superannuation guarantee and private use of a fully maintained vehicle.
- The Director Childcare salary cost is \$94,000 plus superannuation guarantee and private use of a fully maintained vehicle.

## Employees Statistics

The District Council of Robe maintained a workforce of 42 employees (26.11 full-time equivalents) as at 30 June 2021. Council continues to retain a balance of trained and responsive employees, supplemented by the use of contractors for specialised projects and services. The use of employed staff, contractors and shared service arrangements ensures that projects are carried out using specialist equipment and skills of contractors where necessary, whilst retaining a core workforce that can respond quickly and efficiently to localised problems and concerns. All employees are employed under Enterprise Agreements and relevant industrial awards or a common law contract of employment. Employees continue to undertake appropriate training to ensure they are equipped with the knowledge and skills required to service the community efficiently.

## Equal Opportunity

Council is an equal opportunity employer and will employ the best person for a vacant position. Employees are encouraged to attend training courses to improve their skills base and their opportunity for advancement in the Local Government industry.

## Risk Management/ Health Safety & Wellbeing (HSW)

1. Council uses an external contractor to fulfil its Health, Safety & Wellbeing requirements
2. Council also continues to use the resources and expertise of a Risk and Work Health Safety Coordinator from the Local Government Association Mutual Liability Scheme.
3. HSW continues to be a major commitment for Council with the safety of its workers of high importance.

## Enterprise Agreement

The District Council of Robe ASU & AWU Enterprise Bargaining Agreement No 11 (2018) was endorsed by the South Australian Employment Tribunal on 6 November 2018 and expires three years from this date. Negotiations have commenced for a new agreement.

The underlying principle upon which Enterprise Agreements (EA) and Enterprise Bargaining (EB) is conducted that the employer and the employees will end up with a result that is beneficial to both parties.

Typically this benefit equates to:

- (a) Pay increases and or improved working conditions for employees, and
- (b) Increased production, effectiveness and efficiency for the employer.

Conversely the opposite also is applicable in that if no agreement is reached that provides increased production, efficiency etc. then the employer cannot justify paying any wage increases.

The agreement is for three years which gives Council surety in relation to budgeting for its labour costs and reduces the amount of overheads incurred in negotiating agreements every one to two years.

Wage increases are contained within the agreement.



# SERVICES TO THE COMMUNITY

Following engagement with community, there is wide scope for Council to determine the services to be delivered by the District Council of Robe. Legislation provides that Council undertake functions and activities conferred by or under acts, for example Local Government Act 1999, Public Health Act 2011 and the Local Nuisance and Litter Control Act 2016. These are externally mandated services that Council has no discretion on the provision of these services. In addition to this, based on community needs and expectations, Council provides non-mandatory services for the benefit of residents and visitors.

The services provided by Council include (but are not limited to):

## Mandatory Services

- Cemetery
- Heritage assessment
- Rubbish collection
- Building Control
- Waste disposal facility
- Roadside verges
- Stormwater and drainage
- Emergency management
- Noise and nuisance controls
- Road construction and maintenance
- Dog and Cat management and control
- Community wastewater management
- Rate Postponement for seniors
- Fire prevention Enforcement

## Non-Mandatory Services

- Library
- Childcare
- Street furniture
- Community Transport
- Street cleaning
- Development assessment
- Heritage Advisory Service
- Car parking
- Graffiti removal
- Busking permits
- Streetscaping
- Bus shelters
- Community IT programs
- Street lighting
- Jetty
- Marine facilities
- Footpath construction and maintenance
- Landscaping and management
- Public reserves maintenance
- Community centres and halls
- Playground Construction and maintenance
- Road closures
- Aerodrome
- Sponsorship and grants
- Boat ramp
- Caravan park
- Strategic planning
- Rate postponement for others
- Street trees
- Citizenship ceremonies
- Public toilets
- Regional development
- Australia Day event
- Irrigation
- Visitor centre
- Christmas decorations
- Street beautification
- Climate adaption planning
- Tourism and regional promotion
- Coastal risk management planning
- Bicycle tracks and walking paths

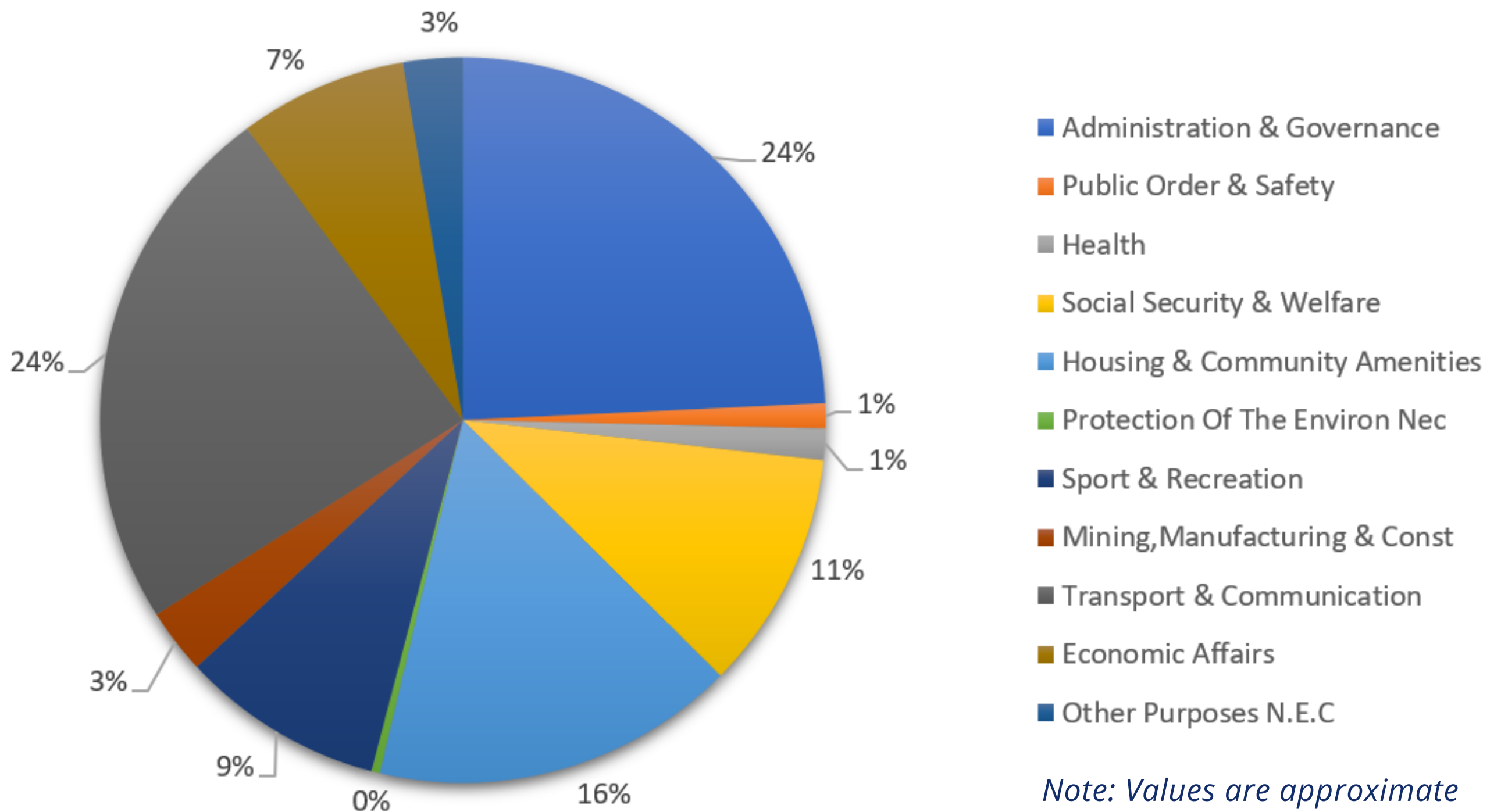


# OPERATIONS

Council was able to maintain the provision of all existing services to the community which are typically included in the following categories; Administration & Governance; Economic Development; Health & Welfare; Housing & Community; Mining & Manufacturing [Quarries] Public Order & Safety; Sport & Recreation; Transport & Communication.

The graph below depicts Council's total expenditure segmented by activity.

## Expense % By Activity



Council participates in, fosters, and supports the following community development projects and activities that are an integral part of our community. Council believes its involvement in these activities is vital in developing the social fabric of the town which has many direct and indirect benefits for Council and its community.

- Australia Day Ceremony
- ANZAC Memorial
- Community Transport:
  - o Community Bus
  - o Red Cross transport
- Christmas Parade
- Robe Boat Show





# ROBE PUBLIC LIBRARY & VISITOR INFORMATION CENTRE

## Robe Public Library & Visitor Information Centre

The Robe Public Library and Visitor Information Centre continues to provide information services to both the community and our visitors. This past financial year saw consistent visitation by both the community and visitors, with a noticeable increase in intrastate (South Australian) visitors to Robe. Prior to COVID-19 border restrictions and lockdowns saw much higher visitation by Victorian visitors, so it was great to see South Australian's out and about, visiting South Australia. Customers have continued to actively support the visitor services and the library as a borrowing and information hub, with the benefits of being accessible and staffed by knowledgeable employees and volunteers.

The Robe Public Library, Visitor Information Centre and Historical Interpretive Display provide access to information about the local area in one place and is supported by library and information services either online or in person. The Library One Card system ensures that our community has access to items through the online library portal and more recently through accessing the Libraries SA App and utilising the 'click and collect' option.

## Library

COVID-19 continues to be a disruptor in the provision of library service and programs, however it has also provided us with opportunities. The use of our digital library continues to grow as our community becomes more digital savvy and they become aware of what is available through the LibrariesSA app, free access through a library card! During this reporting period there was a 33 percent increase in the use of eBooks and as anticipated last year, there was a decline in physical resources.

The Library continues to evolve with the digital environment to provide social and economic value to our communities and concurrently we continue to reinvent our library and library services. The Robe Library/ Visitor Information Centre has been reimaged and continues to evolve. An extensive weeding project was undertaken ensuring the library remains fresh and contemporary. In conjunction with Public Library Services Robe's Enterprise Web Page accessed for searching the catalogue, events and digital resource was refreshed, images updated and a new contemporary look was the result.

Over this reporting period the Library lent out almost 10,443 items in 2020/21 compared to 11,136 in 2019/20 which reflected the library closure due to COVID-19. This figure represents physical items loaned from the library and not online services (eBooks, audio books, press reader and zinio magazines) that are accessed centrally through the portal and were represented by a 30 percent increase which has remained at that level. The library sits well in State Benchmarking with 10.30 loans per capita and the average country library loan rate is 8.00 per capita.

Since October 2019 when Press Reader was implemented statewide, there has been over 7,000 downloads of these resources by District Council of Robe residents. Press Reader enables access to newspapers, periodicals and other articles and use peaked in April 2020. New users continue to access this digital resource.

This year the Library continued to participate in several National and State initiatives, to support lifelong learning and literacy including, National Simultaneous Storytime, Children's book week, Summer Reading Club, Get reading and Let's Read. A benefit in participating in their initiatives is that all are accompanied by bookmarks, promotional materials and resources and websites.





# ROBE PUBLIC LIBRARY & VISITOR INFORMATION CENTRE

## Tourism

This past year has seen very interesting visitation and spend by visitors in Robe was compared to the previous year. Through an analysis of spending in Robe through our Spendmapp data, we have seen consistent monthly increases in spend by visitors in Robe for the 2020/21 financial year. A noteworthy highlight from this data was the 62 percent increase in Visitor Local Spend in Robe from 2019/20 to 2020/21. This is a significant increase in spend and therefore assumed, significant increase in visitation to Robe in 2020/21.

The value of Events to Robe has once again been duly noted and reflected by the increase in spend in Robe leading up to and during events. Events held in Robe provide a great reason to visit Robe and the greater Limestone Coast region in the shoulder and off-peak seasons. The spending in April 2021 was a great example of the economic value of events to Robe. In April 2021 Robe held the Robe Easter Classic Surf Competition, Robe Primary School Easter Fete and the ANZAC week of activities, along with the School Holidays occurring this month, seeing great crowds of visitors in Robe and the Spendmapp data reflecting this. Spending by visitors accounted for \$7.59 million of the total local spend in Robe in April 2021.

The internally produced brochures about Robe, available at the Robe Visitor Information Centre and on Council's website, which were updated and developed over the last year were: Robe's Heritage Trail, Robe's Scenic Trail, Dining in Robe, Robe's Tasting Trail, Robe's Birdlife, History Highlights in Robe and the Robe Town Map. This information supports our drive to encourage tourists to stay longer and spend more. Employees also continue to review the range of souvenirs and merchandise on offer at the Robe Visitor Information Centre, and as a result of this ongoing review new ranges of locally designed and made products have been added over the past year, which reflect the local area and icons. This change in souvenirs and merchandise offering was received positively with sales increasing by 27 percent this last financial year.

Employees attended the South Australia Visitor Information Centre's Conference in Clare in May 2021, networking with fellow tourism staff, ensuring they are aware of changes and developments in tourism and gained an insight into what is available across South Australia.

## Events

The following large scale events were held in Robe in 2020/21:

- Robe Boat Fishing & Leisure Show
- Health Happiness & Harmony Weekend
- Easter Classic Surf Competition
- Robe Primary School Easter Fete
- ANZAC Day Celebrations
- Blessing of the Fleet
- Southern Ports Golf Week
- Robe Village Golf Week
- Robe Bridge Tournament
- Robe Sandmasters
- Giant Fly In
- Karatta Southern Ocean Art Prize
- Santa's Cruise Around Town
- Late Night Shopping in Robe & Lighting of the Christmas Tree



## CHILD CARE ON WHEELS (CCOWS)

The Robe Child Care on Wheels Service (CCOWS) was the first Mobile Child Care Service to be established in South Australia, and has now been operating for over 18 years. The service is co-funded by the Australian Government Department of Education and Training, with the District Council of Robe acting as an Approved Provider to the service.

We acknowledge that our services are on the traditional lands of the Bunganditj people, and we are respectful of the traditional owners and custodians of the land on which we operate.

Our service adheres to all the requirements as set out in the Education and Care Services National Regulations Act. CCOWS also embraces the National Quality Standards as a guideline for daily operation and improvement. Our programming incorporates the Early Years Learning Framework (EYLF), which is the recommended curriculum in the Child Care Legislation. In addition to all these sources, we also seek guidance through our Robe Child Care on Wheels Advisory Committee and its members.

Throughout 2020/21 our service has continued to fine tune daily routines, with a strong focus on programming, to ensure that we offer a wide range of learning experiences for our children, covering all ages and abilities. Educators have been working to effectively utilise the vast range of equipment we have available, and to make use of this when planning and writing our programs.

Another key area of focus for the past year was updating our policies and procedures. With so much change within the industry, especially due to the current COVID-19 pandemic, along with legislative changes, it is vital that we adapt our policies and procedures to ensure we utilise the most up to date research and advice from governing bodies. This helps to ensure the ongoing health and wellbeing of everyone within our service and the wider community.

2020/21 saw our state locked down for a seven day period, during this time our service continued, offering care to children of essential workers. We thank all our families for your understanding and patience during this time.

It has been challenging to navigate some of the restrictions placed on our service in relation to space and access to facilities. Our staff have adapted to changes required to effectively manage ongoing challenges, and all efforts are made to minimise the impact this has on our families. Management and Council's Health Safety and Wellbeing consultant, have been working hard to continually adapt our risk assessment procedures, specifically in relation to the packing, shifting and un-packing of all furniture and equipment 2-3 times per week.

Our Robe Kindy site is a continual source of inspiration and direction for our team of educators. We are very fortunate to utilise this space when the kindy is not in session and work closely with The Kindy Director Sally Smith, who offers guidance and support to the Director and the Robe Child Care on Wheels Service Educators. Our outreach sites at Beachport and Kangaroo Inn continue to grow in numbers and provide an essential service to some of our more remote families. Our Senior Team Leader Shannon Whitbread, facilitates and oversees all programming practices and procedures, and is closely assisted by our team of educators. We are fortunate to work closely with both Beachport and Kangaroo Inn Kindergarten Directors and staff in all aspects of access and utilisation. We thank the Kindy Directors of both sites for consistently working collaboratively with us on all aspects and ensuring there are no disruptions to our access during the facility upgrades.

Our numbers across all sites continue to grow, over the past 12 months the approximate wait time for a child under the age of two can be anywhere from 6 to 18 months. At times we have been unable to offer care to children until they are in the 2-3 age range, as we are governed by our licencing requirements and child to staff ratios. Every effort is taken to offer care where needed and our administration communicates with all families on the wait list ensuring we fill every vacancy.

The past year has been extra challenging as several of our educators were required to take extended leave for various reasons and with the retirement of long serving staff member, Sue Guyett, who will be missed dearly and we wish her all the very best for the next phase of her life. We were however fortunate enough to employ two new educators and we welcome Tori Gluyas and Georgia Gray to the Robe Child Care on Wheels team.

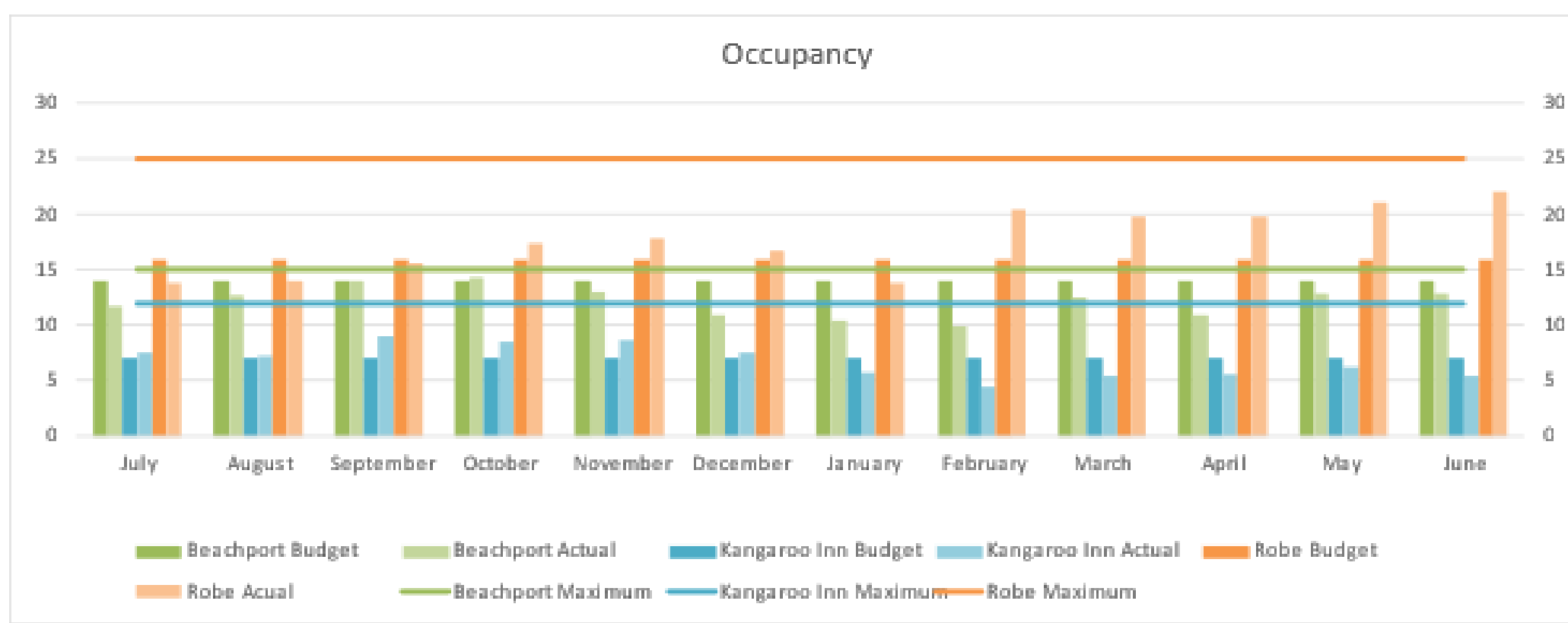


# CHILD CARE ON WHEELS (CCOWS)

A vehicle was purchased for the Director Childcare, this will aid in travel between sites and further abroad. Please see below for our occupancy records for the 2020-2021 financial year. This shows a consistent rise in numbers though the year with a slight drop in numbers during January, this is consistent with a number of children leaving childcare to start kindy or school.

Location	Days Open	Opening Times	Max no. of children
<b>Robe Kindergarten</b>	Monday, Tuesday and alternate Fridays	8.30am until 5.15pm	25 children
<b>Robe RSL Hall</b>	Wednesday, Thursday and alternate Fridays	8.30am until 5.15pm	25 children
<b>Beachport Primary School</b>	Wednesdays	8.45am until 5.00pm	15 children
<b>Kangaroo Inn Area School</b>	Thursdays	8.30am until 5.00pm	12 children

There are 152 possible places available each week, with a current waiting list for children under 2





## REGULATORY SERVICES

Council is responsible for Animal Management, Local Nuisance and Litter, Council By-Laws, Fire Prevention, Boat Ramp, Marina, Beach Patrols and Parking Controls. In 2020/21 Council employed a Trainee Community Safety Officer/Harbour Master to help manage the peak workload.

### Animal Management

Animal Management is undertaken with the approval of the Dog and Cat Management Board, Councils Animal Management Plan and By-laws, which are periodically reviewed.

The management of dogs and cats continues to be a priority for Council and owners must take responsibility for the actions of their dogs/cats.

There were 470 dogs and 46 cats registered (cat registration is currently free) in Robe for 2020/21.

<b>Infringements issued</b>	11
<b>Prosecution</b>	1
<b>Sent to Fines Enforcement and Recovery for Enforcement</b>	4
<b>Dogs impounded</b>	24
<b>Returned to their owners</b>	24
<b>Cats impounded</b>	1

### Fire Prevention

Fire prevention is undertaken in accordance with the Fire and Emergency Services Act and concentrates on the reduction of flammable undergrowth within the townships of Robe, Greenways, Boatswain Point and Nora Creina.

#### *CFS Incident Statistics*

<b>Assist Police or other Gov't Agency</b>	4
<b>Severe Weather and Natural Disaster</b>	5
<b>Medical Assist</b>	0
<b>Building Fire</b>	1
<b>Grass/Stubble Fire</b>	5
<b>Search</b>	1
<b>Vehicle Accidents</b>	2
<b>Other</b>	6

<b>Notices issued for residences to clean up their property (Section 105F)</b>	151
<b>Second round notices</b>	43
<b>Infringements issued</b>	0

### Local Nuisance and Litter Control

The Local Nuisance and Litter Control Act (LNLC Act) came into effect (in its entirety) on 1 July 2017.

The implementation of the LNLC Act significantly expanded the role of local government in responding to nuisance issues in the community. Local government is now responsible for responding to community complaints relating to noise, smoke, dust, and odour.



# REGULATORY SERVICES

*Number of complaints of local nuisance or littering received by the Council*

<b>Noise related</b>	2
<b>Litter related</b>	3
<b>Offences under the Act that were expiated</b>	0
<b>Offences under the Act that were prosecuted</b>	0
<b>Nuisance abatement notices or litter abatement notices issued</b>	0
<b>Civil penalties negotiated under Section 34 of the Act</b>	0
<b>Applications by the council to the Court for orders for civil penalties</b>	0
<b>Any other functions performed by the Council under the Act</b>	22 permits issued to burn under the Environment Protection (Air Quality) Policy 2016.

## Parking Control/By-Laws

Council has a responsibility to enforce parking controls and Council By-Laws within Robe, this includes educating the community and visitors.

*There were 50 Parking infringements and 31 By-Law infringement notice issued for 2020/21*

<b>Parking infringements reviewed and withdrawn</b>	4
<b>Sent to Fines Enforcement and Recovery Unit for enforcement</b>	5
<b>By-Law infringements reviewed and withdrawn</b>	14
<b>Sent to Fines Enforcement and Recovery Unit for enforcement</b>	2

## Robe Lake Butler Marina

No. of berths leased 93  
 No of commercial vessels 34

No of boat ramp tickets sold:

Yearly 79  
 Monthly 48  
 Weekly 47





# PLANNING AND DEVELOPMENT

## Development

Where Council is the relevant authority for development assessment, Council's Planning Officer undertakes a range of assessment duties under the Planning, Development and Infrastructure Act 2016 and the Development Act 1993.

The introduction of the Planning, Development and Infrastructure Act 2016 brought about the largest reform of South Australia's planning and development system in over 20 years, including a statewide digital ePlanning platform. This was introduced on 31 July 2020, applications prior to this continued to be assessed under the relevant Development Plan.

Within the District Council of Robe during the 2020/21 Financial Year \$26.66 million worth of building applications were lodged. This was a 97.5 percent increase compared to the 2019/20 Financial Year in which the District Council of Robe granted more than \$13.5 million worth of development applications.

## Heritage Advisory Service

Council continued its support to the Limestone Coast Heritage Advisory Service. The Heritage Adviser, Richard Woods, visits the Council on a monthly basis. This is an excellent service which provides advice at no cost to the owners of heritage listed properties.

## Building

Development applications are assessed against various Acts, Council Policies and with the National Construction Code of Australia.

## Building Inspection Policy

Site inspections are undertaken on building work in progress to ensure development is constructed in accordance with the development approval and also to meet the relevant codes and standards. The inspections are undertaken in accordance with Council's Building Inspection Policy and the Roof Truss legislation.

## Building Fire Safety Committee

As a statutory function controlled under the Development Act, Councils are required to ensure the ongoing safety of building occupiers and users of building within their Council boundaries. Council's Building Fire Safety Committee is a stand-alone committee established pursuant to Section 71 of the Development Act to investigate whether building owners are maintaining proper levels of fire safety in their buildings.

The Committee comprises representatives from the CFS, qualified Building Surveyors and Robe Council. The Committee conducts inspections on a quarterly basis.

## Compliance/Illegal Development

Further to inspection of building work resulting from development applications, Council also undertakes inspections of compliance issues where development approval has not been sought for unapproved building work, changes in land use, dangerous structures and emergency situations. Mindful of costs involved with action through the Environment, Resources and Development Court, Council attempts to work with property owners towards a suitable outcome for all parties.

## Environmental Health

Council's Environmental Health role concentrates on a proactive approach towards the management of waste, water systems and the inspection of food retail properties and other health related issues.



# INFORMATION STATEMENT

## *Structure and Functions of Council*

### **Full Council**

Full Council, consisting of seven Elected Members including the Mayor and Deputy Mayor, is the decision making body for all policy matters. Some of the roles and functions set out in the Act are:

- Being a representative, informed and responsible decision-maker in the interests of the community;
- Participating in public policy development and planning activities with the other spheres of Government;
- Providing and coordinating services and facilities that benefit the area, ratepayers, residents and visitors;
- Developing its community and resources in a socially just and sustainable manner;
- Providing for the welfare, well-being and interests of individuals and groups within its community;
- Representing the interests of its community to the wider community and other levels of Government;
- Planning at the local and regional level for the development and future requirements of its area;
- Managing, developing, protecting and conserving the environment; and
- Regulating local activities such as building, keeping animals, parking, maintaining public health etc.

The operations and affairs of the Council should be managed in a manner that emphasises the importance of service to the community.

Ordinary meetings of Full Council are held monthly, on the second Wednesday of the month at 6.30pm. Members of the public are welcome to attend all Council meetings which are held at the Council Chambers, Smillie Street Robe.

Agendas of all Full Council meetings are placed on public display no less than three days prior to those meetings. Minutes are placed on display within five days of meetings. These documents are also available on the District Council of Robe website [www.robe.sa.gov.au](http://www.robe.sa.gov.au).

### **KEY COMMITTEES**

#### **Council Assessment Panel**

The Planning, Development and Infrastructure Act 2016 requires all Councils in South Australia to establish a Council Assessment Panel to operate as the relevant authority under the Development Act 1993 to assess development applications.

The creation of the Panel is to ensure that Council makes development decisions as a relevant planning authority pursuant to the Planning, Development and Infrastructure Act 2016 having sole regard to the Council's authorised Development Plan and any referral advice to determine the merit of the proposal. The Local Government Act 1999 does not apply to the Council Assessment Panel.

The membership structure of the Panel is now prescribed under the Planning, Development and Infrastructure Act 2016 and requires Council to appoint a five member Panel comprising an independent Presiding Member, one independent member and three elected members/officers of Council. The operation of the Panel is also subject to the delegations of the Council under the provisions of the Act.

The Development Act requires the Panel to achieve the following functions:

- To act as a delegate of Council and make decisions on development applications in accordance with the requirements of the Act;
- To provide advice to Council on trends, issues and other matters relating to planning or development that have become apparent during the assessment of development applications; and
- To perform other roles, except policy formation, as assigned by Council.

The primary role of the Panel is to make decisions on development applications and is responsible for determining and establishing its own meeting and operating procedures.



# INFORMATION STATEMENT

## Committees

The following committees have been established by Council pursuant to Section 41 of the Local Government Act 1999 comprising elected members, staff and members of the public to investigate and provide advice to Council on particular issues. These are as follows:

- Audit and Risk Management Committee
- Council Assessment Panel

Council has also approved the following advisory committees:

- Child Care on Wheels Advisory Group
- Marina Advisory Group
- Cemetery Advisory Group

Minutes of these meetings are included in the Agendas for the meetings of the full Council, or are available for perusal at the Council office or on Council's website.

## Delegations

The Local Government Act 1999 allows Council to delegate a power, function or duty to a Council committee or the Chief Executive Officer. Section 44 of the Act also places some prohibitions upon delegations.

The use of delegated authority enables many routine matters to be acted upon promptly and facilitates a more efficient operation and better service to communities. Delegation also allows Council members to concentrate their effort on:

- Policy development
- Representation
- Strategic Planning
- Community leadership

Council reviews their delegations to the Chief Executive Officer each year. Delegations to the Chief Executive Officer are available for inspection at the Council Office. The Chief Executive Officer can further delegate powers, functions and duties to appropriate staff.



# INFORMATION STATEMENT

## *Public Participation*

The District Council of Robe provides a variety of ways for the community to participate in decisions made by Council.

## **Council Meetings**

Members of the public have a number of opportunities to put forward their views on particular issues before Council.

These are:

- Deputations – with the permission of the Council or Mayor, a member of the public can address Council personally or on behalf of a group of residents.
- Presentations to Council – with prior notification and arrangement with the Mayor, a member of the public can address the Council on any issues relevant to Council.
- Petitions – written petitions can be addressed to the Council on any issues within the Council's jurisdiction.
- Written Requests – a member of the public can write to the Council on any Council policy, activity or service.
- Elected Members – members of the public can contact their Elected Members of Council to discuss any issue relevant to Council.

## **Internal Review of Council Decisions**

A key element in providing open, responsive and accountable government is access by citizens to a fair process for raising grievances regarding Council's decisions, with confidence that these matters will be dealt with objectively, fairly and in a timely manner. Complaints may arise as a result of dissatisfaction with a decision of Council, or the way that a policy procedure, service or fee has been applied. Council and staff will endeavor to resolve complaints as they arise without having to resort to a formal procedure. If a complaint cannot be resolved, a member of the public may choose to request a formal review of the Council decision. All councils are required to establish procedures for the internal review of its decision. This is set out in the 'Internal Review of Council's Decisions Policy' listed on Council's website or available at the Council office.

In 2020/21 Council received one Internal Review (S270) application regarding the Robe Airfield Hangar Lease Decision made by Council at the January 2021 Ordinary Meeting. As per section six of Policy 2.2 'Procedure for Internal Review of Council Decision' the internal review was completed by an external party. Kingston District Council undertook the review and was taken to the May 2021 Ordinary Council Meeting for consideration.

## **Public Consultation**

Council members are elected by their communities to make decisions on behalf of those communities within the legislative requirements. Consultation with the community can be a valuable tool for councils to assist in the decision making process, however it would not be practical to consult the community on every decision that Council is required to make.

The Local Government Act 1999 sets out a number of areas which require public consultation prior to Council making a decision and Council must adopt a Public consultation Policy to follow in these circumstances.

Council may decide to consult the public on other issues where they determine this would be useful. Council also produces a community newsletter to provide information to the community. Council endorsed the creation of a facebook page to keep ratepayers up to date.

The following community meetings were held:

- Annual Business Plan & Budget Consultation
- Council Forums in Adelaide and Horsham via Zoom link
- District Tour (Nora Creina, Greenways, Mt Benson, Wrights Bay, Boatswains Point)
- Robe and District Community Association

The issues that require consultation are set out in Council Public Consultation Policy. This policy is available at the Council office or on Council's website.

The community is notified through newspapers, Council's facebook page, Council's community newsletter and the website when public consultation is required. Responses can be received by Council via mail and email.



# INFORMATION STATEMENT

*Access to Council Documents*

## **Information Requests**

Requests for other information not included in Clause 4.1 above will be considered in accordance with the Freedom of Information Act, 1991. Under this legislation, an application fee and a search fee must be forwarded with the completed request form as provided for in Section 9, unless the applicant is granted an exemption. Forms are available at the Council Office.

Freedom of Information requests should be addressed to:

Freedom of Information Officer

District Council of Robe

PO Box 1, Robe SA 5276

## **Freedom of Information Requests for 2020/21**

Council received 12 freedom of information requests in the 2020/21 financial year.



# INFORMATION STATEMENT

## Documents Available for Inspection

In accordance with Section 132 of the Local Government Act 1999 a member of the public is entitled to:

- Inspect the following documents at the Council Office during ordinary hours without charge; and
- Obtain a copy of the following documents at the Council Office during ordinary hours.

List of Documents Available to the Public:

## Policies

### *General Policies*

- Policy 1.01 Customer Service
- Policy 1.02 Electronic Communications Facilities
- Policy 1.03 Fund Raising Charitable & Community Groups
- Policy 1.54 Hardship Policy
- Policy 1.08 Emergency Management Policy
- Policy 1.10 Septic Tank Effluent Drainage Connection Guidelines
- Policy 1.11 Waste and Recycling Collection
- Policy 1.14 Records Management
- Policy 1.15 Australia Day Awards
- Policy 1.17 Privacy
- Policy 1.18 Debt Collection
- Policy 1.20 Records Management for Elected Members
- Policy 1.22 Motor Vehicle
- Policy 1.23 Volunteers
- Policy 1.24 Code of Conduct- Volunteers
- Policy 1.25 Environmental
- Policy 1.26 Streets & Parks Tree Planting Maintenance
- Policy 1.27 Child Safe Environment
- Policy 1.28 Gift for Employees Leaving Council
- Policy 1.29 Christmas Function
- Policy 1.30 Interaction of Development Act 1993
- Policy 1.31 Credit Card
- Policy 1.32 Annual Leave
- Policy 1.33 Long Service Leave Policy
- Policy 1.34 Busking Policy
- Policy 1.35 Asset Capitalisation
- Policy 1.36 Footpath Dining
- Policy 1.37 Supplementary Elections
- Policy 1.38 Underground Power Lines
- Policy 1.39 Asset Capitalisation & Materiality Thresholds
- Policy 1.40 General Ledger
- Policy 1.41 Budget Reporting & Amendment
- Policy 1.42 Petty Cash Policy & Procedure
- Policy 1.43 External Grant Funding
- Policy 1.44 Employee Assistance Program
- Policy 1.45 Asset Management
- Policy 1.46 Complainant
- Policy 1.47 Media Contact
- Policy 1.48 Social Media Policy and Procedure
- Policy 1.49 CCOWS Fees
- Policy 1.50 Pandemic Rate Relief Policy
- Policy 1.51 Market Engagement and Innovation
- Policy 1.52 COVID-19 Council Lease Relief
- Policy 1.53 Community Assistance
- Policy 1.51.1 Market Engagement and Activating Opportunities Procedure
- Policy 1.51.2 Market Led Proposals



# INFORMATION STATEMENT

## *Legislative Requirements Policies and Codes*

- Policy 2.01 Code of Conduct for Employees
- Policy 2.02 Procedure for Internal Review of a Council Decision
- Policy 2.03 Code of Practice for Access to Meetings & Documents
- Policy 2.05 Equal Employment Opportunity
- Policy 2.06 Equal Employment Opportunity Program Outline
- Policy 2.07 Elected Member Access to Information
- Policy 2.08 Elected Member Allowances & Benefits
- Policy 2.09 Grievance Procedure
- Policy 2.10 Bullying & Harassment
- Policy 2.12 Order Making
- Policy 2.13 Performance Management/ Disciplinary
- Policy 2.14 Code of Conduct for Elected Members
- Policy 2.15 Public Consultation
- Policy 2.16 Treasury Management
- Policy 2.18 Caretaker
- Policy 2.19 Elected Member Training and Development
- Policy 2.20 Fraud, Corruption, Misconduct and Maladministration Prevention
- Policy 2.21 Mayor Seeking Legal Advice
- Policy 2.22 Procurement
- Policy 2.23 Elected Members Code of Conduct- Complaints Handling
- Policy 2.24 Prudential Management
- Policy 2.25 Contracts Tenders Disposal of Assets
- Policy 2.26 Internal Financial Control
- Policy 2.27 Naming Roads and Places
- Policy 2.28 Rating Policy
- Policy 2.29 Policy for Informal Gatherings of Elected Members
- Policy 2.30 Cemetery
- Policy 2.31 Code of Practice for Meeting Procedures
- Policy 2.32 Township Burning Permit Policy
- Policy 2.34 Mobile Food Vendor Location Rules
- Policy 2.35 Customer Requests for Service Information and Complaints Policy
- Policy 2.36 Public Interest Disclosure

## *Risk Management Policies*

- Policy 3.1 Risk Management

## *Planning and Development Policies*

- Policy 4.03 Building & Swimming Pool Inspection
- Policy 4.04 CAP Complaint Handling
- Policy 4.07 Contribution to the Provision of Roads
- Policy 4.08 Council Enforcement Unlawful Development
- Policy 4.09 Residential Land Division Statement of Requirements
- Policy 4.10 Subdivision Bonding



# INFORMATION STATEMENT

## Registers

Members Registers of Interests  
Members Register of Allowances and Benefits  
Officers Register of Salaries  
Officers Register of Interests  
Fees and Charges  
Community Land and Asset Management Plans  
Public Roads  
By-Laws

## Other Documents

Notice and agenda for meetings of the Council and Committees  
Minutes of Ordinary Council Meetings/ Special Council Meetings/ Committee Meetings  
Notes of Elected Member Forums  
Record of Delegations under the Local Government Act 1999  
Community Plan 2019-2039  
4 Year Action Plan 2019-2022  
Annual Business Plan & Budget  
Annual Business Plan & Budget Summary  
Audited Financial Statements  
Annual Report  
Assessment Record  
Notice of Agenda for Meetings of the Council  
List of Development Approvals



# INFORMATION STATEMENT

## *Amendment of Council Records*

Under the Freedom of Information Act, a person may request a correction to any information about themselves that is incomplete, incorrect, misleading or out of date. To gain access to these Council records, a person must complete and lodge with Council an application form as indicated above outlining the records that he/she wishes to inspect. Where the documents require amending, details of the changes should be lodged with the Council's Freedom of Information Officer.

## *Competitive Tendering*

Council is committed to providing a fair, transparent and accountable process for the provision of services and the purchasing of goods and services. Council's Procurement Policy applies to the procurement of all goods, equipment and related services, construction contracts and service contracts and the policy details the opportunity for competitive local businesses to supply to Council.

The Procurement Policy has been reviewed and updated in 2020 in relation to procurement issues and recommended actions identified by the Ombudsman and Council's Auditors. Council adopted the updated Procurement Policy in August 2020.

The following information is provided in accordance with Schedule 4 subsection 2 (b) of the Local Government Act 1999 detailing activities conducted by Council which have been subject to competitive tendering or other measures to ensure Councils services are delivered cost effectively.

Council's purchasing of goods and services is undertaken in accordance with Council's Procurement Policy unless Council have resolved to approve a variation due to special circumstances to act outside this policy.

Competitive tendering was undertaken in relation to:

- Cleaning
- Victoria Street Disabled Carpark
- Tobruk Avenue and Lakeside Terrace Reconstruction

Council also undertake the provision of services in cooperation with neighbouring Councils to ensure that services are provided cost effectively. These services include:

- Building Surveyor
- Environmental Health Officer
- Library Manager

## *Community Land Management Plan*

Council adopted a Community Land Management Plan (CLMP) at a meeting held on 9 April 2013 for the Robe Sports Complex. A revised CLMP was adopted by Elected Members for the Sports Complex at the April 2020 Ordinary Council Meeting.

An amendment to the Robe Lakes Reserve CLMP was adopted by Elected Members at the January 2021 Ordinary Council Meeting.

## *Council Auditor*

In accordance with Section 128(9) of the Local Government Act, Council's Auditor (Galpins) was paid \$21,450.00 in the financial year for audit services.

## *Legal Fees*

In accordance with Section 131(1a) of the Local Government Act \$67,823.82 was paid in legal fees for the financial year. This includes \$20,000 paid by Council for the Optus Telecommunication Tower Appeal.

Authorised by:



James Holyman  
**Chief Executive Officer**



# FINANCIAL STATEMENTS

Attached are Council's Audited Financial Statements.



# District Council of Robe

GENERAL PURPOSE FINANCIAL STATEMENTS  
for the year ended 30 June 2021

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# General Purpose Financial Statements

for the year ended 30 June 2021

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**General Purpose Financial Statements**  
for the year ended 30 June 2021

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**Certification of Financial Statements**

**We have been authorised by the Council to certify the financial statements in their final form.**

**In our opinion:**

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2021 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.




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**Robert Moir**

**Acting Chief Executive Officer**

13 October 2021



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**Alison Nunan**

**Mayor**

13 October 2021

## Statement of Comprehensive Income

for the year ended 30 June 2021

\$ '000	Notes	2021	2020
<b>Income</b>			
Rates	2a	5,556	5,415
Statutory Charges	2b	205	142
User Charges	2c	1,139	1,140
Grants, Subsidies and Contributions	2g	559	581
Investment Income	2d	7	14
Reimbursements	2e	43	55
Other income	2f	216	201
<b>Total Income</b>		<u>7,725</u>	<u>7,548</u>
<b>Expenses</b>			
Employee costs	3a	2,781	2,546
Materials, Contracts and Other Expenses	3b	3,006	2,800
Depreciation, Amortisation and Impairment	3c	2,177	2,183
Finance Costs	3d	1	2
<b>Total Expenses</b>		<u>7,965</u>	<u>7,531</u>
<b>Operating Surplus / (Deficit)</b>		<u>(240)</u>	<u>17</u>
Asset Disposal & Fair Value Adjustments	4	(51)	(96)
Amounts Received Specifically for New or Upgraded Assets	2g	172	20
<b>Net Surplus / (Deficit)</b>		<u>(119)</u>	<u>(59)</u>
<b>Total Comprehensive Income</b>		<u>(119)</u>	<u>(59)</u>

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.



## Statement of Financial Position

as at 30 June 2021

\$ '000	Notes	2021	2020
<b>ASSETS</b>			
<b>Current assets</b>			
Cash & Cash Equivalent Assets	5a	894	1,017
Trade & Other Receivables	5b	300	378
Inventories	5c	38	38
<b>Total current assets</b>		<u>1,232</u>	<u>1,433</u>
<b>Non-current assets</b>			
Financial Assets	6	9	24
Infrastructure, Property, Plant & Equipment	7a(i)	91,080	91,287
<b>Total non-current assets</b>		<u>91,089</u>	<u>91,311</u>
<b>TOTAL ASSETS</b>		<u>92,321</u>	<u>92,744</u>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & Other Payables	8a	498	751
Borrowings	8b	12	12
Provisions	8c	531	526
<b>Total Current Liabilities</b>		<u>1,041</u>	<u>1,289</u>
<b>Non-Current Liabilities</b>			
Trade & Other Payables	8a	2,462	2,498
Borrowings	8b	-	12
Provisions	8c	37	45
<b>Total Non-Current Liabilities</b>		<u>2,499</u>	<u>2,555</u>
<b>TOTAL LIABILITIES</b>		<u>3,540</u>	<u>3,844</u>
<b>Net Assets</b>		<u>88,781</u>	<u>88,900</u>
<b>EQUITY</b>			
Accumulated surplus		14,840	15,260
Asset revaluation reserves	9a	72,839	72,839
Other reserves	9b	1,102	801
<b>Total Council Equity</b>		<u>88,781</u>	<u>88,900</u>
<b>Total Equity</b>		<u>88,781</u>	<u>88,900</u>

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

## Statement of Changes in Equity

for the year ended 30 June 2021

\$ '000	Accumulated surplus	Asset revaluation reserve	Other reserves	Total equity
<b>2021</b>				
Balance at the end of previous reporting period	15,260	72,839	801	88,900
Net Surplus / (Deficit) for Year	(119)	–	–	(119)
<b>Total comprehensive income</b>	<b>(119)</b>	<b>–</b>	<b>–</b>	<b>(119)</b>
Transfers between Reserves	(301)	–	301	–
<b>Balance at the end of period</b>	<b>14,840</b>	<b>72,839</b>	<b>1,102</b>	<b>88,781</b>
<b>2020</b>				
Balance at the end of previous reporting period	14,532	72,839	1,588	88,959
Net Surplus / (Deficit) for Year	(59)	–	–	(59)
<b>Total comprehensive income</b>	<b>(59)</b>	<b>–</b>	<b>–</b>	<b>(59)</b>
Transfers between Reserves	787	–	(787)	–
<b>Balance at the end of period</b>	<b>15,260</b>	<b>72,839</b>	<b>801</b>	<b>88,900</b>

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.



## Statement of Cash Flows

for the year ended 30 June 2021

\$ '000	Notes	2021	2020
<b>Cash flows from operating activities</b>			
<u>Receipts</u>			
Rates		5,539	5,427
Statutory Charges		205	109
User Charges		1,151	1,316
Grants, Subsidies and Contributions (operating purpose)		615	581
Investment Receipts		7	13
Reimbursements		48	55
Other Receipts		796	154
<u>Payments</u>			
Payments to Employees		(2,780)	(2,598)
Payments for Materials, Contracts & Other Expenses		(3,791)	(2,624)
Finance Payments		(1)	(18)
<b>Net cash provided by (or used in) Operating Activities</b>	10b	<b>1,789</b>	<b>2,415</b>
<b>Cash flows from investing activities</b>			
Amounts Received Specifically for New/Upgraded Assets		172	20
Sale of Replaced Assets		12	128
Sale of Surplus Assets		-	11
Repayments of Loans by Community Groups		15	15
<u>Payments</u>			
Expenditure on Renewal/Replacement of Assets		(694)	(1,724)
Expenditure on New/Upgraded Assets		(1,339)	(968)
<b>Net cash provided (or used in) investing activities</b>		<b>(1,834)</b>	<b>(2,518)</b>
<b>Cash flows from financing activities</b>			
<u>Receipts</u>			
Proceeds from Robe Marina deposits		-	8
<u>Payments</u>			
Repayments of Borrowings		(12)	(11)
Repayment of Bonds & Deposits		(66)	-
<b>Net Cash provided by (or used in) Financing Activities</b>		<b>(78)</b>	<b>(3)</b>
<b>Net Increase (Decrease) in Cash Held</b>		<b>(123)</b>	<b>(106)</b>
plus: Cash & Cash Equivalents at beginning of period		1,017	1,123
<b>Cash and cash equivalents held at end of period</b>	10a	<b>894</b>	<b>1,017</b>
Additional Information:			
<b>Total Cash, Cash Equivalents &amp; Investments</b>		<b>894</b>	<b>1,017</b>

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

## Notes to and forming part of the Principal Financial Statements for the year ended 30 June 2021

### Contents of the Notes accompanying the General Purpose Financial Statements

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## District Council of Robe

### Notes to the Financial Statements

for the year ended 30 June 2021

#### Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

#### (1) Basis of Preparation

##### 1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared on a going concern basis using the historical cost convention in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated 13 October 2021

##### 1.2 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

##### 1.3 Estimates and assumptions

COVID-19 had no significant impact on Council operations in 2020/21. The budget assumptions for 2021/22 assume that no further harsher restrictions are put in place by the government. However, Council has determined that there is no material uncertainty that casts doubt on Council's ability to continue as a going concern.

##### 1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

#### (2) The Local Government Reporting Entity

District Council of Robe is incorporated under the South Australian Local Government Act 1999 and has its principal place of business at Royal Circus, Robe. These consolidated financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

Trust monies and property held by Council but subject to the control of other persons have been excluded from these reports.

#### (3) Income Recognition

The Council recognises revenue under *AASB 1058 Income of Not-for-Profit Entities* (AASB 1058) or *AASB 15 Revenue from Contracts with Customers* (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the council to acquire or construct a recognisable non-financial asset that is to be controlled by the council. In this case, the council recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

In recent years the payment of untied grants (financial assistance grants / local roads / supplementary grants) has varied from the annual allocation as shown in the table below:

## District Council of Robe

### Notes to the Financial Statements

for the year ended 30 June 2021

#### Note 1. Summary of Significant Accounting Policies (continued)

	Cash Payment Received	Annual Allocation	Difference
2018/19	\$142,638	\$141,164	+ \$1,474
2019/20	\$140,526	\$145,703	- \$5,177
2020/21	\$144,143	\$146,897	- \$2,754

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 14 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

#### (4) Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition, except for trade receivables from a contract with a customer, which are measured at the transaction price. A detailed statement of the accounting policies applied to financial instruments forms part of Note 12.

#### (5) Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

#### (6) Infrastructure, Property, Plant & Equipment

##### 6.1 Land under roads

Council has elected not to recognise land under roads acquired prior to 1 July 2008 as an asset in accordance with AASB 1051 Land under Roads. Land under roads acquired after 30 June 2008 has not been recognised as in the opinion of Council it is not possible to reliably attribute a fair value, and further that such value if determined would be immaterial.

##### 6.2 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to infrastructure, property, plant & equipment when completed ready for use.



## District Council of Robe

### Notes to the Financial Statements

for the year ended 30 June 2021

#### Note 1. Summary of Significant Accounting Policies (continued)

##### 6.3 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life.

Examples of capitalisation thresholds applied during the year are given below in Note 7. No capitalisation threshold is applied to the acquisition of land or interests in land.

##### 6.4 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

##### 6.5 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown in Note 7. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

#### (7) Payables

##### 7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

##### 7.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

#### (8) Borrowings

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

#### (9) Employee Benefits

##### 9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted avg. discount rate 0.34% (2020, 0.34%)

Weighted avg. settlement period 1 years (2020, 1 years)

## District Council of Robe

### Notes to the Financial Statements

for the year ended 30 June 2021

#### Note 1. Summary of Significant Accounting Policies (continued)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

#### 9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Statewide Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 16.

#### (10) GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

#### (11) New accounting standards and UIG interpretations

##### New and amended standards and interpretations

The Council applied for the first-time certain standards and amendments, which are effective for annual periods beginning on or after 1 January 2020. New standards and amendments relevant to the Council are listed below. The Council has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

##### *Amendments to AASB 101 and AASB 108 Definition of Material*

The amendments provide a new definition of material that states, "information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity." The amendments clarify that materiality will depend on the nature or magnitude of information, either individually or in combination with other information, in the context of the financial statements. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users. These amendments had no impact on the financial statements of, nor is there expected to be any future impact to the Council.

##### *Amendments to AASB 16 Covid-19 Related Rent Concessions*

In 2020, the AASB issued AASB 2020-4, Amendments to AASs - Covid-19-Related Rent Concessions. The amendments provide relief to lessees from applying AASB 16 guidance on lease modification accounting for rent concessions arising as a direct consequence of the Covid-19 pandemic. As a practical expedient, a lessee may elect not to assess whether a Covid-19 related rent concession from a lessor is a lease modification. A lessee that makes this election accounts for any change in lease payments resulting from the Covid-19 related rent concession the same way it would account for the change under IFRS 16, if the change were not a lease modification. The amendment applies to annual reporting periods beginning on or after 1 June 2020. This amendment had no impact on the consolidated financial statements of the Council



## Notes to the Financial Statements

for the year ended 30 June 2021

### Note 2. Income

\$ '000	2021	2020
<b>(a) Rates</b>		
<b>General Rates</b>		
General Rates	4,118	4,016
Less: Mandatory Rebates	(19)	(19)
Less: Discretionary Rebates, Remissions & Write Offs	(130)	(126)
<b>Total General Rates</b>	<b>3,969</b>	<b>3,871</b>
<b>Other Rates (Including Service Charges)</b>		
Natural Resource Management Levy	227	223
Waste Collection	427	412
Community Wastewater Management Systems	913	897
<b>Total Other Rates (Including Service Charges)</b>	<b>1,567</b>	<b>1,532</b>
<b>Other Charges</b>		
Penalties for Late Payment	20	12
<b>Total Other Charges</b>	<b>20</b>	<b>12</b>
<b>Total Rates</b>	<b>5,556</b>	<b>5,415</b>
<b>(b) Statutory Charges</b>		
Development Act Fees	145	96
Health & Septic Tank Inspection Fees	33	22
Animal Registration Fees & Fines	13	15
Other Licences, Fees & Fines	14	9
<b>Total Statutory Charges</b>	<b>205</b>	<b>142</b>
<b>(c) User Charges</b>		
Cemetery/Crematoria Fees	7	5
Aged Home Income	56	54
Hall & Equipment Hire	5	4
Sundry	12	7
Robe Marina	310	337
Childcare Fees	503	490
Garbage Fees	30	46
Caravan Park Fees	143	143
Health Centre Rent	20	10
Boatramp Fees	11	9
Tourism Sales	42	35
<b>Total User Charges</b>	<b>1,139</b>	<b>1,140</b>

## District Council of Robe

## Notes to the Financial Statements

for the year ended 30 June 2021

## Note 2. Income (continued)

\$ '000	2021	2020
<b>(d) Investment Income</b>		
Interest on Investments		
- Local Government Finance Authority	6	11
- Banks & Other	-	1
- Loans to Community Groups	1	2
<b>Total Investment Income</b>	<b>7</b>	<b>14</b>
<b>(e) Reimbursements</b>		
Private Works	13	11
Income Protection	20	42
Other	10	2
<b>Total Reimbursements</b>	<b>43</b>	<b>55</b>
<b>(f) Other income</b>		
Sundry	73	58
Augmentation Fee	63	47
Boatshow Income	48	47
Childcare Sponsor Fee	23	30
Contribution to Fireworks	-	5
Diesel Fuel Rebate	9	14
<b>Total Other income</b>	<b>216</b>	<b>201</b>
<b>(g) Grants, Subsidies, Contributions</b>		
Amounts Received Specifically for New or Upgraded Assets	172	20
<b>Total Amounts Received Specifically for New or Upgraded Assets</b>	<b>172</b>	<b>20</b>
Untied - Financial Assistance Grant	144	150
Roads to Recovery	109	109
Library and Communications	4	4
Sundry	15	28
Childcare Grant	287	290
<b>Total Other Grants, Subsidies and Contributions</b>	<b>559</b>	<b>581</b>
<b>Total Grants, Subsidies, Contributions</b>	<b>731</b>	<b>601</b>
The functions to which these grants relate are shown in Note 11.		
<b>(i) Sources of grants</b>		
Commonwealth Government	568	399
State Government	163	202
<b>Total</b>	<b>731</b>	<b>601</b>



## Notes to the Financial Statements

for the year ended 30 June 2021

### Note 3. Expenses

\$ '000	Notes	2021	2020
<b>(a) Employee costs</b>			
Salaries and Wages		2,415	2,259
Employee Leave Expense		116	107
Superannuation - Defined Contribution Plan Contributions	16	188	154
Superannuation - Defined Benefit Plan Contributions	16	23	39
Workers' Compensation Insurance		76	73
Less: Capitalised and Distributed Costs		(37)	(86)
<b><u>Total Operating Employee Costs</u></b>		<b><u>2,781</u></b>	<b><u>2,546</u></b>
Total Number of Employees (full time equivalent at end of reporting period)		26	27
<b>(b) Materials, Contracts and Other Expenses</b>			
<b>(i) Prescribed Expenses</b>			
Auditor's Remuneration			
- Auditing the Financial Reports		20	18
Bad and Doubtful Debts		(4)	1
Elected Members' Expenses		81	77
Election Expenses		1	13
<b><u>Subtotal - Prescribed Expenses</u></b>		<b><u>98</u></b>	<b><u>109</u></b>
<b>(ii) Other Materials, Contracts and Expenses</b>			
Maintenance		906	823
Legal Expenses		68	54
Levies Paid to Government - NRM levy		228	224
Professional Services		298	328
Sundry		488	266
Robe Marina		154	173
Fuels & Oils		61	88
Garbage Collection and Disposal		596	562
Childcare Expenses		109	173
<b><u>Subtotal - Other Material, Contracts &amp; Expenses</u></b>		<b><u>2,908</u></b>	<b><u>2,691</u></b>
<b><u>Total Materials, Contracts and Other Expenses</u></b>		<b><u>3,006</u></b>	<b><u>2,800</u></b>

## Notes to the Financial Statements

for the year ended 30 June 2021

### Note 3. Expenses (continued)

\$ '000	2021	2020
<b>(c) Depreciation, Amortisation and Impairment</b>		
<b>(i) Depreciation and Amortisation</b>		
Buildings & Other Structures	365	363
Infrastructure		
- Stormwater Drainage	26	26
- Roads	1,269	1,282
- Bridges	3	3
- Footways	26	25
- Marina Development	108	91
- Common Effluent	174	161
Plant, Machinery & Equipment	196	209
Furniture & Fittings	10	21
Other Community Assets	–	2
<b>Subtotal</b>	<b>2,177</b>	<b>2,183</b>
<b>Total Depreciation, Amortisation and Impairment</b>	<b>2,177</b>	<b>2,183</b>
<b>(d) Finance Costs</b>		
Interest on Loans	1	2
<b>Total Finance Costs</b>	<b>1</b>	<b>2</b>

### Note 4. Asset Disposal & Fair Value Adjustments

\$ '000	2021	2020
<b>Infrastructure, Property, Plant &amp; Equipment</b>		
<b>(i) Assets Renewed or Directly Replaced</b>		
Proceeds from Disposal	12	128
Less: Carrying Amount of Assets Sold	(63)	(224)
<b>Gain (Loss) on Disposal</b>	<b>(51)</b>	<b>(96)</b>
<b>(ii) Assets Surplus to Requirements</b>		
Proceeds from Disposal	–	11
Less: Carrying Amount of Assets Sold	–	(11)
<b>Gain (Loss) on Disposal</b>	<b>–</b>	<b>–</b>
<b>Net Gain (Loss) on Disposal or Revaluation of Assets</b>	<b>(51)</b>	<b>(96)</b>



## District Council of Robe

## Notes to the Financial Statements

for the year ended 30 June 2021

## Note 5. Current Assets

\$ '000	2021	2020
<b>(a) Cash &amp; Cash Equivalent Assets</b>		
Cash on Hand at Bank	521	33
Deposits at Call	373	984
<b><u>Total Cash &amp; Cash Equivalent Assets</u></b>	<b><u>894</u></b>	<b><u>1,017</u></b>
<b>(b) Trade &amp; Other Receivables</b>		
Rates - General & Other	241	224
Accrued Revenues	2	2
Debtors - General	55	158
Loans to Community Organisations	15	15
<b>Subtotal</b>	<b><u>313</u></b>	<b><u>399</u></b>
Less: Allowance for Doubtful Debts	(13)	(21)
<b><u>Total Trade &amp; Other Receivables</u></b>	<b><u>300</u></b>	<b><u>378</u></b>
<b>(c) Inventories</b>		
Stores & Materials	38	38
<b><u>Total Inventories</u></b>	<b><u>38</u></b>	<b><u>38</u></b>

Aggregate write-downs and other losses recognised as an expense, and reversals of these, were not material in amount in either year. All such reversals occurred principally as a result of clerical inaccuracies during stores operations.

## Note 6. Non-Current Assets

\$ '000	2021	2020
<b>Financial Assets</b>		
<b>Receivables</b>		
Loans to Community Organisations	9	24
<b>Subtotal</b>	<b><u>9</u></b>	<b><u>24</u></b>
<b>Total Receivables</b>	<b><u>9</u></b>	<b><u>24</u></b>
<b><u>Total Financial Assets</u></b>	<b><u>9</u></b>	<b><u>24</u></b>

Notes to the Financial Statements  
for the year ended 30 June 2021

Note 7. Infrastructure, Property, Plant & Equipment & Investment Property

(a(i)) Infrastructure, Property, Plant & Equipment

\$ '000	Fair Value Level	as at 30/06/20				Asset movements during the reporting period						as at 30/06/21			
		At Fair Value	At Cost	Accumulated Depreciation	Carrying amount	Asset Additions New / Upgrade	Asset Additions Renewals	WDV of Asset Disposals	Depreciation Expense (Note 3c)	Adjustments & Transfers	Revaluation Increments to Equity (ARR) (Note 9)	At Fair Value	At Cost	Accumulated Depreciation	Carrying amount
Land - Community	3	21,317	–	–	21,317	–	–	–	–	–	–	21,317	–	–	21,317
Land - Other	2	3,832	–	–	3,832	–	–	–	–	–	–	3,832	–	–	3,832
Buildings & Other Structures	2	9,408	1,270	(4,471)	6,207	18	71	2	(234)	–	–	9,329	1,360	(4,628)	6,061
Buildings & Other Structures Infrastructure	3	6,386	286	(3,450)	3,222	150	–	–	(131)	–	–	6,386	436	(3,581)	3,241
- Stormwater Drainage	3	2,262	95	(1,571)	786	119	–	–	(26)	–	–	2,262	215	(1,598)	879
- Roads	3	75,279	2,175	(33,274)	44,180	134	836	46	(1,269)	–	–	74,881	3,145	(34,191)	43,835
- Bridges	3	134	–	(23)	111	–	–	–	(3)	–	–	134	–	(26)	108
- Footways	3	1,010	16	(327)	699	–	–	–	(26)	–	–	1,010	16	(353)	673
- Marina Development	3	3,806	21	(559)	3,268	–	154	2	(108)	–	–	3,804	175	(667)	3,312
- Common Effluent	3	10,059	1,934	(5,828)	6,165	254	–	–	(174)	–	–	10,059	2,188	(6,002)	6,245
Plant, Machinery & Equipment		–	3,137	(1,806)	1,331	–	259	15	(196)	–	–	–	3,366	(1,987)	1,379
Furniture & Fittings		–	126	(94)	32	20	19	–	(10)	–	–	–	165	(104)	61
Library Stock		–	243	(242)	1	–	–	–	–	–	–	–	243	(242)	1
Other Community Assets		–	175	(39)	136	–	–	–	–	–	–	–	175	(39)	136
<b>Total Infrastructure, Property, Plant &amp; Equipment</b>		<b>133,493</b>	<b>9,478</b>	<b>(51,684)</b>	<b>91,287</b>	<b>695</b>	<b>1,339</b>	<b>65</b>	<b>(2,177)</b>	<b>–</b>	<b>–</b>	<b>133,014</b>	<b>11,484</b>	<b>(53,418)</b>	<b>91,080</b>
Comparatives		134,229	7,600	(50,816)	91,013	968	1,724	(235)	(2,183)	–	–	133,493	9,478	(51,684)	91,287



## District Council of Robe

### Notes to the Financial Statements

for the year ended 30 June 2021

#### Note 7. Infrastructure, Property, Plant & Equipment & Investment Property (continued)

##### (b) Valuation of Infrastructure, Property, Plant & Equipment & Investment Property

###### Valuation of Assets

###### General Valuation Principles

*Accounting procedure:* Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, fair value is taken to be the current replacement cost.

*Highest and best use:* For land which Council has an unfettered right to sell, the "highest and best use" recognises the possibility of the demolition or substantial modification of some or all of the existing buildings and structures affixed to the land.

Much of the land under Council's care and control is Crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

For land subject to these restrictions, the highest and best use is taken to be the "highest and best use" available to Council, with a rebuttable presumption that the current use is the "highest and best use". The reason for the current use of a large proportion of Council's assets being other than the "highest and best use" relates to Council's principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, "highest and best use" is determined in accordance with the land on and in which they are situated.

Fair value hierarchy level 2 valuations - Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Fair value hierarchy level 3 valuations of land - Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets - There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

**Capitalisation thresholds** used by Council for a representative range of assets are shown below. No capitalisation threshold is applied to the acquisition of land or interests in land.

	\$
Office Furniture & Equipment	1,000
Other Plant & Equipment	1,000
Buildings - new construction/extensions	1,000
Park & Playground Furniture & Equipment	1,000
Road construction & reconstruction	1,000
Paving & Footpaths, Kerb & Gutter	1,000
Drains & Culverts	1,000
Reticulation Extensions	1,000

## District Council of Robe

### Notes to the Financial Statements

for the year ended 30 June 2021

#### Note 7. Infrastructure, Property, Plant & Equipment & Investment Property (continued)

**Estimated Useful Lives:** Useful lives are estimated for each individual asset. In estimating useful lives, regard is had to technical and commercial obsolescence, as well as legal and other limitations on continued use. The range of useful lives for a representative range of assets is shown below, although individual assets may have an estimated total useful life of greater or lesser amount:

##### *Plant, Furniture & Equipment*

Office Equipment	3 to 10 years
Office Furniture	10 to 20 years
Vehicles and Road-making Equipment	3 to 8 years
Other Plant & Equipment	5 to 20 years

##### *Building & Other Structures*

Buildings - masonry	15 to 100 years
Buildings - other construction	15 to 50 years
Park Structures - masonry	30 to 100 years
Park Structures - other construction	30 to 80 years
Playground Equipment	15 years
Benches, Seats, etc	10 to 25 years

##### *Infrastructure*

Sealed Roads - Surface	20 to 100 years
Sealed Roads - Structure	100 to 400 years
Unsealed Roads	20 to 100 years
Bridges - Concrete	50 to 60 years
Paving & Footpaths, Kerb & Gutter	20 to 400 years
Drains	3 to 90 years
Culverts	50 to 400 years
Bores	80 years
Reticulation Pipes - PVC	70 to 80 years
Reticulation Pipes - Other	50 to 60 years
Pumps & Telemetry	20 years

##### *Other Assets*

Library Books	4 to 20 years
---------------	---------------

##### Land & Land Improvements

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

#### **Buildings & Other Structures**

Buildings and other structures were revalued as at 1 July 2018 by Mitch Ekonomopoulos AAPI of AssetVal Pty Ltd.

#### **Infrastructure**

Transportation assets were valued as at 1 July 2018 by Mitch Ekonomopoulos AAPI of AssetVal Pty Ltd. at depreciated current replacement cost based on actual costs incurred during the reporting period ended 30 June 2017 and 2018. All acquisitions made after the respective dates of valuation are recorded at cost.

Stormwater drainage infrastructure was valued by 1 July 2018 by Mitch Ekonomopoulos AAPI of AssetVal Pty Ltd. at depreciated current replacement cost based on actual costs incurred during the reporting period ended 30 June 2017 and 2018. All acquisitions made after the respective dates of valuation are recorded at cost.



## Notes to the Financial Statements

for the year ended 30 June 2021

### Note 7. Infrastructure, Property, Plant & Equipment & Investment Property (continued)

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Community wastewater management system infrastructure was valued as at 1 July 2018 by Mitch Ekonomopoulos AAPI of AssetVal Pty Ltd. at depreciated current replacement cost based on actual costs incurred during the reporting period ended 30 June 2017 and 2018. All acquisitions made after the respective dates of valuation are recorded at cost.

Marina development infrastructure was valued as at 1 July 2018 by Mitch Ekonomopoulos AAPI of AssetVal Pty Ltd. at depreciated current replacement cost based on actual costs incurred during the reporting period ended 30 June 2017 and 2018. All acquisitions made after the respective dates of valuation are recorded at cost.

#### Plant & Equipment

These assets are recognised on the cost basis.

#### All other Assets

These assets are recognised on the cost basis. Library books and other lending materials are capitalised in bulk, and written out when fully depreciated.

## Notes to the Financial Statements

for the year ended 30 June 2021

### Note 8. Liabilities

\$ '000	2021 Current	2021 Non Current	2020 Current	2020 Non Current
<b>(a) Trade and Other Payables</b>				
Goods & Services	222	–	334	–
Payments Received in Advance	149	–	55	–
Accrued Expenses - Employee Entitlements	39	–	28	–
Accrued Expenses - Other	13	–	187	–
Deposits, Retentions & Bonds	34	–	100	–
Premiums Received in Advance Marina	41	2,462	47	2,498
<b><u>TOTAL Trade and Other Payables</u></b>	<b><u>498</u></b>	<b><u>2,462</u></b>	<b><u>751</u></b>	<b><u>2,498</u></b>

### (b) Borrowings

Loans	12	–	12	12
<b><u>TOTAL Borrowings</u></b>	<b><u>12</u></b>	<b><u>–</u></b>	<b><u>12</u></b>	<b><u>12</u></b>

All interest bearing liabilities are secured over the future revenues of the Council

### (c) Provisions

Employee Entitlements (including oncosts)	531	37	526	45
<b><u>TOTAL Provisions</u></b>	<b><u>531</u></b>	<b><u>37</u></b>	<b><u>526</u></b>	<b><u>45</u></b>



## Notes to the Financial Statements

for the year ended 30 June 2021

## Note 9. Reserves

\$ '000	as at 30/06/20				as at 30/06/21
	Opening Balance	Increments (Decrements)	Transfers	Impairments	Closing Balance
<b>(a) Asset Revaluation Reserve</b>					
Land	21,115	–	–	–	21,115
Buildings & Other Structures	5,838	–	–	–	5,838
Infrastructure	41,822	–	–	–	41,822
Plant, Machinery & Equipment	4,064	–	–	–	4,064
<b>Total Asset Revaluation Reserve</b>	<b>72,839</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>72,839</b>
Comparatives	72,839	–	–	–	72,839

\$ '000	as at 30/06/20				as at 30/06/21
	Opening Balance	Tfrs to Reserve	Tfrs from Reserve	Other Movements	Closing Balance
<b>(b) Other Reserves</b>					
CED Maintenance Reserve	541	289	–	–	830
Contribution Reserve	34	–	–	–	34
Childcare Reserve	225	12	–	–	237
Road Safety Group Reserve	1	–	–	–	1
<b>Total Other Reserves</b>	<b>801</b>	<b>301</b>	<b>–</b>	<b>–</b>	<b>1,102</b>
Comparatives	1,588	1,747	(2,534)	–	801

## PURPOSES OF RESERVES

**Asset Revaluation Reserves**

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

**CED Maintenance Reserve**

CED Maintenance Reserve is for future asset replacement and capital maintenance

**Contribution Reserve**

Contribution Reserve is open space monies required under legislation to be held in reserve

**Childcare Reserve**

Childcare Reserve is for the future requirements for asset replacement and Employee benefits

**Road Safety Group**

Road Safety Group is money transferred upon the wind up of the Robe Road Safety Group for the purposes of Road Safety in Robe

## Notes to the Financial Statements

for the year ended 30 June 2021

## Note 10. Reconciliation to Statement of Cash Flows

\$ '000	Notes	2021	2020
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## (a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Balance Sheet as follows:

Total Cash & Equivalent Assets	5	894	1,017
<b>Balances per Statement of Cash Flows</b>		<b>894</b>	<b>1,017</b>

## (b) Reconciliation of Change in Net Assets to Cash from Operating Activities

<b>Net Surplus/(Deficit)</b>		(119)	(59)
<b>Non-Cash Items in Income Statements</b>			
Depreciation, Amortisation & Impairment		2,177	2,183
Grants for capital acquisitions treated as Investing Activity		(172)	(20)
Net (Gain) Loss on Disposals		51	96
		<b>1,937</b>	<b>2,200</b>
<b>Add (Less): Changes in Net Current Assets</b>			
Net (Increase)/Decrease in Receivables		86	131
Change in Allowances for Under-Recovery of Receivables		8	(7)
Net (Increase)/Decrease in Inventories		–	41
Net (Increase)/Decrease in Other Assets		(16)	–
Net Increase/(Decrease) in Trade & Other Payables		(223)	126
Net Increase/(Decrease) in Unpaid Employee Benefits		(3)	(76)
<b>Net Cash provided by (or used in) operations</b>		<b>1,789</b>	<b>2,415</b>

## (c) Financing Arrangements

**Unrestricted access was available at balance date to the following lines of credit:**

Corporate Credit Cards	20	12
LGFA Cash Advance Debenture Facility	1,950	1,150

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.



Notes to the Financial Statements  
for the year ended 30 June 2021

Note 11(a). Functions

Income, Expenses and Assets have been directly attributed to the following Functions / Activities.  
Details of these Functions/Activities are provided in Note 11(b).

\$ '000	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
<b>Functions/Activities</b>										
Administration	5,660	5,539	1,932	1,966	3,728	3,573	14	32	2,829	2,842
Public Order & Safety	21	19	89	78	(68)	(59)	–	–	5	5
Health	53	32	111	82	(58)	(50)	–	–	13	13
Social Security & Welfare	870	835	850	830	20	5	287	290	584	587
Housing & Community Ameneties	109	113	1,294	1,191	(1,185)	(1,078)	–	–	4,090	4,109
Protection of the Enviroment	–	26	30	91	(30)	(65)	–	26	566	569
Sports & Recreation	31	23	720	669	(689)	(646)	19	4	18,124	18,207
Mining Manufacturing & Construction	145	98	231	169	(86)	(71)	–	–	–	–
Transport & Communication	251	238	1,900	1,779	(1,649)	(1,541)	239	229	52,988	53,231
Economic Affairs	544	559	597	563	(53)	(4)	–	–	10,814	10,864
Other Purposes NEC	41	66	211	113	(170)	(47)	–	–	2,308	2,317
<b>Total Functions/Activities</b>	<b>7,725</b>	<b>7,548</b>	<b>7,965</b>	<b>7,531</b>	<b>(240)</b>	<b>17</b>	<b>559</b>	<b>581</b>	<b>92,321</b>	<b>92,744</b>

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, amounts received specifically for new or upgraded assets and physical resources received free of charge.

## District Council of Robe

### Notes to the Financial Statements

for the year ended 30 June 2021

#### Note 11(b). Components of Functions

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The activities relating to Council functions are as follows:

**Administration**

General and office operations not attributable to another specific activity, rates and elected members expenses.

**Public Order & Safety**

Supervision of various by-laws, fire prevention and animal control.

**Health**

Food control, operation of community health programs and health centre.

**Social Security & Welfare**

Childcare, aged services, youth services, community welfare and aged homes.

**Housing & Community Amenities**

Rubbish collection services, operation of tip, effluent drainage, public toilets, street cleaning and lighting, town planning and maintenance of cemeteries.

**Protection of the Environment**

Foreshore protection, beach patrol, coast and marine.

**Sports & Recreation**

Maintenance of halls, library operations, national estates, parks and gardens, recreation and sporting venues.

**Mining Manufacturing & Construction**

Development act requirements, quarry operations.

**Transport & Communication**

Construction and maintenance of roads, bridges, footpaths, parking and signs and stormwater drainage.

**Economic Affairs**

Land development activities, caravan park operations, off-street parking, tourism, robe marina.

**Other Purposes NEC**

Public depot transactions, plant and machinery operations, depot expenses, vandalism costs and private works.



## District Council of Robe

### Notes to the Financial Statements

for the year ended 30 June 2021

#### Note 12. Financial Instruments

##### Recognised Financial Instruments

###### Bank, Deposits at Call, Short Term Deposits

**Accounting Policy:**

Initially recognised at fair value and subsequently measured at amortised cost; interest is recognised when earned.

**Terms & Conditions:**

Deposits are returning interest rates between 0.30% and 0.45% (2020: 0.25% and 1.25%).

**Carrying Amount:**

Approximates fair value due to the short term to maturity.

###### Receivables - Rates & Associated Charges

**Accounting Policy:**

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

**Terms & Conditions:**

Secured over the subject land, arrears attract interest of 0.55% (2020: 0.55%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

**Carrying Amount:**

Approximates fair value (after deduction of any allowance).

###### Receivables - Fees & Other Charges

**Accounting Policy:**

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

**Terms & Conditions:**

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

**Carrying Amount:**

Approximates fair value (after deduction of any allowance).

###### Receivables - Other Levels of Government

**Accounting Policy:**

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

**Terms & Conditions:**

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

**Carrying Amount:**

Approximates fair value.

###### Liabilities - Creditors and Accruals

**Accounting Policy:**

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

## District Council of Robe

### Notes to the Financial Statements

for the year ended 30 June 2021

#### Note 12. Financial Instruments (continued)

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**Terms & Conditions:**

Liabilities are normally settled on 30 day terms.

**Carrying Amount:**

Approximates fair value.

#### Liabilities - Interest Bearing Borrowings

**Accounting Policy:**

Initially recognised at fair value and subsequently at amortised cost using the effective interest rate.

**Terms & Conditions:**

Secured over future revenues, borrowings are repayable by 2 instalments per year in December and June; interest is charged at fixed rates of 5.05% (2020: 2.2% and 5.05%).

**Carrying Amount:**

Approximates fair value.



## District Council of Robe

## Notes to the Financial Statements

for the year ended 30 June 2021

## Note 12. Financial Instruments (continued)

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<b>Financial Assets</b>					
<b>2021</b>					
Cash & Cash Equivalents	894	–	–	894	894
Receivables	308	9	–	317	309
<b>Total Financial Assets</b>	<b>1,202</b>	<b>9</b>	<b>–</b>	<b>1,211</b>	<b>1,203</b>
<b>Financial Liabilities</b>					
Payables	2,908	–	–	2,908	2,908
Current Borrowings	12	–	–	12	12
<b>Total Financial Liabilities</b>	<b>2,920</b>	<b>–</b>	<b>–</b>	<b>2,920</b>	<b>2,920</b>
<b>2020</b>					
Cash & Cash Equivalents	1,017	–	–	1,017	1,017
Receivables	380	25	–	405	402
<b>Total Financial Assets</b>	<b>1,397</b>	<b>25</b>	<b>–</b>	<b>1,422</b>	<b>1,419</b>
<b>Financial Liabilities</b>					
Payables	3,034	–	–	3,034	3,034
Current Borrowings	13	–	–	13	12
Non-Current Borrowings	–	13	–	13	12
<b>Total Financial Liabilities</b>	<b>3,047</b>	<b>13</b>	<b>–</b>	<b>3,060</b>	<b>3,058</b>

The following interest rates were applicable to Council's Borrowings at balance date:

\$ '000	2021		2020	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Fixed Interest Rates	5.05%	12	5.05%	24
		<b>12</b>		<b>24</b>

**Net Fair Value**

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

## Notes to the Financial Statements

for the year ended 30 June 2021

## Note 12. Financial Instruments (continued)

## Risk Exposures

**Credit Risk** represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

**Market Risk** is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

**Liquidity Risk** is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

**Interest Rate Risk** is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

## Note 13. Capital Expenditure and Investment Property Commitments

\$ '000	2021	2020
<b>(a) Capital Commitments</b>		
<b>Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:</b>		
Community waste water management scheme	–	213
Dredging	–	120
Stormwater	–	130
	–	463
<b>These expenditures are payable:</b>		
Not later than one year	–	463
	–	463
<b>(b) Other Expenditure Commitments</b>		
<b>Other non-capital expenditure commitments in relation to investment properties at the reporting date but not recognised in the financial statements as liabilities:</b>		
Cleaning Contracts	68	–
Employment Contracts	378	327
Waste Contracts	493	432
Auditor	68	–
	1,007	759
<b>These expenditures are payable:</b>		
Not later than one year	921	714
Later than one year and not later than 5 years	86	45
	1,007	759



## District Council of Robe

## Notes to the Financial Statements

for the year ended 30 June 2021

## Note 14. Financial Indicators

\$ '000	Indicator 2021	Indicators 2020	Indicators 2019
<i>These Financial Indicators have been calculated in accordance with Information paper 9 - Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.</i>			
<b>1. Operating Surplus Ratio</b>			
Operating Surplus			
Total Operating Income	<b>(3.1)%</b>	0.2%	5.0%
<i>This ratio expresses the operating surplus as a percentage of total operating revenue.</i>			
<b>2. Net Financial Liabilities Ratio</b>			
Net Financial Liabilities			
Total Operating Income	<b>30%</b>	32%	28%
<i>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.</i>			
<b>Adjustments to Ratios</b>			
<i>In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. These Adjusted Ratios correct for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison.</i>			
<b>Adjusted Operating Surplus Ratio</b>			
Operating Surplus			
Total Operating Income	<b>(4.2)%</b>	0.1%	4.0%
<b>Adjusted Net Financial Liabilities Ratio</b>			
Net Financial Liabilities			
Total Operating Income	<b>31%</b>	33%	31%
<b>3. Asset Renewal Funding Ratio</b>			
Net Asset Renewals			
Infrastructure & Asset Management Plan required expenditure	<b>26%</b>	57%	79%
<i>Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.</i>			

## Notes to the Financial Statements

for the year ended 30 June 2021

## Note 15. Uniform Presentation of Finances

\$ '000	2021	2020
<p>The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.</p> <p>All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.</p> <p>The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.</p>		
Income	7,725	7,548
less Expenses	(7,965)	(7,531)
<b>Operating Surplus / (Deficit)</b>	<b>(240)</b>	<b>17</b>
<b>Net Outlays on Existing Assets</b>		
Capital Expenditure on Renewal and Replacement of Existing Assets	(694)	(1,724)
add back Depreciation, Amortisation and Impairment	2,177	2,183
add back Proceeds from Sale of Replaced Assets	12	128
	<b>1,495</b>	<b>587</b>
<b>Net Outlays on New and Upgraded Assets</b>		
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	(1,339)	(968)
add back Amounts Received Specifically for New and Upgraded Assets	172	20
add back Proceeds from Sale of Surplus Assets (including investment property, real estate developments & non-current assets held for resale)	-	11
	<b>(1,167)</b>	<b>(937)</b>
<b>Net Lending / (Borrowing) for Financial Year</b>	<b>88</b>	<b>(333)</b>

## District Council of Robe

### Notes to the Financial Statements

for the year ended 30 June 2021

#### Note 16. Superannuation

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

##### Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2020/21; 9.50% in 2019/20). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

##### Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2019/20) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.34(a), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2021. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

##### Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

#### Note 17. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Balance Sheet, but knowledge is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

##### 1. LAND UNDER ROADS

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.



## District Council of Robe

### Notes to the Financial Statements

for the year ended 30 June 2021

#### Note 18. Related Party Transactions

##### Key Management Personnel

###### Transactions with Key Management Personnel

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the Local Government Act 1999. In all, 14 persons were paid the following total compensation.

\$ '000	2021	2020
<b>The compensation paid to Key Management Personnel comprises:</b>		
Salaries, allowances & other short term benefits	872	778
Termination Benefits	214	212
<b>Total</b>	<b>1,086</b>	<b>990</b>

###### Receipts from Key Management Personnel comprise:

Other than amounts paid as ratepayers or residents (e.g. rates, swimming pool entry fees, etc.), Council received the following amounts in total:

Planning and Building Application Fees	4	3
<b>Total</b>	<b>4</b>	<b>3</b>

##### PARTIES RELATED TO KEY MANAGEMENT PERSONNEL

An Employee and an Elected Member were members of the Robe Netball Club and another employee was a member of the Junior Football Club. In accordance with the Local Government Act 1999, these persons declared a conflict of interest and took no part in discussions relating to matters of the Netball Club and the Junior Football Club.

Key Management Personnel (KMPs) and relatives of KMPs own retail businesses from which various supplies and services were purchased as required either for cash or on a 30-day account. One Councillor is a director in a company providing CWMS capital works to Council. Total purchases amounted to \$1,313,888 during the year. Additionally, the partner of another KMP has a family business that provides earthmoving works to Council. Total purchases amounted to \$49,150 during the year.

These contracts were awarded through a competitive tender process and the KMPs declared a conflict of interest where required and were not involved in decisions related to the award of these contracts.

KMPs, Councillors, or their close family members (including related parties) lodged a total of eight planning and building applications during the year. In accordance with the Local Government Act 1999, these persons declared conflicts of interest and took no part in the assessment or approval processes for these applications. Total fees for these applications (all of which are payable on lodgement) amounted to \$3,634.

One close family member of a Council is employed by Council in accordance with the terms of the Award and as recorded in the Public Register of Salaries maintained in accordance with section 105 of the Local Government Act 1999.

David Chant CA, FCPA  
Simon Smith CA, FCPA  
David Sullivan CA, CPA  
Jason Seidel CA  
Renaë Nicholson CA  
Tim Muhlhausler CA  
Aaron Coonan CA  
Luke Williams CA, CPA  
Daniel Moon CA



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## Mount Gambier

233 Commercial Street West  
PO Box 246, Mount Gambier SA 5290  
P: (08) 8725 3068  
F: (08) 8724 9553  
E: admin@galpins.com.au

## Stirling

Unit 4, 3-5 Mount Barker Road  
PO Box 727, Stirling SA 5152  
P: (08) 8339 1255  
F: (08) 8339 1266  
E: stirling@galpins.com.au

## Norwood

3 Kensington Road, Norwood SA 5067  
PO Box 4067, Norwood South SA 5067  
P: (08) 8332 3433  
E: norwood@galpins.com.au

W: www.galpins.com.au

ABN: 30 630 511 757

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under Professional Standards Legislation

## INDEPENDENT AUDITOR'S REPORT

### To the members of the District Council of Robe

#### Opinion

We have audited the accompanying financial report of the District Council of Robe, which comprises the statement of financial position as at 30 June 2021, the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the Council Certificate of the District Council of Robe.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Council as at 30 June 2021, and its financial performance and its cash flows for the year then ended in accordance with the Australian Accounting Standards, *Local Government Act 1999* and *Local Government (Financial Management) Regulations 2011*.

#### Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Council's Responsibility for the Financial Report

Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* and for such internal control as Council determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, Council is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Council either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Council's financial reporting process.

## **Auditor's Responsibility for the Audit of the Financial Report**

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit of the financial report in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of Council's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## **GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS**



**Luke Williams** CA, CPA, Registered Company Auditor  
Partner

26 / 10 / 2021



David Chant CA, FCPA  
Simon Smith CA, FCPA  
David Sullivan CA, CPA  
Jason Seidel CA  
Renae Nicholson CA  
Tim Muhlhausler CA  
Aaron Coonan CA  
Luke Williams CA, CPA  
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## INDEPENDENT AUDITOR'S REPORT

### To the Members of the District Council of Robe

### Independent Assurance report on the Internal Controls of the District Council of Robe

#### Opinion

We have audited the compliance of the District Council of Robe with the requirements of Section 125 of the *Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2020 to 30 June 2021 have been conducted properly and in accordance with law.

In our opinion, the District Council of Robe has complied, in all material respects, with *Section 125 of the Local Government Act 1999* in relation to Internal Controls established by the Council in relation to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2020 to 30 June 2021 .

#### Basis for Opinion

We conducted our engagement in accordance with applicable Australian Standards on Assurance Engagements ASAE 3100 *Compliance Engagements*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with Section 125 of the *Local Government Act 1999* in relation only to the Internal Controls specified above for the period 1 July 2020 to 30 June 2021 . ASAE 3100 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### The Council's Responsibility for Internal controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with Section 125 of the *Local Government Act 1999* to ensure that the receipt, expenditure and investment of money, acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

#### Our Independence and Quality Control

We have complied with the independence and other relevant ethical requirements relating to assurance engagements, and apply Auditing Standard ASQC 1 *Quality Control for Firms that Perform Audits and Reviews of Financial Reports and Other Financial Information, and Other Assurance Engagements* in undertaking this assurance engagement.

### **Auditor's responsibility**

Our responsibility is to express an opinion on the Council's compliance with Section 125 of the Local Government Act 1999 in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3100 Compliance Engagements, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Council has complied with Section 125 of the Local Government Act 1999 in relation only to the Internal Controls specified above for the period 1 July 2020 to 30 June 2021. ASAE 3100 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

Our procedures included obtaining an understanding of controls in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities, evaluating management's assessment of these controls, assessing the risk that a material weakness exists, and testing and evaluating the design and implementation of controls on a sample basis based on the assessed risks.

### **Limitations of Controls**

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

### **Limitation of Use**

This report has been prepared for the members of the Council in Accordance with Section 129 of the Local Government Act 1999 in relation to the Internal Controls Specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than which it was prepared

## **GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS**



**Luke Williams** CA, CPA, Registered Company Auditor  
Partner

26 / 10 / 2021

## General Purpose Financial Statements for the year ended 30 June 2021

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### Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the District Council of Robe for the year ended 30 June 2021, the Council's Auditor, Galpins Accountants, Auditors and Business Consultants has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



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**Robert Moir**  
**Acting Chief Executive Officer**  
**Date:13 October 2021**



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**Deane Nankivell**  
**Presiding Member, Audit Committee**



## General Purpose Financial Statements for the year ended 30 June 2021

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### Statement by Auditor

I confirm that, for the audit of the financial statements of District Council of Robe for the year ended 30 June 2021, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



Luke Williams

**Galpins Accountants, Auditors and Business  
Consultants**

**Date: 13 October 2021**

# LCLGA ANNUAL REPORT 2020/21

Council is a member of the Limestone Coast Local Government Association (LCLGA).

LCLGA is a regional subsidiary representing its Constituent Councils and is established pursuant to Sec 43 of the Local Government Act 1999 by its Constituent Councils.

LCLGA's Goal:

To represent and serve our Constituent Councils and to advance the Limestone Coast communities through advocacy, facilitation and innovation.

# LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION



## ANNUAL REPORT 2020-21





# WELCOME

**2020/21 was a year that tested every aspect of our society as we responded to the challenge from the Covid-19 Pandemic. The pandemic is far from over and will continue to be a challenge for the world as we adapt to a new Covid-19 world norm.**

For LCLGA the Pandemic meant flexibility in everything we did and innovation and agility in our program delivery during 2020/21.

I note that in 2020/21, there were over 400 South Australian, Victorian and Federal Government announcements on Covid-19. This demonstrates how rapidly our operating environment was changing and as a cross border community keeping track of these changes has been incredibly challenging.

Despite this challenge, LCLGA has successfully delivered the business plan.

We would like to extend a special thank you to those agencies that have partnered with us throughout 2020/21. Without your valuable contribution, advice, time and support, many of our projects would not go ahead, especially in the dynamic environment of the last twelve months. The South Australian Tourism Commission, Office for Recreation Sport and Racing, RDA Limestone Coast, Local Government Association of South Australia, Coastal Marine Board, State Government, the Victorian Cross Border Commissioner, the University of South Australia and the Australian Federal Government and finally our member Councils – your continued support is very much appreciated.

We acknowledge the tremendous efforts of Federal Member of Parliament Mr Tony Pasin MP and State Members Mr Troy Bell MP and Mr Nick McBride MP. Your assistance and support are not only valued but greatly appreciated.

On behalf of the Board, I would like to acknowledge the efforts of our dedicated staff over the past 12 months: Tony Wright, Michaela Bell, Tony Elletson, Biddie Shearing, Ali Auld, Sophie Bouchier, Mae Steele & Paul Manfrin.

The Annual Report includes an overview of the LCLGA's performance and what has been achieved in 2020/21.

I commend this years' Report to you and would like to acknowledge the continued support of the constituent council Mayors, elected members, Chief Executive Officers and Council staff.

## **Mayor Erika Vickery (OAM)**

President LCLGA



# INTRODUCTION

**This document is the Annual Report of the Limestone Coast Local Government Association (LCLGA) Inc. for the period 1st July 2020 to 30th June 2021. It has been prepared pursuant to the Local Government Act 1999 as a report to our Constituent Councils on the work and operations of the Association for the preceding financial year.**

This Report details the activities of the Association to represent and serve our seven Constituent Councils and to advance the Limestone Coast communities through effective advocacy, facilitation and innovation.

## Our Association

LCLGA was established as a regional body on 6th October 1885. We are a regional subsidiary representing our Constituent Councils in the Limestone Coast and is established under Section 43 of the Local Government Act 1999.

The Association is owned by the following Constituent Councils:

- › District Council of Grant
- › Naracoorte Lucindale Council
- › Wattle Range Council
- › Kingston District Council
- › District Council of Robe
- › City of Mount Gambier
- › Tatiara District Council

### Under its Charter, LCLGA's objectives are to:

- › Work in association with both the Local Government Association of South Australia (LGASA) and the Australian Local Government Association to assist in the achievement of their aims and objectives.
- › Undertake co-coordinating, advocacy and representational roles on behalf of its Constituent Councils at a regional level.
- › Facilitate and coordinate activities of local government at a regional level related to social, environmental and community development with the object of achieving improvement for the benefit of the communities of its Constituent Councils.
- › Develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community.
- › Develop further co-operation between its Constituent Councils for the benefit of the communities of its region.
- › Develop and manage policies which guide the conduct of programs and projects in its region with the objective of securing the best outcomes for the communities of the region.
- › Undertake projects and activities that benefit its region and its communities.
- › Associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest.
- › Implement programs that seek to deliver local government services on a regional basis.

# THE LCLGA BOARD

The LCLGA Board comprises nominated representatives from each of the Constituent Councils and is chaired by the LCLGA President. Each Constituent Council can nominate up to two Deputy Board Members.

## LCLGA Board Members 2020-21

COUNCIL	DELEGATE	DEPUTY BOARD MEMBER/S
City of Mount Gambier	Mayor Lynette Martin (OAM)	Deputy Mayor Sonia Meziniec
District Council of Grant	Mayor Richard Sage	Cr Gillian Clayfield
Wattle Range Council	Mayor Des Noll	Deputy Mayor Moira Neagle Cr Dale Price
District Council of Robe	Mayor Alison Nunan	Cr David Laurie
Kingston District Council	Mayor Kay Rasheed	Cr Jodie Gluyas Cr Chris England
Naracoorte Lucindale Council	Mayor Erika Vickery (OAM)	Cr Scott McLachlan Cr Craig McGuire
Tatiara District Council	Mayor Graham Excell	Cr Robert Mock

The Board held six ordinary bi-monthly General Meetings, and The Annual General Meeting during 2020-2021. Meetings are hosted by Constituent Councils on a rotational basis.

## Office Bearers 2020-2021

In accordance with the LCLGA Charter, the positions of LCLGA President and Vice President are appointed at the Annual General Meeting, held in February.

At the Annual General Meeting in February 2021, Mayor Erika Vickery was again elected as LCLGA President, to serve in the position for a period of 12 months. Mayor Lynette Martin was elected as LCLGA Vice President and Major Richard Sage served as LCLGA Vice President from 2015 to February 2021.

During 2020-2021, the Executive Officer role was filled by Tony Wright.

Dean Newbery and Partners are the appointed Auditor.

During 2020-2021, LCLGA engaged the following staff to deliver regional programs:

STAFF MEMBER	ROLE
Tony Wright	Executive Officer
Michaela Bell	Program and Policy Coordinator
Tony Elletson	STARCLUB Field Officer - Limestone Coast Regional Sporting Academy Coordinator
Biddie Shearing	Destination Development Manager
Ali Auld	Leadership Program
Sophie Bourchier	Substance Misuse Limestone Coast
Mae Steele (Until April 2021)	Executive Support Officer
Paul Manfrin (commenced June 28, 2021)	Corporate Services Officer



# LCLGA WORKING PARTIES & COMMITTEES

## Delegates to the Local Government Association of South Australia

Under the Constitution of the LGASA, regions are represented via appointed members to serve on the LGA Board and the South Australian Regional Organisation of Councils (SAROC).

	LC LGA REPRESENTATIVE
LGA Board	Mayor Erika Vickery
SAROC	Mayor Erika Vickery Mayor Richard Sage

SAROC is an important LGA committee for non-metropolitan Councils. Membership is drawn from each of the six non-metropolitan Regional Local Government Associations, with members meeting bi-monthly to discuss the key issues affecting non-metropolitan Councils.

## Association Committees and Working Parties

To undertake specific projects programs or fulfil areas of operational responsibility, LCLGA convenes a number of committees and working groups. LCLGA acknowledges the work of all who have contributed to the following committees and working groups throughout 2020-2021. *(The current appointments are listed, as of February 8, 2021)*

COMMITTEE / WORKING PARTY	REPRESENTATIVE	COUNCIL
LCLGA Roads and Transport Management Group	Cr Jamie Jackson (Presiding Member) Mr Aaron Hillier	Tatiara District Council
	Cr Paul Jenner CEO or delegated staff member	City of Mount Gambier
	Mr Daniel Willsmore	Naracoorte Lucindale Council
	Mr Dave Worthley	Kingston District Council
	Mr Peter Halton Ms Lauren Oxlade (Proxy)	Wattle Range Council
	Mr Adrian Schutz	District Council of Grant
	Mr Robert Noir Cr Bob Bates (Proxy)	Robe District Council
	Mr Tony Wright Mrs Michaela Bell	LCLGA
Limestone Coast Economic Development Reference Group	Mr Trevor Smart Mayor Erika Vickery	Naracoorte Lucindale Council
	Mayor Richard Sage CEO or delegated staff member (Proxy)	District Council of Grant
	Ms Emma Clay Mr Roger Balbolka	Wattle Range Council
	Cr Frank Morello CEO or delegated staff member	City of Mount Gambier
	Mr James Holyman	District Council of Robe
	Ms Nat Traeger	Kingston District Council
	Mayor Graham Excell Ms Anne Champness	Tatiara District Council
	Mr Tony Wright Mrs Michaela Bell Mrs Biddie Shearing	LCLGA

# LCLGA WORKING PARTIES & COMMITTEES

COMMITTEE / WORKING PARTY	REPRESENTATIVE	COUNCIL
LCLGA Regional Waste Management Steering Committee	Mr Peter Halton (Chair) Ms Lauren Oxlade (Proxy)	Wattle Range Council
	Mr Dave Worthley	Kingston District Council
	Cr Paul Jenner CEO or delegated staff member	City of Mount Gambier
	Mr Leith McEvoy Mr Aaron Price	District Council of Grant
	Mr Robert Moir	Robe District Council
	Mr Aaron Hillier	Tatiara District Council
	Mr Tony Wright Mrs Michaela Bell	LCLGA
Tourism Management Group	Mr Mike Ryan (Proxy)	District Council of Grant
	Ms Camille Lehmann	District Council of Robe
	Ms Jayne Miller	Naracoorte Lucindale Council
	Ms Nat Traeger	Kingston District Council
	Ms Emma Clay Mr Roger Balbolka	Wattle Range Council
	CEO or delegate	City of Mount Gambier
	Mr Kingsley Green Ms Anne Champness	Tatiara District Council
	Mr Tony Wright Mrs Biddie Shearing	LCLGA
Regional Sport and Rec Advisory Group	Vacant - to be filled before next meeting	District Council of Grant
	Ms Heather Schinkel	Kingston District Council
	Mrs Jayne Miller	Naracoorte Lucindale Council
	Cr David Laurie Mayor Alison Nunan (Proxy)	District Council of Robe
	Ms Naomi Fallon	Tatiara District Council
	Ms Emma Clay	Wattle Range Council
	Cr Kate Amoroso	City Mount Gambier
	Mr Tony Wright Mr Tony Elletson	LCLGA
LCLGA Audit & Risk Committee	Mayor Richard Sage	District Council of Grant
	Mayor Erika Vickery	Naracoorte Lucindale Council
	Mr James Holyman	District Council of Robe
	Mr Paul Duka	Wattle Range Council
	Mr Tony Wright	LCLGA

# LCLGA WORKING PARTIES & COMMITTEES

## Association Representation - Outside Organisations

LCLGA has numerous representatives on working parties, boards and committees including State Government boards, cross border bodies and regional boards and committees. This representation allows LC LGA to keep in touch with communities and have input to new and existing initiatives.

During 2020-2021, LCLGA made or continued the following appointments to other organisations.

*(The current appointments are listed, as of February 8, 2021)*

LCLGA APPOINTMENTS TO OUTSIDE ORGANISATIONS	CURRENT APPOINTMENTS	COUNCIL
South East Zone Emergency Management Committee (ZEMC)	Ms Barbara Cernovskis	City of Mount Gambier
	Mr Daryl Whicker	District Council of Grant
Limestone Coast Zone Emergency Centre Committee (ZEST)	Mr Tony Wright (Local Government Controller)	LCLGA
	Mr Ben Hood (Local Government Deputy Controller)	City of Mount Gambier
Green Triangle Freight Action Plan - Implementation Management Group	Ms Barbara Cernovskis	City Mount Gambier
	Mr Tony Wright	LCLGA
Limestone Coast Community Services Roundtable	Mayor Erika Vickery	Naracoorte Lucindale Council
	Cr Moira Neagle	Wattle Range Council
Regional Development Australia Limestone Coast	Mayor Erika Vickery	Naracoorte Lucindale Council
Limestone Coast Bush Fire Management Committee	Mr David Hood	Naracoorte Lucindale Council
	Mr Roger Balbolka (Deputy)	Wattle Range Council
Southern Border Fire Coordination Association	Mr Roger Balbolka	Wattle Range Council
Local Government Association of SA - LGA Board	Mayor Erika Vickery (SAROC Chair)	Naracoorte Lucindale Council
	Mayor Richard Sage Proxy)	District Council of Grant
South Australian Regional Organisation of Councils (SAROC)	Mayor Erika Vickery (SAROC Chair) Mayor Richard Sage LCLGA EO (Observer)	Naracoorte Lucindale Council District Council of Grant LCLGA
Group Training Employment	Cr Paul Jenner	City of Mount Gambier
AC Care	Mr Tony Wright	LCLGA



# KEY RESULT AREAS

The Strategic Plan identifies three key result areas to focus and support our why of collectively building stronger communities. They are building:

1. Sustainable Communities    2. Stronger Economy    3. Member Capability

## 1. Building Sustainable Communities

A sustainable community has resilience, leadership, a healthy environment, optimistic mindset, community well-being, connected and inclusive with built environments where we want to live and those others want to join.

Over the 2020/21 year, building sustainable communities in a rapidly changing COVID-19 environment within a local government environment was the focus.

OBJECTIVE	STRATEGY	OVERVIEW	KEY OUTCOMES
Our networks, members and stakeholders are connected and engaged	Engage with stakeholders	LGASA & SAROC	President of the LCLGA Mayor Erika Vickery and the LCLGA Executive Officer continue to attend SAROC meetings and have input into the many regional issues that are elevated to the LGASA Board for consideration.
		Regional Executive Officers	The Regional Executive Officers meet throughout the year to share information, coordinate regional activities and to support SAROC and LGASA.
		Green Triangle Freight Strategy	The GTFS is a reference group for the Vic and SA State Governments on the key freight issues that face the green triangle area. We are one of several stakeholders in this reference group.
		Local Members	As the peak Local Government body in the region, LCLGA continues to work closely with our local Members of Parliament, Federal Member for Barker Mr Tony Pasin, Member for Mount Gambier Mr Troy Bell, and Member for Mackillop Mr Nick McBride, and commends the work they do on behalf of our region. In addition to maintaining these close working relationships, we also maintain close contact with both the State and Federal Government and regularly meets with Ministers and senior agency staff on issues relevant to the Region.
		Key Stakeholders (SA Gov & Industry)	LCLGA continued to work with our key stakeholders on issues relevant to our members. Of note, due to the pandemic was an increased engagement with the Victorian Cross Border Commissioner with the Victorian State Government and Councils.
		Create a social media presence to share stories	The formation of the Limestone Coast Tourism Industry Network was invaluable in sharing information with one of the most impacted sectors from Covid-19 during 2020/21.

## KEY RESULT AREAS

OBJECTIVE	STRATEGY	OVERVIEW	KEY OUTCOMES
The governance, effective management and capabilities of sporting clubs continues to improve	Star Club Program	Deliver the program to over 300 clubs in the Limestone Coast	The Star Club Program promotes involvement in recreation and sport by supporting all sporting and recreation clubs in the Limestone Coast in the areas of leadership, financial sustainability, compliance, planning and volunteer management. LCLGA hosts the Starclub Field Officer, who serves as an on-ground resource and a conduit between clubs, councils, associations and the Office of Recreation and Sport.
Incubator project outcomes are successful	Deliver incubator projects (Sports Academy, Leadership & SMLC)	<p>An incubator project is essentially an experiment to see if there is value in a project.</p> <p>The intent with incubator projects is they have a limited duration before transitioning to a more sustainable delivery model.</p>	<p>The LCLGA sponsors the delivery of the South Australian Coastal Councils Alliance</p> <p>The LCLGA continues to support the Substance Misuse Limestone Coast (SMLC) project, Sports Academy &amp; LC Leadership Program. (Separate reports included)</p>
Regional Health Plan is approved	Develop a Regional Health Plan.	<p>Working with six of our members, we developed a new Regional Health Plan for the Limestone Coast (LCLGA &amp; SA Health).</p> <p>This followed extensive consultation with the community and stakeholders.</p>	At the LCLGA General Meeting, 9 <sup>th</sup> April 2021, the Board adopted the 2021-2026 Limestone Coast Regional Public Health & Wellbeing Plan.
Our members and stakeholders are supported to access stimulus packages	Access funding for our region & members	We work with partners to develop proposals to access funding, particularly in Sports and Destination areas.	<p>A funding &amp; grant database was developed detailing available state, federal &amp; local funding opportunities.</p> <p>Throughout the year our staff continually monitor the grants environment to assess opportunities as they arrive. In this past year we have been able to attract additional funding via ad-hoc grant programs and supported many businesses and sporting organisations in their endeavours to develop funding applications and seek grant funding.</p>

## KEY RESULT AREAS

### 2. Building Stronger Economy

A strong economy relies on human capital (skills, knowledge, and innovation), financial capital (investment), productivity (more from less), realising local competitive advantages, entrepreneurialism, value clusters, increased supply chain value capture from exports, capturing local value (buy local); and attracting spend from outside our area (investment and visitation).

OBJECTIVE	STRATEGY	OVERVIEW	KEY OUTCOMES
The Limestone Coast economy recovery plan is delivered	Implement and develop the Economic Growth Strategy (Covid 19)	<p>A Recovery &amp; Rebuilding Action Plan was created as a response to support our region during the initial impact from Covid-19</p> <p>We continued to support the sharing of information under the economic growth strategy. The strategy will need to be reviewed as we progress into a more certain covid-19 environment.</p>	<p>The Recovery &amp; Rebuilding Action Plan outlined 34 actions under 5 key themes of Economic Sustainability, Advocacy &amp; Leadership, Communication, Events and Planning.</p> <p>We convened the Limestone Coast Economic Development Group and maintain the Limestone Coast Regional Growth Strategy.</p> <p>The LCLGA partners with RDA Limestone Coast as opportunities arise to assist economic development projects for the Region.</p>
Destination marketing strategy is approved, and implementation commences	Destination Marketing Strategy	Develop a new Destination strategy. The plan was developed as Covid-19 emerged which means the final plan includes the impact of the pandemic in its strategies.	The new strategy was endorsed, ready to begin implementation in 2021/22. However, due to the pandemic, an interim plan was developed to support the Tourism industry,
Regional Roads Strategy is updated and approved	Review and update the Regional Transport Strategy and database	The Regional Transport Strategy and Database are critical to support regional priorities for grant funding for significant roads.	<p>We completed the review and update of the Regional Routes, Road Action Plan and Regional Roads Database, with the support of HDS Australia.</p> <p>There has been an increase in the overall cost to implement all high priority upgrades from 19.8 million to 27.3 million.</p>



# KEY RESULT AREAS

OBJECTIVE	STRATEGY	OVERVIEW	KEY OUTCOMES
A preferred regional waste solution is identified		<p>Several studies have assessed the opportunity to develop an economically feasible regional Materials Recycling Facility in the Limestone Coast.</p> <p>All of them indicate it is only sustainable if the volumes of waste include waste from Western Victoria to achieve economies of scale.</p>	<p>The LCLGA Regional Waste Management Steering Committee was successful in securing funding from the LGASA research fund to undertake a study in partnership with the University of SA into the risks and feasibility of a regional MRF.</p> <p>The analysis shows that a low tech MRF is financially viable with the optimal solution providing a positive net present value of \$11.8m, assuming a capital cost of \$5.4m over 15 years of operations.</p> <p>The optimal option assumes the plant has access to waste volumes from the Limestone Coast and West Wimmera and Glenelg Council regions.</p> <p>An independent study by the Barwon South West Waste and Resource Recycling Group concluded that the most efficient resource recovery strategy for Western Victoria was for MRF to be developed in Geelong, Ballarat and Mount Gambier.</p> <p>The Board has provided resources in the 2021/22 budget to test the governance and risk allocation of a regional MRF.</p>
Collaboration opportunities on cross border projects are agreed	Cross Border Partnerships	Whilst significantly impacted by Covid-19 we have continued to work to develop cross border projects and partnership	<p>Joint projects and agreements have been developed in Tourism with cross border Councils.</p> <p>Cross border engagement between Sports Academies progressed to cross border competition (when travel permitted).</p> <p>Very frequent (almost weekly) engagement with the Victorian Cross Border Commissioner.</p> <p>Engagement on cross border waste opportunities and emergency management (including trials).</p>
Joint Planning Board is approved by the Minister and established	Establish the Joint Planning Board (JPB)	<p>Under the PDI Act a region can establish a JPB with agreement from the Minister.</p> <p>Where there is no JPB the State Government develops the Regional Plan.</p>	<p>Discussions with State Government and other regional Councils have highlighted a number of challenges to establishing a limited tenure (10 years) JPB.</p> <p>These issues and understanding the value proposition of forming a JPB are continuing to be worked through with our members and the State Government.</p>

## KEY RESULT AREAS

OBJECTIVE	STRATEGY	OVERVIEW	KEY OUTCOMES
	RDALC Deliverables	The RDALC and LCLGA are important organisations for the Limestone Coast, and we work together to create opportunities for our community.	<p>The RDALC receive \$90k in funding from our members for the provision of Small Business Support services which they report on to Councils and to the LCLGA Board.</p> <p>These reports are included in our Board agendas.</p>
	Red Meat Cluster	The Red Meat industry is an important sector of the Limestone Coast Economy. We provide administrative support to help this group meet.	The LCLGA continues to provide support to the Red Meat Cluster by organising meetings on behalf of the Group.

## KEY RESULT AREAS

### 3. Building Member Capability

Building our capability focuses on increasing the availability and access to resources, reducing costs, improving performance, developing new skills and knowledge, leveraging our member's abilities for collective benefits; and developing and growing our employee's capabilities across our region.

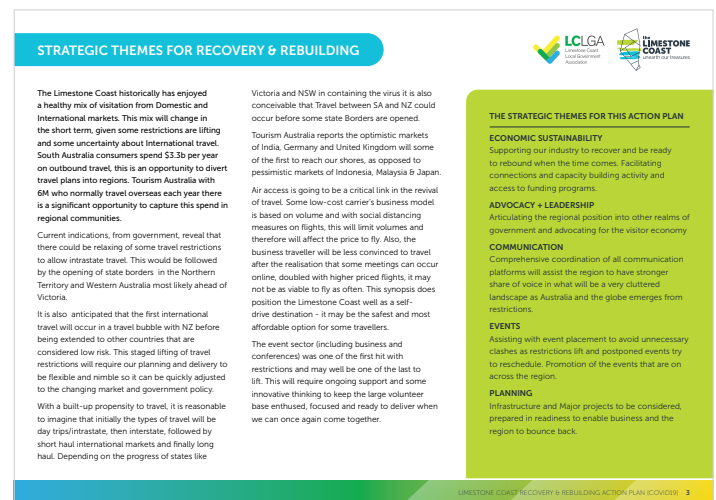
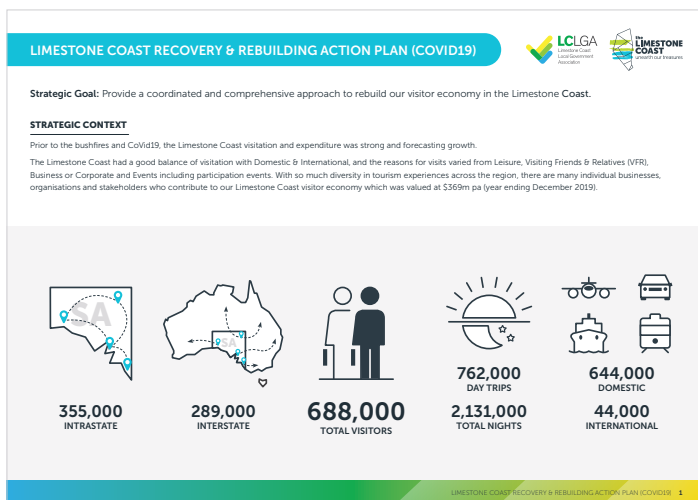
OBJECTIVE	STRATEGY	OVERVIEW	KEY OUTCOMES
Priority skills and resource sharing and funding arrangements (including grants) commenced and Shared procurement delivers improved value	Coordinate and implement models for shared and hard to source resources	Working together to sustain our local contact with our community whilst also leveraging economies of scale for our region is the balance sought under resource sharing.	<p>Whilst there is still more to be done to share our resources the following shared services were in place:</p> <ul style="list-style-type: none"> <li>&gt; Developing the Regional Health &amp; Wellbeing Plan.</li> <li>&gt; Regional Roads Strategy</li> <li>&gt; Joint Grant for Coastal Projects (auspiced by Wattle Range)</li> <li>&gt; Regional Heritage Advisory Services</li> <li>&gt; Joint activities in Destination marketing (including attending Camping Expo's)</li> </ul> <p>Contract databases for waste have been developed to enable an assessment of opportunities as contracts expire.</p> <p>A review of a shared procurement on road sealing showed little gain due to requirements for local contractors and differing specifications.</p>
Elected members knowledge and engagement with each other is improved, and Members collaborate effectively through LCLGA forums, committees and working groups	Member's communications and dashboards; and member meetings and forums.	<p>A key part of the LCLGA value proposition is keeping our members informed and connected. This was even more pronounced in 2020/21 due to the pandemic.</p> <p>Our working groups are the engine room for the delivery of outcomes in our program areas</p>	<p>Engagement with members has continued, with a new initiative of weekly CEO and Mayor meetings which provided significant value in keeping our members connected during Covid-19.</p> <p>The dashboard is due for completion in December 2021.</p> <p>Our working groups in health, roads and waste continue to meet to implement their work plans and strategies.</p>
Our members are prepared for the impacts (if any) from the SA Productivity Commission review into local government	<p>We are keeping in contact with the required changes from the review.</p> <p>Provide analysis, advice &amp; advocacy positions</p>	We are keeping engaged and aware of issues that impact our members, including developing submissions and position papers.	This continues to be a watching brief and, in particular, the impact from moving to economic, regulatory review of rates.



## Destination Development Program

The Limestone Coast Local Government Association (LCLGA) reshaped the regional tourism program into a broader Destination Development program to bring together regional branding and activities to grow the visitor economy and regional prosperity.

To assist in the delivery of this program, the LCLGA members increased their investment in the program to leverage our strategic partnership with the South Australian Tourism Commission (SATC) to securing additional funds. These funds were important as they helped deliver the Limestone Coast Recovery & Rebuilding Action Plan in response to the impact of Covid to support our regions tourism sector.



The Recovery & Rebuilding Action Plan outlined 34 actions under 5 key themes of Economic Sustainability, Advocacy & Leadership, Communication, Events and Planning.

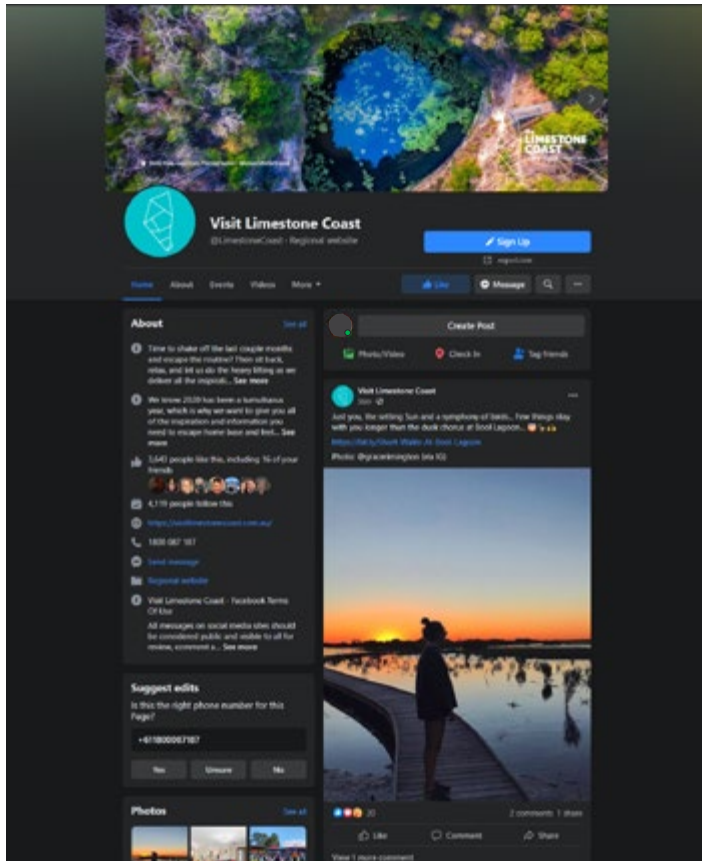
One of the critical actions was supporting the tourism industry to recover, be ready to rebound from Covid-19 restrictions and improve access to funding programs.

We also established a Closed Facebook Group called Limestone Coast Tourism Industry Network as a 2-way communication platform, with 432 businesses engaged as of 30th June 2021.

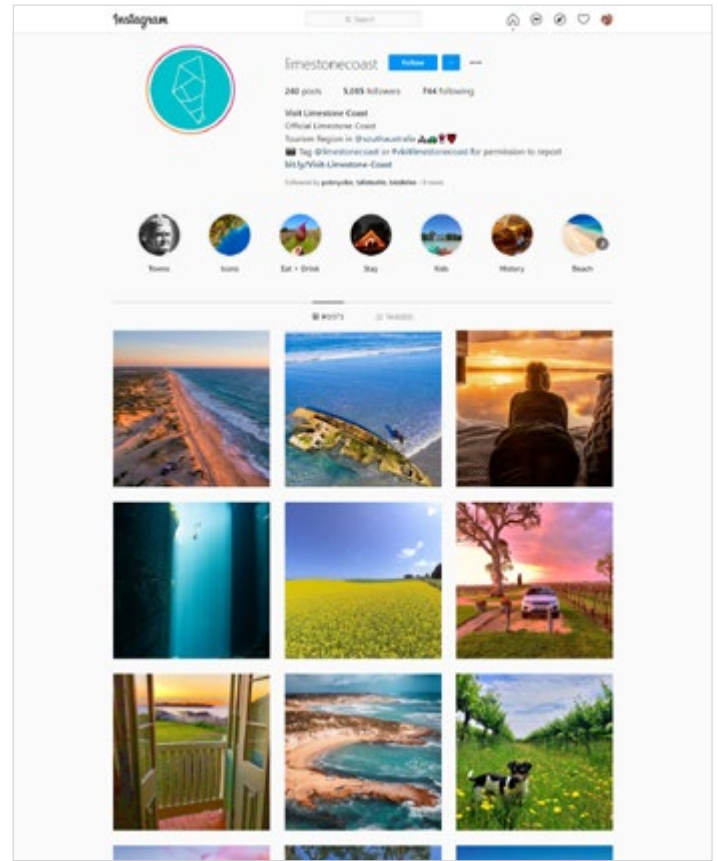
The Recovery & Rebuilding Action Plan was a bridging plan while the region developed a Destination Development Strategy. The new strategy was endorsed, ready to begin implementation in the FY 2021/22. However, due to the depth of the pandemic some actions were accelerated into 2020/21. These actions included improving our digital presence and storytelling.

# DESTINATION DEVELOPMENT PROGRAM

Digital Storytelling commenced October 2020 with the establishment and optimization of our social media platforms on Facebook & Instagram, plus officially registered the hashtag #visitlimestonecoast which is now universally used. See below table for our online community growth + engagement, noting the Industry Standard for engagement for Instagram 4.35% and Facebook 0.45%



[www.facebook.com/LimestoneCoast](http://www.facebook.com/LimestoneCoast)

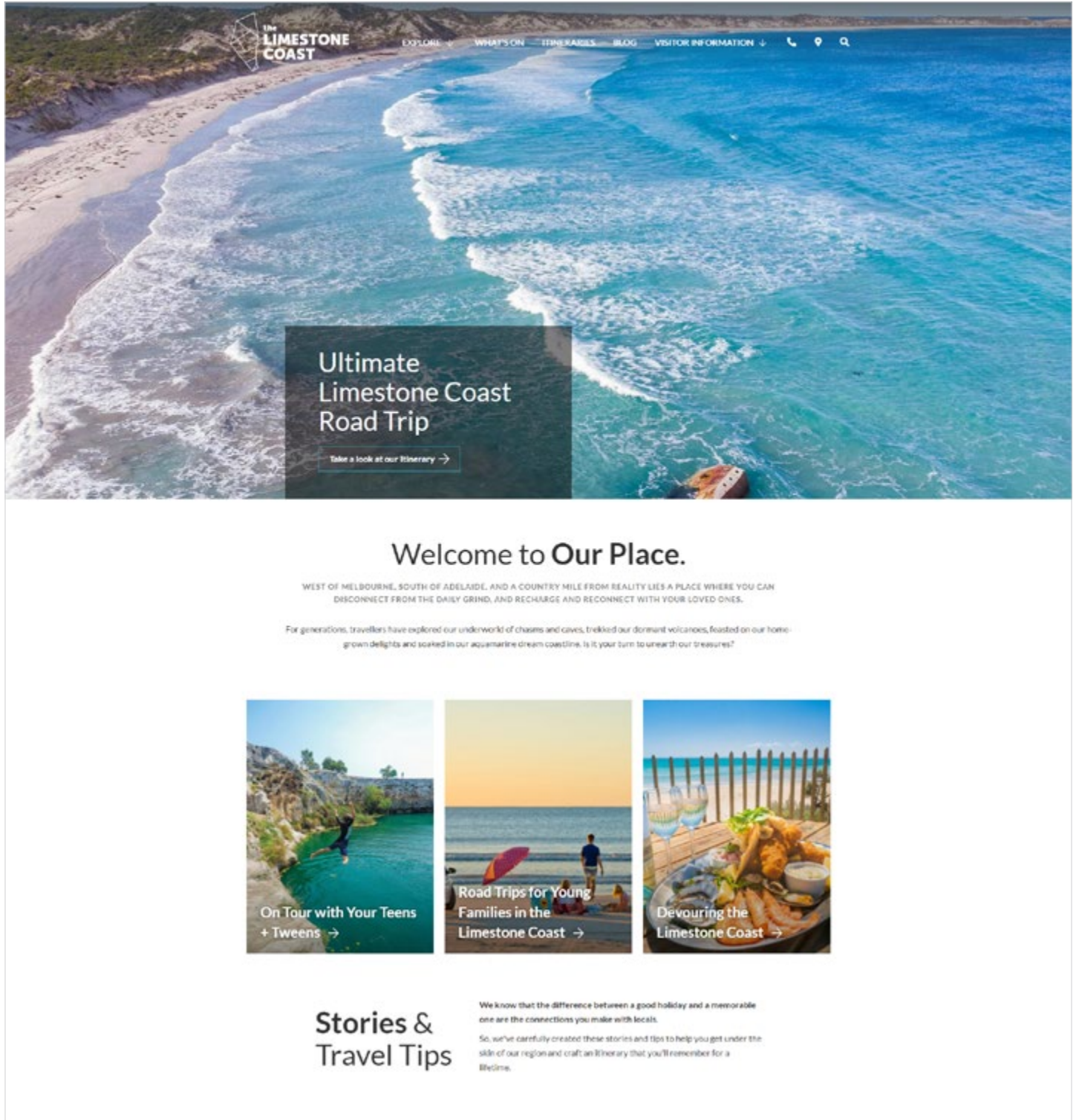


[www.instagram.com/limestonecoast](http://www.instagram.com/limestonecoast)

	Instagram Reach	Instagram Engagement	Facebook Reach	Facebook Engagement	TOTAL Reach	Total Community
Nov 2020	36,145	16.92%	57,732	45%	93,877	2,665
Dec 2020	37,867	47.2%	57,902	17%	95,769	3,465
Jan 2021	40,889	25.16%	71,875	19%	112,764	4,230
Feb 2021	71,381	7.30%	103,705	4.29%	175,086	5,791
Mar 2021	80,365	7.40%	39,006	6.55%	119,371	6,433
Apr 2021	69,849	7.66%	100,700	6.85%	170,549	7,212
May 2021	79,240	8.92%	76,097	6.94%	155,337	7,739
Jun 2021	79,646	6.29%	48,060	5.3%	127,706	8,196
<b>YTD TOTAL</b>	<b>495,382</b>		<b>555,077</b>		<b>1,050,057</b>	<b>8,196</b>

# DESTINATION DEVELOPMENT PROGRAM

The centrepiece to our digital infrastructure [www.visitlimestonecoast.com.au](http://www.visitlimestonecoast.com.au) was designed and built with a soft launch in June 2021. This included blogs, itineraries, and for the first time, the ability for consumers to 'sign-up' to our monthly e-newsletter - set to commence September 2021.



[www.visitlimestonecoast.com.au](http://www.visitlimestonecoast.com.au)



# DESTINATION DEVELOPMENT PROGRAM

With the uplift in domestic tourism, specifically self-drive, the Limestone Coast welcomed an official Regional Visitors Guide for the first time since 2016 with 55,000 copies produced. This has been placed in over 100 Adelaide Metropolitan Hotels and car hire locations.

The Guide was a useful resource when the region attended the Adelaide Caravan & Camping Show in February 2021 to engage with potential visitors to visit. This presence was well supported by the Limestone Coast councils by providing members from their visitor servicing teams to help on the site. Attendance at the event was higher than previous years with 31,244 people.

The Limestone Coast continued to work with the Adelaide Convention Bureau to attract and secure business events to the region. We participated in a trade event called Connect SAFE which saw a higher level of enquiry due to our regional location and proximity to both Adelaide & Melbourne, along with our open spaces and natural attractions.

[limestonecoastvisitorsguide.partica.online/limestone-coast-visitor-guide/limestone-coast-vg-2021/flipbook/FC/](https://limestonecoastvisitorsguide.partica.online/limestone-coast-visitor-guide/limestone-coast-vg-2021/flipbook/FC/)



As part of our strategic partnership with the SATC, the Destination Development Manager supported 8 applications in the Regional Events Fund. All 8 events received a level of funding to contribute towards their marketing efforts that could lead to increased visitation and expenditure in the region. This is the highest number of events that have been funded through this program since its inception.

While the international borders are closed, the region remained in contact with offshore agents (Wholesalers & Inbound Tour Operators) in a virtual capacity. This deliberate approach has positioned the region strongly for when the borders re-open. We also participated in virtual and face to face training for domestic travel agents. Events were facilitated by SATC or Tourism Australia (or both) including –

- › South Korea Agents – 166 agents
- › Australia Marketplace China, United Kingdom, Europe, North America – total of 160 appointments
- › Australia Tourism Exchange Live & Online – 211 appointments
- › Ocean to Outback – German Speaking Agents – 24 appointments
- › SATC Trade Webinars – 82 agents
- › Destination Australia – international market briefings.

# DESTINATION DEVELOPMENT PROGRAM

The Limestone Coast continues to be a financial member of the Australian Tourism Export Council (ATEC) which enables the region to be viewed credibly when being represented internationally and domestically in the trade distribution system. The region also holds a position on the South Australian Branch Committee of ATEC, the Destination Development Manager, remains Chairperson which involves contributing to the national voice concerning inbound business and its sustainability.

Through this Association, the Limestone Coast participated in exclusive ATEC trade events that bring together the Inbound Tour Operators (ITO's), arguably the heart of the tourism supply chain and destinations and tourism operators. Events attended included -

- › South Australia B2B Event – 27 appointments
- › Virtual Australia Meeting Place – 26 appointments



The SATC's Tourism Industry Development Fund was embraced by Limestone Coast businesses, with over 60 businesses considering a submission with a known total investment in the pipeline of \$145m. While this created important stimulus for the region it also provided further opportunity for the destination development manager to engage and support industry. As 30<sup>th</sup> June 2021 the region has 8 successful applicants with an injection of \$744,865 into our economy.

The Destination Development Manager assisted with the acquittal for the \$450k Mixed Dozen Project which collaborated with 12 Funding Partners with a range of key outcomes and achievements included, but not limited to:

- › Itinerary planning website developed and launched [www.limestonecoast.org.au](http://www.limestonecoast.org.au)
- › 6 new wine tourism itineraries.
- › 10 Experience Development Mentoring Program participants.
- › A wide range of Marketing collateral produced – print and digital.
- › Industry Toolkit developed and shared with stakeholders – 7 Fact Sheets on Wine Tourism Experience Development.
- › Overall NPS score improvement of 12 points from 63 to 75 over the project.
- › Increase in ATDW Listings by 9.6% for the Limestone Coast Region from October 2018 to April 2020.
- › Increase in Wine Tourism Experiences in the region from below 5 to over 65,

The pandemic and various internal domestic border closures have heightened the Limestone Coasts importance of cross-border collaboration. The LCLGA has broadened its cross-border formality with a Memorandum of Understanding in place with the Glenelg Shire Council in addition to the existing MoU with Wimmera Mallee Tourism. Extensive communication continues with Great Ocean Road Tourism & Southern Grampians Shire to complete the cross-border framework.

## The work of SMLC is focused on research and evidence.

SMLC's origins are inspired by the work of the Western Region Alcohol and Drug Service and research by the Victorian Parliament's inquiry into the Supply and Use of Methamphetamines, and in their subsequent Ice Action Plan. While the issues and responses are complex, SMLC have focused on our objectives which match key elements of the Victorian Ice Action Plan and National and State Alcohol and Other Drug Strategies.

With 3-years funding from the Federal Department of Health, SMLC is progressing elements of these stages which are included in our objectives.



## Objective: Supporting Limestone Coast schools embed evidence based AOD education into curriculum.

### 1. Climate Schools

Multiple school visits to 13 secondary schools in the Limestone Coast including non-government schools to promote Climate Schools as current best practice for secondary school Alcohol and other drug (AOD) education was undertaken during the onset of the COVID-19 pandemic. Climate Schools is a sustainable, evidence based, on-line learning program, with research showing delayed uptake for alcohol and cannabis making it suitable for all secondary students from years 7-10.

SMLC negotiated with the Matilda Centre for Research in Mental Health and Substance Use, University of Sydney, to reduce the cost of Climate Schools from \$900 to \$250 per annum to make the program accessible and potentially more appealing for smaller Limestone Coast Schools. In recognition of homeschooling during the Covid-19 Pandemic, Climate Schools is free for all secondary schools. This was widely promoted to all schools as the program is also suitable for teachers to manage via distance and at-home learning.

Eight secondary schools are registered to access Climate Schools, and the Mount Gambier Community Library has a current registration to enable Agencies who house, and case manage young people who are not attending schools, access to the program.

**Approximately 426 Limestone Coast students have accessed Climate Schools.**



Substance use and mental health issues are the leading cause of burden of disease for young people, causing incredible morbidity, behavioural problems, mental illness, loss of income to self and global economy. Mental illness and substance use disorders begin in adolescence & early adulthood 15-24 years and the delays to seek treatment is incredibly long with the median delay to seek treatment being 18 years for alcohol treatment (Gore et.al. 2011).

Climate Schools aims to change and strengthen the school climate around AOD education, and the modules provide curriculum-consistent health education courses proved to reduce harm and improve student well-being.

[www.climateschools.com.au](http://www.climateschools.com.au)



## 2. Planet Youth

### The Australian Planet Youth trial in the Limestone Coast:

Aligned with SMLC's proactive stance on school education, the Alcohol and Drug Foundation (ADF) asked SMLC to coordinate the Planet Youth trial in the Limestone Coast starting with two Councils and four secondary schools. In 2019, the Limestone Coast became one of 5 Australian sites asked to be part of the Planet Youth trial. Planet Youth is an international evidence-based model to reduce risk factors and increase protective factors to reduce the incidence of AOD use in young people.



Data about local AOD use was collected during the Planet Youth school survey and used to promote Climate Schools as best practice for evidence based AOD school education.

SMLC has successfully advocated that every Government secondary school (12), in the Limestone Coast be included in the second round of the Planet Youth school survey and data collection in 2021.



**ALCOHOL**

The Planet Youth survey showed us that **29% of our children have tried alcohol by the time they turn thirteen.**

As your child gets older, they will become more and more curious about alcohol as well as other drugs. The evidence is clear that the best thing we can do as parents is to delay and deter any alcohol use for as long as possible. Use of alcohol during adolescence can impair brain development and will increase the chances of developing a dependence later in life.

Nearly a third of young people reported that they drink alcohol at the home of others, and 23% stated they drink alcohol at home. **There is no evidence to support the view that parental supply of alcohol protects our children from adverse drinking outcomes.**

By agreeing as parents collectively, to not give any alcohol to adolescents in our homes we can make a positive difference to the long-term health and wellbeing of our young people.

**11%** drunk in the last month

**29%** drunk in their lifetime

**GO TO SLEEP GUIDELINES**

The Planet Youth survey showed that about half of our young people are not getting enough sleep.

Sleep is just as important to your child's development and well-being as nutrition and physical activity. It is recommended that teenagers get a minimum of 9-11 hours of undisturbed sleep per night.

For example, a year 7 that gets out of bed at 7:00am should be asleep by 9:00pm in order to get their 10 hours of sleep. Visit [www.sleephealthfoundation.org.au](http://www.sleephealthfoundation.org.au)

The suggested guidelines for sleep times are:

YEAR 7	09:00 <sup>PM</sup>
YEAR 8	09:30 <sup>PM</sup>
YEAR 9	09:45 <sup>PM</sup>
YEAR 10	10:00 <sup>PM</sup>
YEAR 11	10:15 <sup>PM</sup>
YEAR 12	10:45 <sup>PM</sup>

Examples of Parent Guidelines inclusions.



## Objective: To Build community awareness of addiction issues / Website / LinkedIn.

### 1. Agency Survey

The pandemic has significantly changed the landscape for access and service provision in the AOD and all other sectors with SMLC recognising the need for region specific evidence to inform future actions.

With input from the Limestone Coast Drug Action Team, SMLC designed a survey that was sent to government, non-government and private agencies across the Limestone Coast region gave us targeted insight to gain an informed understanding of where the current issues lie and what the future needs are for our community. SMLC is using the information from the 26 responding agencies to ensure drug and alcohol related issues in the region are accurately represented and is informing SMLC’s planning for education, prevention, and harm reduction strategies.



# SUBSTANCE MISUSE LIMESTONE COAST

The Impact of COVID-19 survey final report has been disseminated to all agencies in Limestone Coast Network meetings, LCLGA President Erika Vickery and Executive Officer Tony Wright, and a media release with the key findings was sent to all major media outlets.

## Community education and awareness

Covid-19 limited SMLC's ability for community education forums and we adapted our strategies to educate and inform. SMLC has focussed on the rise of alcohol use at home during the pandemic. With more people working from home and reduced social gatherings, the "Time for Change" campaign focussed on how small increases in alcohol use at home can quickly become a new habit.

## SMLC digital platforms for education and awareness

The importance of online resources was underscored during the pandemic and SMLC created a website to increase community awareness and provide information on alcohol and other drug issues.

The SMLC website [www.smlc.org.au](http://www.smlc.org.au) includes:

- > Services page      Links to Limestone Coast & National services.
- > About Us            Detailed information on Staff and Advisory Board.
- > Program page      Highlights current programs SMLC is coordinating.
- > Campaign page    Highlights community education, past and current.
- > Media page         All media releases since 2019.

SMLC's LinkedIn page is at the following link:

[www.linkedin.com/company/substance-misuse-limestone-coast/](http://www.linkedin.com/company/substance-misuse-limestone-coast/)

## Objective: Establish Community Partnerships

**SMLC is a member of and regularly meets with the following National, State and Local networks:**

- > Alcohol and Drug Foundation - Community Advisory Council (Chair)
- > Millicent Social Issues Team
- > Naracoorte Community Services Round Table
- > Limestone Coast Family Violence Action Group
- > Limestone Coast Community Services Round Table
- > Limestone Coast Drug Action Team
- > Aboriginal Community Connect – Advisory Reference Group
- > Planet Youth South Australia
- > South Australia Network of Drug & Alcohol Services
- > Australian Professional Society on Alcohol and other Drugs
- > Mount Gambier Suicide Prevention Network

SMLC has positioned itself as an advocacy and point of focus for AOD issues across the region providing a strategic longer term evidence based perspective to action. We have a growing national and international presence and will continue to advocate for the region at regional, state and national forums.

Additionally, the Alcohol & Drug Foundation have highlighted SMLC's Project Officer, Sophie Bouchier in their story for International Women's Day, which they featured on their Website and LinkedIn posts;

[community.adf.org.au/run-activities/stories/celebrate-women-ldat/](http://community.adf.org.au/run-activities/stories/celebrate-women-ldat/)



# SUBSTANCE MISUSE LIMESTONE COAST

**Objective: To establish a Board representing diverse community interests to build and champion the development of substance misuse infrastructure and a community-based collaborative model.**

SMLC has become an Incorporated body with Charitable Status pending. SMLC has seven Advisory Board members, all experienced and professional people with a range of skills encompassing health, law, medicine, social work, financial management and governance. The Board has been instrumental in developing SMLC’s Strategic Plan for 2021 and beyond, with an ongoing vision to reduce the impact and harm of alcohol and other drug use in the Limestone Coast.



# STARCLUB PROGRAM

## StarClub Program

**Local Government recognises the importance of sporting and recreation clubs to regional communities, and is pleased to partner with the Office for Recreation and Sport to deliver the Star Club Program in the Limestone Coast.**

The StarClub Program promotes involvement in recreation and sport by supporting all sporting and recreation clubs in the Limestone Coast in the areas of leadership, financial sustainability, compliance, planning and volunteer management. LCLGA hosts the Starclub Field Officer, who serves as an on-ground resource and a conduit between clubs, councils, associations and the Office of Recreation and Sport.

### The long term goals of this program are:

- › To ensure clubs in the region are compliant with State and Federal Legislation,
- › Clubs are financially stable through prudent self-management and have access to appropriate funding
- › Maintain and build on membership, players and volunteers within the club.

### The STARCLUB Field Officer provides support to clubs and associations in a number of areas:

#### Funding and Financial Stability

Awareness of grant availability and application support, increased eligibility through Starclub membership, and education and training regarding financial stability.

#### Volunteer Management

Sourcing and retaining volunteer support, running nationally-accredited training and education locally, information on education and training courses, providing templates for job descriptions for volunteers, Volunteer Management Policy assistance, ideas to involve, recognise and reward volunteers, and providing information on Succession Plans and complaints / conflict procedure.

#### Compliance

Occupational Work, Health and Safety for club staff and volunteers, Child Protection, constitutions - update, review or start from scratch, incorporation, affiliation with State or national bodies, compliance with the Discrimination Act, risk management and information on licensing requirements for clubs selling alcohol.

#### Planning

Long term maintenance of facilities, Strategic Planning, job descriptions, Codes of Conduct, Good Sports Program and Play by the Rules program.

The Starclub Field Officer is guided by the Regional Sport and Recreation Advisory Group, established with membership from all Constituent Councils. This Group provides direction and feedback for the Starclub Field Officer as well as determining issues for clubs and associations that can be dealt with on a regional level.

## Limestone Coast Regional Sporting Academy



In partnership with the Office for Recreation, Sport and Racing and the LCLGA, the Limestone Coast Regional Sporting Academy (LCRSA) inducted its first Inductees in October 2017 and commenced working with these Athletes in November, as part of a Pilot Program.

In June 2020 the LCLGA were successful in meeting certain requirements from the ORSR and obtained another \$70,000 to run the program for another 12 months. Once again the LCLGA partnered with the ORSR and the fourth year of the LCRSA was launched in October 2020. We were pleased to welcome back Hockey SA, Tennis SA, SASI Cycling and Athletics SA as official partners of the Academy, and were able to offer skill-based sessions for athletes in these sports and coaching development for local coaches as well. We were also excited to welcome two new sports to the program, Swimming and Basketball thanks to new partnerships formed with Swimming SA and the Mount Gambier Pioneers. We also continued to offer a Lonestar program for athletes from any sporting background.

**We inducted 91 athletes into the Academy for the 2020/21 iteration. This was a rise of 19 from 2019/20**

These athletes are provided with a 12-month Gym membership, a 12-month Elite Athlete Strength and Conditioning Program (2 sessions a week at the gym and an at home program), Coaching, Educational Sessions (Sports Psychology, Media Training, Coping with Pressure, Sporting Routines and Sports Nutrition), and High level testing at the University of SA's High Performance Centre in Adelaide. We are also able to live stream our Education sessions to athletes across the region who are unable to attend due to travel.

The program has given the athletes the chance to understand the training and preparation requirements to become an elite athlete, as well as improve their performances at school as well as on the field or track.

We also continued our partnership with Uni SA, who provide us with the venue for our Education sessions and Testing. The LCRSA is extremely pleased to also be supported by the M & G Hotel Group, who have provided us with 30 nights of free accommodation for athletes and families, as well as a reduced rate for athletes and families on an ongoing basis. We also welcomed the Commodore on the Park as a partner this year. The Commodore on the Park provide our visiting coaches and Educators with accommodation when they visit the region.







**The LCRSA has four main objectives:**

- To identify regional sporting talent
- To educate and develop youth in the region
- To provide pathways to State and national representation
- To develop the skills of regional coaches

Outside of these four main sporting objectives, our key goal is to help young people become leaders in our communities.

The LCRSA athletes have done the Academy and our region extremely proud, competing at State and National levels in the past year. We have had two past Academy Alumni play for Glenelg in the SANFLW League Premiership side. One of these athletes was successful in being drafted by the Adelaide Crows and will begin training with them for the 2022 season soon.

We had an athlete win the 200m race at the Stawell Gift. Also one of our cyclists finished 3<sup>rd</sup> at the State titles after taking up the sport only 12 months ago. Our swimming athletes swam 88 personal best times in one event, (State Shortcourse Championships), with only 8 swimmers in the program this is a remarkable effort and comes about thanks to the international standard of coaching we have been able to bring into the program.

There are plenty more success stories that can be seen on our Facebook page. All of our athletes have been great ambassadors for the program. We look forward to continue supporting our current and future LCRSA athletes in the coming years.



# LIMESTONE COAST LEADERSHIP PROGRAM

## Limestone Coast Regional Sporting Academy

In its third year, the community capacity building program aims to develop people for Boards, Council, Community Leadership, Project Development and Governance, Industry and Business Associations and Sport, Recreation and Service Clubs. To stimulate and foster a diverse range of leaders in our region to support regional opportunities and address our challenges.



The program is delivered by the Leaders Institute of SA and includes the following topics:

- > Adaptive Leadership
- > Leadership Frameworks and Tools
- > Leading Change
- > Governance and Finance
- > Presentations and Public Speaking
- > Developing Teams and Motivating Others
- > Reactive v Creative Leadership



## 2021 Participants

Through the program participants are placed into working groups to undertake Community Action Projects, these projects address real regional issues.

Participants benefit through the journey, learning deeply about collaborative working and gaining valuable hands-on experience in complex fields and issues, while exploring the social and economic dynamics and issues across our region.

The projects being undertaken in 2021:

- > Future land use in the Limestone Coast
- > Adopt a Grandparent or Grand Friend
- > Can community leadership support Plant Youth trail?
- > Leadership Programs - how do you measure success for our communities?



# LIMESTONE COAST LEADERSHIP PROGRAM



Nick McBride, Member for MacKillop, Mayor Erika Vickery OAM together with LCLP partners Landscape Board Limestone Coasts, Kerry DeGaris and EML, General Manager Jessica Lyon took the opportunity to present to the 2021 group on Induction Day.

With the program delivered in each council area. Mayors were invited to present to the participants to share their unique or similar council areas issues, opportunities, and challenges together with their own leadership journey if desired.





## Limestone Coast Leadership Program 2021 Partners



Limestone Coast Council areas provide in-kind venue and catering support to the program.

## Participants for 2021

- > 15 (10 Female and 5 Male)
- > Representatives from migrant, disability, and from five of the seven Limestone Coast council areas

Participants are expected to: attend induction session, overnight workshops, monthly full day sessions and graduation event, in addition to out of session community action project work, substantial pre reading and research and written reflections.

Participants present an overview of their CAP reports at the Graduation Event. CAP reports are made available on the Limestone Coast Leadership program page of [www.lclga.sa.gov.au](http://www.lclga.sa.gov.au)

Alumni of the Limestone Coast Leadership Program are actively involved within the Limestone Coast region including but not limited to:

- > Gaining positions and/or joining boards and committees
- > Leading campaigns for additional services and/or advocating for change
- > Grant application to deliver community 'governance training'
- > Advocating in disability awareness and for disability services
- > Gaining employment in Limestone Coast councils

# ACKNOWLEDGEMENTS

**LCLGA acknowledges the Constituent Council Mayors, Elected Members, Chief Executive Officers, Council staff and LCLGA staff for their support of the regional role of the Association.**

During 2020-2021, the LCLGA Board engaged a small team to implement a diverse and comprehensive regional work plan: Tony Wright (Executive Officer), Michaela Bell (Program & Policy Coordinator), Tony Elletson (LCLGA Star Club Field Officer & Limestone Coast Regional Sporting Academy), Biddie Shearing (Destination Development Manager Manager), Ali Auld (Leadership Program), Sophie Bouchier (Substance Misuse Program). The Team farewelled Mae Steele (Executive Support Officer) and welcomed Paul Manfrin (Corporate Services Officer).

The Local Government Association SA has continued to provide strong support to LCLGA and its members throughout the year. LCLGA acknowledges the contributions of SAROC members, Chief Executive Officer Matt Pinnegar and the many LGA SA staff that have supported LCLGA throughout the year.

LCLGA continues to enjoy a close working relationship with RDALC Board members and staff.

**Tony Wright**  
Executive Officer

# LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

## FINANCIAL REPORTS

30 JUNE 2021





**Limestone Coast Local Government Association  
Annual Financial Statements  
for the year ended 30 June 2021**

**CERTIFICATION OF FINANCIAL STATEMENTS**

We have been authorised by the Association to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards
- the financial statements present a true and fair view of the Association's financial position at 30 June 2021 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Association provide a reasonable assurance that the Association's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Association's accounting and other records.

  
Tony Wright  
EXECUTIVE OFFICER

  
Mayor Erika Vickery  
President

Date: 15/10/2021

**LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION**

**STATEMENT OF COMPREHENSIVE INCOME**  
for the year ended 30 June 2021

	Notes	2021 \$	2020 \$
<b>INCOME</b>			
Local Government Council Contributions	2	647,288	721,402
Other Contributions	2	73,091	314,020
Other Income	2	164,937	113,046
Project Income	2	496,762	340,137
Unbudgeted Project Income	2	12,864	1,761
<b>Total Income</b>		<u>1,394,944</u>	<u>1,490,367</u>
<b>EXPENSES</b>			
Operating Expenses	3	175,496	229,201
Employee Costs	3	619,225	768,221
Project Expenditure	3	734,196	632,151
Unbudgeted Project Expenditure	3	12,864	1,761
<b>Total Expenses</b>		<u>1,541,781</u>	<u>1,631,334</u>
<b>NET SURPLUS / (DEFICIT)</b>			
transferred to Equity Statement		(146,837)	(140,967)
<b>Other Comprehensive Income</b>			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	-
<b>Total Other Comprehensive Income</b>		-	-
<b>TOTAL COMPREHENSIVE INCOME</b>		<u>(146,837)</u>	<u>(140,967)</u>

This Statement is to be read in conjunction with the attached Notes.

**LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION**

**STATEMENT OF FINANCIAL POSITION**

as at 30 June 2021

	Notes	2021 \$	2020 \$
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	4	771,577	938,643
Trade and Other Receivables	4	81,556	64,550
<b>Total Assets</b>		<u>853,133</u>	<u>1,003,193</u>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & other payables	5	53,935	58,448
Provisions	5	60,313	48,883
Other Liabilities	5	253,467	244,694
<b>Total Current Liabilities</b>		<u>367,715</u>	<u>352,025</u>
<b>Non-current Liabilities</b>			
Provisions	5	13,734	32,647
<b>Total Non-current Liabilities</b>		<u>13,734</u>	<u>32,647</u>
<b>Total Liabilities</b>		<u>381,449</u>	<u>384,672</u>
<b>NET ASSETS</b>		<u>471,684</u>	<u>618,521</u>
<b>EQUITY</b>			
Accumulated Surplus		471,684	618,521
<b>TOTAL EQUITY</b>		<u>471,684</u>	<u>618,521</u>

This Statement is to be read in conjunction with the attached Notes.



**LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION**

**STATEMENT OF CHANGES IN EQUITY**

for the year ended 30 June 2021

2021	Notes	Accumulated Surplus \$	TOTAL EQUITY \$
Balance at end of previous reporting period		618,521	618,521
Net Surplus / (Deficit) for Year		(146,837)	(146,837)
Other Comprehensive Income		-	-
<b>Balance at end of period</b>		<b>471,684</b>	<b>471,684</b>
2020			
Balance at end of previous reporting period		759,488	759,488
Net Surplus / (Deficit) for Year		(140,967)	(140,967)
Other Comprehensive Income		-	-
<b>Balance at end of period</b>		<b>618,521</b>	<b>618,521</b>

This Statement is to be read in conjunction with the attached Notes

**LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION**

**STATEMENT OF CASHFLOWS**  
for the year ended 30 June 2021

	Notes	2021 \$	2020 \$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts from Members		647,288	721,402
Other Receipts		733,954	975,487
Payments		<u>(1,548,308)</u>	<u>(1,627,401)</u>
<b>Net Cash provided by (or used in) Operating Activities</b>	<b>6</b>	<b>(167,066)</b>	<b>69,488</b>
 <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<b>Net Cash provided by (or used in) Investing Activities</b>		<u>-</u>	<u>-</u>
 <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<b>Net Cash provided by (or used in) Financing Activities</b>		<u>-</u>	<u>-</u>
 <b>Net Increase (Decrease) in cash held</b>		<u>(167,066)</u>	<u>69,488</u>
 Cash & cash equivalents at beginning of period		938,643	869,155
<b>Cash &amp; cash equivalents at end of period</b>	<b>4</b>	<u><u>771,577</u></u>	<u><u>938,643</u></u>

This Statement is to be read in conjunction with the attached Notes

# Limestone Coast Local Government Association

## Notes to and forming part of the Financial Statements

for the year ended 30 June 2021

### Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 1 Basis of Preparation

##### 1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

##### 1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

##### 1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Limestone Coast LGA's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

##### 1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$).

#### 2 The Local Government Reporting Entity

Limestone Coast Local Government Association is incorporated under the SA Local Government Act 1999 and has its principal place of business at Level 1, 9 Bay Road, Mount Gambier, SA, 5290. These financial statements include Limestone Coast Local Government Association's direct operations and all entities through which Limestone Coast Local Government Association controls resources to carry on its functions. In the process of reporting on Limestone Coast Local Government Association as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

#### 3 Income recognition

The Council recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

#### 4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Limestone Coast Local Government Association's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.



# Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2021

## Note 1 - SIGNIFICANT ACCOUNTING POLICIES (con't)

### 5 Payables

#### 5.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

#### 5.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

### 6 Employee Benefits

#### 6.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based on costs) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based on costs) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate	0.36% (2020 0.34%)
Weighted average settlement period	1 year (2020, 1 year)

No accrual is made for sick leave as Limestone Coast Local Government Associations experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Association does not make payment for untaken sick leave.

### 7 GST Implications

In accordance with IJG Abstract 1031 'Accounting for the Goods & Services Tax'

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

### 8 Leases

At the inception of a contract, the Association assesses if the contract is a lease. If there is a lease present, a right of use assets and a corresponding lease liability is recognised by the Association where the Association is a lessee. However, all contracts that are classified as short-term leases (lease with remaining lease term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

**LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION**

**Notes to and forming part of the Financial Statements  
for the year ended 30 June 2021**

	Notes	2021 \$	2020 \$
<b>NOTE 2: INCOME</b>			
<b>Local Government Council Contributions</b>			
City of Mount Gambier		181,118	217,695
District Council of Grant		80,329	86,159
Wattle Range Council		134,499	135,999
Naracoorte Lucindale Council		91,666	110,772
District Council of Robe		43,468	44,968
Tatiara District Council		75,874	83,874
Kingston District Council		40,436	41,936
<b>Total</b>		<u>647,288</u>	<u>721,402</u>
<b>Other Contributions</b>			
SA Tourism Commission		30,500	77,708
LGA SA		42,591	130,142
Other		-	106,170
<b>Total</b>		<u>73,091</u>	<u>314,020</u>
<b>Other Income</b>			
Interest		3,648	17,989
Sponsorship		64,364	37,388
Participant Contribution		87,127	10,468
Other		28,799	47,201
<b>Total</b>		<u>184,937</u>	<u>113,046</u>
<b>Project Income</b>			
Tourism		73,697	-
Leadership Program		38,276	14,614
Sports Academy		70,000	50,000
SACCA		104,806	54,530
SMLC		153,986	99,894
Star Club		56,000	56,000
Other		-	65,000
<b>Total</b>		<u>498,762</u>	<u>340,137</u>
<b>Unbudgeted Project Income</b>			
Unbudgeted Project Income		12,864	1,761
<b>Total</b>		<u>12,864</u>	<u>1,761</u>

**LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION**

**Notes to and forming part of the Financial Statements  
for the year ended 30 June 2021**

	Notes	2021 \$	2020 \$
<b>NOTE 3: Expenditure</b>			
<b>Operating Expenses</b>			
Accounting and Audit Fees		16,800	11,378
Computing and IT		18,302	16,197
Rent		20,824	22,797
Insurance		11,629	9,972
Vehicles		53,760	57,899
Chairperson Allowance		13,591	13,105
Trade Shows		-	15,131
Travel, Accomodation and Meals		10,763	23,726
Other		30,917	58,997
<b>Total</b>		<u>176,496</u>	<u>229,201</u>
<b>Employee Costs</b>			
Salaries and Wages		552,613	670,560
Workcover		7,720	6,399
Superannuation		52,821	63,327
Leave Provision Movement		(7,483)	25,042
FBT		13,554	2,893
<b>Total</b>		<u>619,226</u>	<u>768,221</u>
<b>Project Expenditure</b>			
Tourism		140,342	110,926
Leadership Program		128,802	65,482
Sports Academy		131,463	87,417
SACCA		98,936	67,587
SMLC		44,776	27,361
Star Club		1,912	3,072
Other		187,968	270,306
<b>Total</b>		<u>734,196</u>	<u>632,151</u>
<b>Unbudgeted Project Expense</b>			
Unbudgeted Project Expense		12,864	1,761
<b>Total</b>		<u>12,864</u>	<u>1,761</u>



**LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION**

**Notes to and forming part of the Financial Statements  
for the year ended 30 June 2021**

	Notes	2021 \$	2020 \$
<b>NOTE 4: Assets</b>			
<b>Cash and Cash Equivalents</b>			
Petty Cash		-	250
Cash at Bank		318,664	228,917
Term Deposits		453,013	709,476
<b>Total</b>		<u>771,677</u>	<u>938,642</u>
<b>Trade and Other Receivables</b>			
Trade Debtors		78,193	64,550
Prepaid Wages		3,306	-
Accrued Interest		58	-
<b>Total</b>		<u>81,556</u>	<u>64,550</u>
<b>NOTE 5: Liabilities</b>			
<b>Trade and Other Payables</b>			
Goods and Services		49,867	48,022
Accrued Expenses		2,747	8,831
Other		1,321	1,595
<b>Total</b>		<u>53,935</u>	<u>58,448</u>
<b>Provisions - Current</b>			
Employee Entitlements including On-Costs		60,313	48,883
<b>Total</b>		<u>60,313</u>	<u>48,883</u>
<b>Provisions - Non-Current</b>			
Employee Entitlements including On-Costs		13,734	32,647
<b>Total</b>		<u>13,734</u>	<u>32,647</u>
<b>Other Liabilities</b>			
Tourism		-	23,952
LC Regional Sport Academy		70,000	-
Limestone Coast Leadership Program		-	38,275
Substance Misuse LC		114,737	83,932
SA Coastal Councils Alliance		68,730	98,535
<b>Total</b>		<u>253,467</u>	<u>244,694</u>

**LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION**

**Notes to and forming part of the Financial Statements  
for the year ended 30 June 2021**

	Notes	2021 \$	2020 \$
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**NOTE 6: Reconciliation of Cash Flow Statement**

**(a) Reconciliation of Cash**

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows.

	Notes	2021 \$	2020 \$
Total cash & equivalent assets	4	<u>771,577</u>	<u>938,643</u>
Balances per Cash Flow Statement		<u>771,577</u>	<u>938,643</u>

**(b) Reconciliation of Change in Net Assets to Cash from Operating Activities**

Net Surplus (Deficit)		(146,837)	(140,967)
Non-cash items in Income Statement			
Net increase (decrease) in unpaid employee benefits		<u>(7,483)</u>	<u>25,042</u>
		(154,320)	(115,925)
Add (Less): Changes in Net Current Assets			
Net (increase) decrease in receivables		(17,006)	44,773
Net increase (decrease) in trade & other payables		(4,513)	(6,599)
Net increase (decrease) in other liabilities		<u>8,773</u>	<u>147,239</u>
<b>Net Cash provided by (or used in) operations</b>		<u>(167,066)</u>	<u>69,488</u>

**(c) Financing Arrangements**

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards		12,263	15,000
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**LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION**

**Notes to and forming part of the Financial Statements  
for the year ended 30 June 2021**

**NOTE 7: Financial Instruments**

All financial instruments are categorised as *loans and receivables*.

**Accounting Policies - Recognised Financial Instruments**

<b>Bank, Deposits at Call, Short Term Deposits</b>	<p><b>Accounting Policy:</b> initially recognised at fair value and subsequently measured at amortised cost, interest is recognised when earned</p> <p><b>Terms &amp; conditions:</b> Deposits are returning fixed interest rates between 0.05% and 1.30% (2020 1.3% and 2.3%).</p> <p><b>Carrying amount:</b> approximates fair value due to the short term to maturity.</p>
<b>Receivables - Fees &amp; other charges</b>	<p><b>Accounting Policy:</b> initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method</p> <p><b>Terms &amp; conditions:</b> Unsecured, and do not bear interest. Although the association is not materially exposed to any individual debtor, credit risk exposure</p> <p><b>Carrying amount:</b> approximates fair value (after deduction of any allowance).</p>
<b>Receivables - other levels of government</b>	<p><b>Accounting Policy:</b> initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.</p> <p><b>Terms &amp; conditions:</b> Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.</p> <p><b>Carrying amount:</b> approximates fair value.</p>
<b>Liabilities - Creditors and Accruals</b>	<p><b>Accounting Policy:</b> Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Association.</p> <p><b>Terms &amp; conditions:</b> Liabilities are normally settled on 30 day terms.</p> <p><b>Carrying amount:</b> approximates fair value.</p>



## LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

### Notes to and forming part of the Financial Statements

for the year ended 30 June 2021

#### Note 7: Financial Instruments (Cont.)

##### Liquidity Analysis

2021	Due < 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<b>Financial Assets</b>					
Cash & Equivalents	\$ 771,577	-	-	\$ 771,577	\$ 771,577
Receivables	78,261	-	-	78,261	78,261
<b>Total</b>	<b>849,828</b>	<b>-</b>	<b>-</b>	<b>849,828</b>	<b>849,828</b>
<b>Financial Liabilities</b>					
Payables	50,630	-	-	50,630	50,630
<b>Total</b>	<b>50,630</b>	<b>-</b>	<b>-</b>	<b>50,630</b>	<b>50,630</b>
2020	Due < 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<b>Financial Assets</b>					
Cash & Equivalents	\$ 938,643	-	-	\$ 938,643	\$ 938,643
Receivables	64,550	-	-	64,550	64,550
<b>Total</b>	<b>1,003,193</b>	<b>-</b>	<b>-</b>	<b>1,003,193</b>	<b>1,003,193</b>
<b>Financial Liabilities</b>					
Payables	58,448	-	-	58,448	58,448
<b>Total</b>	<b>58,448</b>	<b>-</b>	<b>-</b>	<b>58,448</b>	<b>58,448</b>

The following interest rates were applicable to Limestone Coast LGA at balance date:

	30 June 2021		30 June 2020	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
	%	\$	%	\$
Term Deposits	0.1%	453,013	1.3%	709,476
		<u>453,013</u>		<u>709,476</u>

##### Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of Limestone Coast Local Government Association.

##### Risk Exposures:

**Credit Risk** represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Association is the carrying amount, net of any impairment. Except as detailed in Note 4 in relation to individual classes of receivables, exposure is concentrated within the Limestone Coast LGA boundaries, and there is no material exposure to any individual debtor.

**Market Risk** is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Associations financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

**Liquidity Risk** is the risk that the Association will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates.

**Interest Rate Risk** is the risk that future cash flows will fluctuate because of changes in market interest rates. The Association has a balance of both fixed and variable interest rate investments.

## LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION

### Notes to and forming part of the Financial Statements for the year ended 30 June 2021

**NOTE 8: Uniform Presentation of Financial Statements**

	Notes	2021 \$	2020 \$
Operating Revenues		1,394,944	1,490,367
Operating Expenses		<u>(1,541,781)</u>	<u>(1,631,334)</u>
<b>Operating Surplus/(Deficit) before Capital Amounts</b>		<b>(146,837)</b>	<b>(140,967)</b>
<b>Less Net Outlays in Existing Assets</b>			
Capital Expenditure on renewal and replacement of Existing Assets		-	-
Add Back Depreciation Amortisation and Impairment		-	-
Proceeds from Sale of Replaced Assets		<u>-</u>	<u>-</u>
		-	-
<b>Less Net Outlays on New and Upgraded Assets</b>			
Capital Expenditure on New and Upgraded Assets		-	-
Amounts received specifically for New and Upgraded Assets		-	-
Proceeds from Sale of Surplus Assets		<u>-</u>	<u>-</u>
		-	-
<b>Net Lending / (Borrowing) for Financial Year</b>		<b><u>(146,837)</u></b>	<b><u>(140,967)</u></b>

This Statement is to be read in conjunction with the attached Notes

# Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2021

**Note 9 – Contingent Liabilities and Contingent Assets**

At 30 June 2021, the Association is unaware of any liability, contingent or otherwise, which has not already been recorded elsewhere in the this financial report.

**Note 10 – Capital Commitments**

At 30 June 2021, the Association is unaware of any capital or leasing commitments which have not already been recorded elsewhere in the this financial report.

**Note 11 – Events after the end of the reporting period**

The entity has and continues to be affected by the current COVID-19 pandemic which has seen some impact on the ability to deliver programs and projects.

Subject to the impact from COVID-19 pandemic, the Board is not aware of any other events which have occurred subsequent to balance date which would materially affect the financial statements prepared for the year ended 30 June 2021.

**Note 12 – Economic Dependence**

Limestone Coast Local Government Association is dependent on the Local Councils within its jurisdiction and other funding bodies for the majority of its revenue used to operate the business. At the date of this report, the Board believe that the Local Councils and other bodies will continue to fund the Association.

**Note 13 – Capital Management**

The Board controls the capital of the entity to ensure that adequate cash flows are generated to fund its programs and that returns from investments are maximised within tolerable risk parameters. The Board ensure that the overall risk management strategy is in line with this objective. The Board operates under policies approved by the board. Risk management policies are approved and reviewed by the Board on a regular basis. These include credit risk policies and future cash flow requirements. The entity's capital consists of financial liabilities supported by financial assets. There has been no changes to the strategy adopted by the Board to control the capital of the entity since the previous financial year.

**Note 14 – Related Party Disclosure**

The total remuneration paid to key management personnel of Limestone Coast Local Government Association Incorporated during the year was as follows:

	2021	2020
	\$	\$
Short Term employee benefits inc allowances	170,656	174,801
Post Employment Benefits	14,921	15,361

Key management personnel above includes the executive and Board of Management.

The specific banding of key management personnel and Board of management from the Limestone Coast Local Government Association Incorporated during the year was as follows;

\$	2021	2020
Under \$50,000	1	1
\$50,000 to \$100,000	0	0
\$100,001 to \$150,000	0	0
\$150,001 to \$200,000	1	1

Other related parties includes close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel individually or collectively with their close family members.



## Limestone Coast Local Government Association

Notes to and forming part of the Financial Statements  
for the year ended 30 June 2021

### Note 14 -- Related Party Disclosure (Cont.)

There were no transactions with other related parties apart from:

- A relative of a KMP owns a business who contract's their services as required to Kingston District Council.

Related Party Entity	Amounts received from Related Party during the Financial Year	Amounts outstanding from Related Party at the end of the financial year
	2021	2021
	\$	\$
City of Mount Gambier	174,118	7,000
District Council of Grant	80,329	-
Wattle Range Council	134,499	-
Naracoorte Lucindale Council	91,565	-
District Council of Robe	43,468	-
Tatiara District Council	75,874	-
Kingston District Council	40,435	-
<b>TOTAL</b>	<b>640,288</b>	<b>7,000</b>

**INDEPENDENT AUDITOR'S REPORT  
TO THE MEMBERS OF THE LIMESTONE COAST LOCAL GOVERNMENT ASSOCIATION**

**Opinion**

We have audited the accompanying financial report of the Limestone Coast Local Government Association (the Authority), which comprises the Statement of Financial Position as at 30 June 2021, the Statement of Comprehensive Income, the Statements of Changes in Equity, the Statement of Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and other explanatory information and the Certification of the Financial Statements.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Authority as at 30 June 2021, and its financial performance and its cash flows for the year then ended in accordance with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and the Australian Accounting Standards.

**Basis for Opinion**

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Authority in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Responsibility of Management and Those Charged with Governance for the Financial Report**

Management is responsible for the preparation of the Authority's financial report in accordance with Australian Accounting Standards, the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011, and for such controls as Management determines is necessary to enable the preparation of the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, Management is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Authority or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

## **Auditor's Responsibilities for the Audit of the Financial Report**

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by those charged with governance.
- Conclude on the appropriateness of the Authority's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**DEAN NEWBERY**



**JIM KEOGH**

**Partner**

Signed on the 26<sup>th</sup> day of October 2021,  
at 214 Melbourne Street, North Adelaide, South Australia 5006



**Limestone Coast Local Government Association  
Annual Financial Statements  
for the year ended 30 June 2021**

**CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Limestone Coast Local Government Association for the year ended 30 June 2021, the Association's Auditor, Dean Newberry & Partners, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



.....  
President  
LC Local Government Association



.....  
Chief Executive Officer  
District Council of Grant



.....  
Chief Executive Officer  
City of Mount Gambier



.....  
Chief Executive Officer  
Kingston District Council



.....  
Chief Executive Officer  
Naracoorte Lucindale Council



.....  
Chief Executive Officer  
District Council of Robe



.....  
Chief Executive Officer  
Tatfara District Council



.....  
Chief Executive Officer  
Wattle Range Council

Date: 15/10/21

**HEAD OFFICE**  
214 Melbourne Street  
North Adelaide SA 5006

PO Box 755  
North Adelaide SA 5006

T: (08) 8267 4777  
[www.deannewbery.com.au](http://www.deannewbery.com.au)

Dean Newbery  
ABN: 30 164 612 890

## **Auditor's Independence Declaration under Section 22 of the Local Government (Financial Management) Regulations 2011 to the Limestone Coast Local Government Association**

I confirm that, for the audit of the financial statements of the Limestone Coast Local Government Association for the year ended 30 June 2021, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



**JIM KEOGH**  
**PARTNER**

Signed on the 26<sup>th</sup> day of October 2021,  
at 214 Melbourne Street, North Adelaide, South Australia 5006